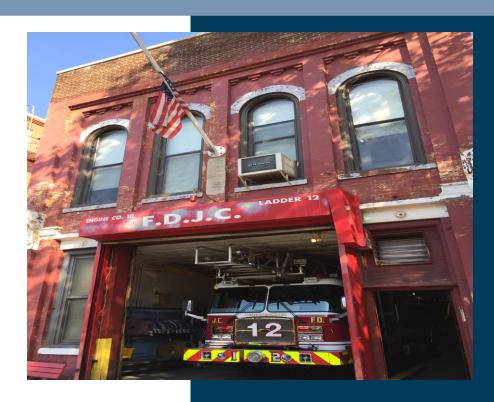


Local Government Energy Audit: Energy Audit Report





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Firehouse

City of Jersey City

283 Halladay Street

Jersey City, NJ 07304

February 19, 2018

Final Report by:

TRC Energy Services

Disclaimer

The intent of this energy analysis report is to identify energy savings opportunities and recommend upgrades to the facility's energy using equipment and systems. Approximate savings are included in this report to help make decisions about reducing energy use at the facility. This report, however, is not intended to serve as a detailed engineering design document. Further design and analysis may be necessary in order to implement some of the measures recommended in this report.

The energy conservation measures and estimates of energy savings have been reviewed for technical accuracy. However, estimates of final energy savings are not guaranteed, because final savings may depend on behavioral factors and other uncontrollable variables. TRC Energy Services (TRC) and New Jersey Board of Public Utilities (NJBPU) shall in no event be liable should the actual energy savings vary.

Estimated installation costs are based on TRC's experience at similar facilities, pricing from local contractors and vendors, and/or cost estimates from *RS Means*. The owner of the facility is encouraged to independently confirm these cost estimates and to obtain multiple estimates when considering measure installations. Since actual installed costs can vary widely for certain measures and conditions, TRC and NJBPU do not guarantee installed cost estimates and shall in no event be held liable should actual installed costs vary from estimates.

New Jersey's Clean Energy Program (NJCEP) incentive values provided in this report are estimates based on program information available at the time of the report. Incentive levels are not guaranteed. The NJBPU reserves the right to extend, modify, or terminate programs without prior notice. The owner of the facility should review available program incentives and eligibility requirements prior to selecting and installing any energy conservation measures.





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Appendix A: Equipment Inventory & Recommendations

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I EXECUTIVE SUMMARY

The New Jersey Board of Public Utilities (NJBPU) has sponsored this Local Government Energy Audit (LGEA) Report for the Firehouse at 283 Halladay Street in Jersey City. The goal of an LGEA report is to provide local government agencies with information on how their facilities uses energy, identify energy conservation measures (ECMs) that can help reduce energy usage, and provide information on incentives and other assistance to help facilities implement ECMs.

This study was conducted by TRC Energy Services (TRC), as part of a comprehensive effort to assist Jersey City with controlling energy costs at Engine Co. 10 Firehouse (a.k.a. Firehouse at 283 Halladay Street) and to help protect our environment by reducing excessive energy usage statewide.

1.1 Facility Summary

The Firehouse is a 5,000 square foot facility comprised of two (2) floors plus a small basement area. The first floor is the firetruck bay or the "apparatus floor" and also has a fully equipped kitchen and pantry. The second floor is the dormitory with lockers and a bathroom. The basement houses the boiler which heats the building. This firehouse is old and inefficient in terms of lighting, building envelope, heating and cooling. A thorough description of the facility and our observations are located in Section 2.

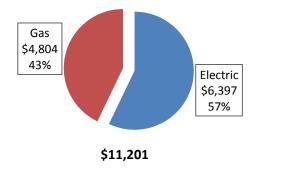
1.2 Your Cost Reduction Opportunities

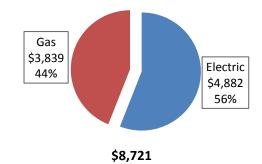
Energy Conservation Measures

TRC recommends five (5) measures which together represent an opportunity for the Firehouse to reduce energy costs by \$1,914 per year and greenhouse gas emissions by 22,934 lbs CO₂e per year. We estimate that the measures would pay for themselves in energy savings in 6.5 years. The breakdown of existing and potential utility costs is illustrated in Figure 1 and Figure 2, respectively. These projects represent an opportunity to reduce the annual energy usage for the Firehouse by 19.1%.

Figure I - Previous 12 Month Utility Costs

Figure 2 - Potential Post-Implementation Costs





A detailed description of the Firehouse's existing energy use can be found in Section 3.





The recommended measures have been grouped by category as shown in Figure 3. Brief descriptions of each category can be found below and descriptions of the individual ECMs can be found in Section 4.

Figure 3 - Summary of Energy Reduction Opportunities

| Energy Conservation Measure | | Recommend? | Annual Electric Savings (kWh) | Peak Demand Savings (kW) | | Annual Energy Cost Savings (\$) | Estimated Install Cost (\$) | Estimated Incentive (\$)* | Estimated Net Cost (\$) | | CO₂e Emissions Reduction (lbs) |
|--------------------------------|--|------------|--|-----------------------------------|-------|--|-----------------------------------|---------------------------------|-------------------------------|-------|---|
| | Lighting Upgrades | | 8,734 | 1.5 | 0.0 | \$821.59 | \$3,504.62 | \$180.00 | \$3,324.62 | 4.05 | 8,795 |
| ECM 1 | Retrofit Fluorescent Fixtures with LED Lamps and Drivers | Yes | 5,330 | 0.7 | 0.0 | \$501.38 | \$2,576.27 | \$0.00 | \$2,576.27 | 5.14 | 5,367 |
| ECM 2 | Retrofit Fixtures with LED Lamps | Yes | 3,404 | 0.8 | 0.0 | \$320.21 | \$928.35 | \$180.00 | \$748.35 | 2.34 | 3,428 |
| | Electric Unitary HVAC Measures | | 1,349 | 0.2 | 0.0 | \$126.94 | \$2,177.52 | \$0.00 | \$2,177.52 | 17.15 | 1,359 |
| ECM 3 | Install High Efficiency Electric AC | Yes | 1,349 | 0.2 | 0.0 | \$126.94 | \$2,177.52 | \$0.00 | \$2,177.52 | 17.15 | 1,359 |
| | Gas Heating (HVAC/Process) Replacement | | 0 | 0.0 | 55.3 | \$489.21 | \$7,729.10 | \$1,000.00 | \$6,729.10 | 13.75 | 6,478 |
| ECM 4 | Install High Efficiency Hot Water Boilers | Yes | 0 | 0.0 | 55.3 | \$489.21 | \$7,729.10 | \$1,000.00 | \$6,729.10 | 13.75 | 6,478 |
| Domestic Water Heating Upgrade | | | 0 | 0.0 | 53.8 | \$475.89 | \$125.15 | \$0.00 | \$125.15 | 0.26 | 6,302 |
| ECM 5 | Install Low-Flow Domestic Hot Water Devices | Yes | 0 | 0.0 | 53.8 | \$475.89 | \$125.15 | \$0.00 | \$125.15 | 0.26 | 6,302 |
| | TOTALS | | 10,083 | 1.7 | 109.1 | \$1,913.63 | \$13,536.40 | \$1,180.00 | \$12,356.40 | 6.46 | 22,934 |

^{* -} All incentives presented in this table are based on NJ Smart Start Building equipment incentives and assume proposed equipment meets minimum performance criteria for that program.

Lighting Upgrades generally involve the replacement of existing lighting components such as lamps and ballasts (or the entire fixture) with higher efficiency lighting components. These measure save energy by reducing the power used by the lighting components due to improved electrical efficiency.

Electric Unitary HVAC measures generally involve replacing old inefficient air conditioning systems with modern energy efficient systems. New air conditioning systems can provide cooling equivalent to older air condition systems, but use less energy. These measures save energy by reducing the power used by the air condition system due to improved electrical efficiency.

Gas Heating (HVAC/Process) measures generally involve replacing old inefficient hydronic heating systems with modern energy efficient systems. Gas heating systems can provide heating equivalent to older systems, but use less energy. These measures save energy by reducing the fuel used by the heating due to improved combustion and heat transfer efficiency.

Domestic Water Heating upgrade measures generally involve replacing old inefficient domestic water heating systems with modern energy efficient systems. New domestic water heating systems can provide equivalent or greater capacity as older systems, but use less energy. These measures save energy by reducing the fuel used by the domestic water heating systems due to improved efficiency or the removal of standby losses.

Energy Efficient Practices

TRC also identified seven (7) potential low cost (or no cost) energy efficient practices. A facility's energy performance can be significantly improved by employing certain behavioral and operational adjustments as well as performing routine maintenance on building systems. Through these practices equipment lifetime can be extended; occupant comfort, health and safety can be improved; and annual energy, operation, and maintenance costs can be reduced. Opportunities identified at the Firehouse include:

- Reduce Air Leakage
- Use Window Treatments/Coverings
- Perform Proper Lighting Maintenance
- Develop a Lighting Maintenance Schedule
- Practice Proper Use of Thermostat Schedules and Temperature Resets

^{** -} Simple Payback Period is based on net measure costs (i.e. after incentives).





- Install Plug Load Controls
- Water Conservation

For details on these energy efficient practices, please refer to Section 5.

On-Site Generation Measures

TRC evaluated the potential for installing on-site generation technologies for the Firehouse. We evaluated the potential for cost-effective installation of solar photovoltaic (PV) panel and combined heat and power (CHP) systems. Based on the configuration of the site and its electric and thermal loads there appears to be a relatively low potential for cost-effective installation of a solar PV system onsite. However, the solar potential could not be fully determined for the rooftop area and should verified by a qualified solar installer before any decisions are made. The facility appears to have no potential for cost-effective installation of a combined heat and power system due to low onsite demand for hot water.

For details on our evaluation and the self-generation potential, please refer to Section 6.

1.3 Implementation Planning

To realize the energy savings from the ECMs listed in this report, a project implementation plan must be developed. Available capital must be considered and decisions need to be made whether it is best to pursue individual ECMs separately, groups of ECMs, or a comprehensive approach where all ECMs are implemented together, possibly in conjunction with other facility upgrades or improvements.

Rebates, incentives, and financing are available from NJCEP, as well as other sources, to help reduce the costs associated with the implementation of energy efficiency projects. Prior to implementing any measure, please review the relevant incentive program guidelines before proceeding. This is important because in most cases you will need to submit applications for the incentives prior to purchasing materials or commencing with installation.

The ECMs outlined in this report may qualify under the following program(s):

- SmartStart (SS)
- Direct Install (DI)

For facilities wanting to pursue only selected individual measures (or planning to phase implementation of selected measures over multiple years), incentives are available through the SmartStart program. To participate in this program you may utilize internal resources, or an outside firm or contractor, to do the final design of the ECM(s) and do the installation. Program pre-approval is required for some SmartStart incentives, so only after receiving pre-approval should you proceed with ECM installation. The incentive estimates listed above in Figure 3 are based on the SmartStart program. More details on this program and others are available in Section 8.

This facility may also qualify for the Direct Install program which can provide turnkey installation of multiple measures, through an authorized network of participating contractors. This program can provide substantially higher incentives that SmartStart, up to 70% of the cost of selected measures, although measure eligibility will have to be assessed and be verified by the designated Direct Install contractor and, in most cases, they will perform the installation work.

For larger facilities with limited capital availability to implement ECMs (or for energy efficiency upgrades at multiple buildings), project financing may be available through the Energy Savings Improvement Program (ESIP). Supported directly by the NJBPU, ESIP provides government agencies with project development, design, and implementation support services, as well as, attractive financing for implementing ECMs. An LGEA report (or other approved energy audit) is required for participation in ESIP.





Additional descriptions of all relevant incentive programs are located in Section 8 or: www.njcleanenergy.com/ci.





2 FACILITY INFORMATION AND EXISTING CONDITIONS

2.1 Project Contacts

Figure 4 – Project Contacts

| Name | Role | E-Mail | Phone # |
|---------------------|----------------------------------|------------------------------|----------------|
| Customer | | | |
| John Mercer | Assistant Business Administrator | jmercer@jcnj.org | 201-547-4417 |
| TRC Energy Services | | | |
| Smruti Srinivasan | Auditor | ssrinivasan@trcsolutions.com | (732) 855-0033 |

2.2 General Site Information

On July 15, 2016, TRC performed an energy audit at the Firehouse located at 283 Halladay Street in Jersey City, New Jersey. TRC's team met with Captain John Bouren to review the facility operations and focus the investigation on specific energy-using systems.

The Firehouse is a 5,000 square foot facility comprised of two (2) floors plus a small basement area. The first floor is the firetruck bay or the "apparatus floor" and also has a fully equipped kitchen and pantry. The second floor is the dormitory with lockers and a bathroom. The basement houses the boiler which heats the building. The building was constructed in 1900. It is old and inefficient in terms of lighting, building envelope, heating and cooling.

2.3 Building Occupancy

The Firehouse operates 24 hours a day, seven (7) days a week. The typical schedule is presented in the table below.

Figure 5 - Building Schedule

| Building Name | Weekday/Weekend | Operating Schedule |
|---------------|-----------------|--------------------|
| Firehouse | Weekday | 7:30AM - 7:30 AM |
| Firehouse | Weekend | 7:30AM - 7:30 AM |

2.4 Building Envelope

The building has a brick façade with framed arch windows. The first level has concrete the flooring that was observed to be in a poor condition. Steel plates are used to stabilize the parking surface of the apparatus bay. The building has a flat roof covered with a EPDM rubber membrane that is in poor condition. The ceilings have been damaged from the water leak on the upper level. The single pane framed windows are either cracked or broken in corners and exterior doors seals are damaged which increases the level of outside air infiltration.



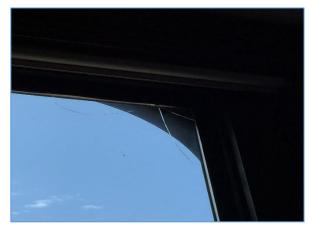




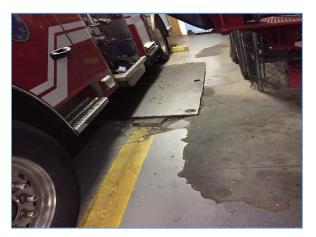
Corroded basement



Ceiling with water damage



Cracked Windows



Unstable floor with steel plate reinforcements

2.5 Energy-Using Systems

Lighting System

Lighting is provided predominately by 2-foot, 4-foot, and 8-foot T12 linear fluorescent lamps and incandescent lamps. Most fixtures are old and inefficient and the rooms are under-lit. Replacing the T12 and incandescent fixtures with modern LED lighting technology would save significant energy and improve building safety as well.

Lighting control in most spaces is provided by wall switches. It is our recommendation that the firehouse installs occupancy sensors in the dorm and the restroom for increasing energy savings. The building has one exterior light with an incandescent lamp which is controlled by a switch.

Please refer to Appendix A: Equipment Inventory & Recommendations for an inventory of your equipment.





Hot Water / Steam System

The firehouse is heated using a non-condensing hot water boiler with an output capacity of 523 MBh and a thermal efficiency 81% located in the basement. The boiler is 22 years old and inefficiently serves both the enclosed and open spaces of the firehouse. This area has high ceiling and building heat is often lost through the garage doors, which may cause inadequate heating for the rest of the building.

We recommend using low intensity infrared (IR) heaters to provide heat to the truck bay. The current boiler can then be replaced with a smaller unit that is dedicated to providing heat to the other parts of the building. The IR heaters are more efficient because they do not heat the total volume of air in large areas, such as truck bays, but just the people and the surfaces of objects. They can also be concentrated to smaller areas instead of being installed in a common area at great heights. By replacing the boiler with one dedicated to only the more frequently occupied portions of the building, savings will be even greater.



Parts of rusted boiler



Radiator heating the dormitory

Air Conditioning (DX)



Window AC unit in the dormitory

The building is cooled by four (4) window air conditioning units, two (2) in the pantry and two (2) in the second floor dormitory. All units are manufactured by Friedrich. The SEER values of the units in the dormitory are 10.5 and are about 15 years old. It is recommended that they be replaced with higher efficiency ENERGY STAR® rated units.

There are no thermostats controlling the temperature of the spaces. During emergency calls, these units are often left running, cooling the air to the same setpoints when the building is unoccupied.





Domestic Hot Water



Rheem Fury (DHW unit in basement)

The domestic hot water system consists of a gas-fired 50 gallon Rheem Fury system with an input capacity 38 MBh. The unit was replaced in 2012 and has a nominal efficiency of 58%. This unit should be replaced with a higher efficiency unit when it reaches the end of its useful life. The recirculation pumps operate continuously.

Food Service & Laundry Equipment

The facility has a full commercial kitchen that is used to cook breakfast lunch and dinner for the fire fighters on a regular basis. All units are gas fired. Other equipment in the kitchen include a refrigerator, microwave oven, coffee machines, and kettle. Firehouse also has a LG brand washing machine and dryer.

Plug Load & Vending Machines

The electric plug load in the firehouse primarily consists of office equipment – e.g. computers (4), printers and (2) paper shredders, etc. and kitchen equipment. The pantry also has televisions and water dispensers. There is no centralized PC power management software installed on to reduce energy demand for computers.

2.6 Water-Using Systems

There is one (1) restroom at this facility on the second floor. There are four (4) sinks in the restroom and one (1) in the pantry. All of the faucets are rated for 3 gallons per minute (gpm). The shower heads in the restroom also have a flow rate of 3 gpm. These should be replaced with more water efficient low-flow devices in order to conserve water and energy.





3 SITE ENERGY USE AND COSTS

Utility data for electricity and natural gas was analyzed to identify opportunities for savings. In addition, data for Electricity and Natural Gas was evaluated to determine the annual energy performance metrics for the building in energy cost per square foot and energy usage per square foot. These metrics are an estimate of the relative energy efficiency of this building. There are a number of factors that could cause the energy use of this building to vary from the "typical" energy usage profile for facilities with similar characteristics. Local weather conditions, building age and insulation levels, equipment efficiency, daily occupancy hours, changes in occupancy throughout the year, equipment operating hours, and energy efficient behavior of occupants all contribute to benchmarking scores. Please refer to the Benchmarking section within Section 3.4 for additional information.

3.1 Total Cost of Energy

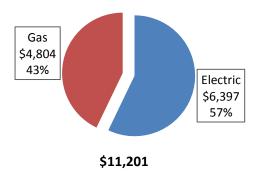
The following energy consumption and cost data is based on the most recent 12-month period of utility billing data that was available. A profile of the annual energy consumption and costs for the facility was developed from this information.

Figure 6 - Utility Summary

| Utility Summary for Firehouse 283 Halladay St. | | | | | | | |
|--|--------------|----------|--|--|--|--|--|
| Fuel | Usage | Cost | | | | | |
| Electricity | 61,163 kWh | \$6,397 | | | | | |
| Natural Gas | 5,433 Therms | \$4,804 | | | | | |
| Total | | \$11,201 | | | | | |

The current utility cost for this site is \$11,201 as shown in the chart below.

Figure 7 - Energy Cost Breakdown







3.2 Electricity Usage

Electricity is provided by PSE&G. The average electric cost over the past 12 months was \$0.094/kWh, which is the blended rate that includes energy supply, distribution, and other charges. This rate is used throughout the analyses in this report to assess energy costs and savings. The third party electric supply is provided by Constellation Energy. The monthly electricity consumption and peak demand is shown in the chart below.

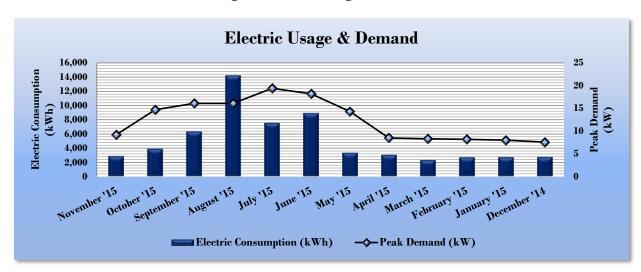


Figure 8 -Electric Usage & Demand

Figure 9 - Electric Usage & Demand

| | | Electric Billing | Data for Firehous | se 283 Halladay | / St. | |
|------------------|-------------------|----------------------------|-------------------|-----------------|---------------------|----------------------------|
| Period Ending | Days in Period | Electric Usage (kWh) | Demand (kW) | Demand Cost | Total Electric Cost | TRC Estimated Usage? |
| 11/16/15 | 31 | 2,886 | 9 | \$40 | \$406 | No |
| 10/16/15 | 29 | 3,906 | 15 | \$64 | \$559 | No |
| 9/17/15 | 30 | 6,330 | 16 | \$70 | \$1,046 | No |
| 8/18/15 | 29 | 14,172 | 16 | \$70 | \$591 | Yes |
| 7/20/15 | 32 | 7,530 | 19 | \$84 | \$591 | Yes |
| 6/18/15 | 30 | 8,904 | 18 | \$79 | \$591 | Yes |
| 5/19/15 | 28 | 28 3,348 | | \$62 | \$591 | Yes |
| 4/21/15 | 32 | 3,066 | 9 | 9 \$37 | | No |
| 3/20/15 | 24 | 2,334 | 8 | \$29 | \$338 | No |
| 2/24/15 | 31 | 2,706 | 8 | \$36 | \$394 | No |
| 1/24/15 | 32 | 2,730 | 8 | \$35 | \$396 | No |
| 12/23/14 | 34 | 2,748 | 8 | \$33 | \$397 | No |
| Totals | 362 | 60,660 | 19.4 | \$638 | \$6,345 | 4 |
| Annual | 365 | 61,163 | 19.4 | \$644 | \$6,397 | |





3.3 Natural Gas Usage

Natural gas is provided by PSE&G. The average gas cost for the past 12 months is \$0.884/therm, which is the blended rate used throughout the analyses in this report. The monthly gas consumption is represented graphically in the chart below.

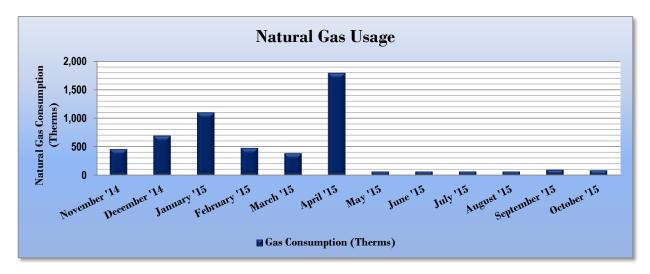


Figure 10 - Natural Gas Usage

Figure II - Natural Gas Usage

| | Gas Billing Data for Firehouse 283 Halladay St. | | | | | | | | | |
|------------------|---|----------------------------------|------------------------|-----|--|--|--|--|--|--|
| Period Ending | Days in Period | Natural Gas Usage (Therms) | Usage Natural Gas Cost | | | | | | | |
| 11/19/14 | 29 | 458 | \$439 | No | | | | | | |
| 12/23/14 | 34 | 694 | \$696 | No | | | | | | |
| 1/24/15 | 32 | 1,099 | \$1,042 | No | | | | | | |
| 2/24/15 | 31 | 476 | \$419 | No | | | | | | |
| 3/20/15 | 24 | 384 | \$328 | No | | | | | | |
| 4/21/15 | 32 | 1,792 | \$1,415 | No | | | | | | |
| 5/19/15 | 28 | 65 | \$56 | Yes | | | | | | |
| 6/18/15 | 30 | 65 | \$56 | Yes | | | | | | |
| 7/20/15 | 32 | 65 | \$56 | Yes | | | | | | |
| 8/18/15 | 29 | 65 | \$56 | Yes | | | | | | |
| 9/17/15 | 29 | 95 | \$85 | No | | | | | | |
| 10/16/15 | 29 | 86 | \$77 | No | | | | | | |
| Totals | 359 | 5,344 | \$4,725 | 4 | | | | | | |
| Annual | 365 | 5,433 | \$4,804 | | | | | | | |





3.4 Benchmarking

This facility was benchmarked using Portfolio Manager, an online tool created and managed by the United States Environmental Protection Agency (EPA) through the ENERGY STAR® program. Portfolio Manager analyzes your building's consumption data, cost information, and operational use details and then compares its performance against a national median for similar buildings of its type. Metrics provided by this analysis are Energy Use Intensity (EUI) and an ENERGY STAR® score for select building types.

The EUI is a measure of a facility's energy consumption per square foot, and it is the standard metric for comparing buildings' energy performance. Comparing the EUI of a building with the national median EUI for that building type illustrates whether that building uses more or less energy than similar buildings of its type on a square foot basis. EUI is presented in terms of site energy and source energy. Site energy is the amount of fuel and electricity consumed by a building as reflected in utility bills. Source energy includes fuel consumed to generate electricity consumed at the site, factoring in electric production and distribution losses for the region.

Figure 12 - Energy Use Intensity Comparison - Existing Conditions

| Energy Use Intensity Comparison - Existing Conditions | | | | | | | |
|---|-----------------------------|------------------------------------|--|--|--|--|--|
| | Firehouse 283 Halladay St. | National Median | | | | | |
| | Fileliouse 203 Halladay St. | Building Type: Fire/Police Station | | | | | |
| Source Energy Use Intensity (kBtu/ft²) | 245.1 | 154.4 | | | | | |
| Site Energy Use Intensity (kBtu/ft²) | 150.4 | 88.3 | | | | | |

Implementation of all recommended measures in this report would improve the building's estimated EUI significantly, as shown in the table below:

Figure 13 - Energy Use Intensity Comparison - Following Installation of Recommended Measures

| Energy Use Intensity Comparison - Following Installation of Recommended Measures | | | | | | | | |
|--|-----------------------------|------------------------------------|--|--|--|--|--|--|
| | Firehouse 283 Halladay St. | National Median | | | | | | |
| | Fileliouse 203 Halladay St. | Building Type: Fire/Police Station | | | | | | |
| Source Energy Use Intensity (kBtu/ft²) | 200.6 | 154.4 | | | | | | |
| Site Energy Use Intensity (kBtu/ft²) | 121.7 | 88.3 | | | | | | |

Many types of commercial buildings are also eligible to receive an ENERGY STAR® score. This score is a percentile ranking from 1 to 100. It compares your building's energy performance to similar buildings nationwide. A score of 50 represents median energy performance, while a score of 75 means your building performs better than 75 percent of all similar buildings nationwide and may be eligible for ENERGY STAR® certification. Your building is not is one of the building categories that are eligible to receive a score. This building type is currently not eligible for an ENERGY STAR® score. However, a Portfolio Manager "Statement of Energy Performance" was developed for this site and can be found in Appendix B: ENERGY STAR® Statement of Energy Performance.





3.5 Energy End-Use Breakdown

In order to provide a complete overview of energy consumption across building systems, an energy balance was performed at this facility. An energy balance utilizes standard practice engineering methods to evaluate all components of the various electric and fuel-fired systems found in a building to determine their proportional contribution to overall building energy usage. This chart of energy end uses highlights the relative contribution of each equipment category to total energy usage. This can help determine where the greatest benefits might be found from energy efficiency measures.

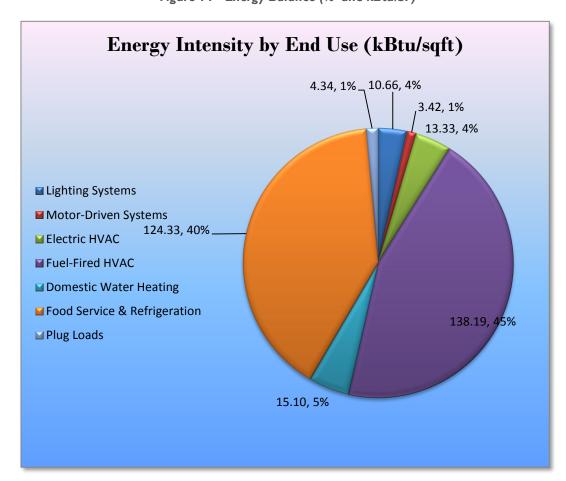


Figure 14 - Energy Balance (% and kBtu/SF)





4 ENERGY CONSERVATION MEASURES

Level of Analysis

The goal of this audit report is to identify potential energy projects, help prioritize specific measures for implementation, and set the Firehouse on the path to receive financial incentives. For this audit report, most measures have received only a preliminary analysis of feasibility which identifies expected ranges of savings and costs. This level of analysis is considered sufficient to make decisions and to prioritize energy projects. Savings are based on the New Jersey Board of Public Utilities New Jersey Clean Energy Program Protocols to Measure Resource Savings dated June 29, 2016. Further analysis or investigation may be required to calculate more accurate savings to support any custom SmartStart, Pay for Performance, or Large Energy Users incentive applications. Financial incentives for the ECMs identified in this report have been calculated based the NJ prescriptive SmartStart program. Depending on your implementation strategy, the project may be eligible for more lucrative incentives through other programs as identified in Section 8.

The following sections describe the recommended measures.

4.1 Recommended ECMs

The measures below have been evaluated by the auditor for feasibility and cost effectiveness and are recommended for implementation at the facility.

Figure 15 – Summary of Recommended ECMs

| Energy Conservation Measure | | Peak Demand Savings (kW) | Annual Fuel Savings (MMBtu) | _ | Estimated Install Cost (\$) | Estimated Incentive (\$)* | Estimated Net Cost (\$) | | CO ₂ e Emissions Reduction (Ibs) |
|--|--------|-----------------------------------|--------------------------------------|------------|-----------------------------------|---------------------------------|-------------------------------|-------|--|
| Lighting Upgrades | | 1.5 | 0.0 | \$821.59 | \$3,504.62 | \$180.00 | \$3,324.62 | 4.05 | 8,795 |
| ECM 1 Retrofit Fluorescent Fixtures with LED Lamps and Drivers | 5,330 | 0.7 | 0.0 | \$501.38 | \$2,576.27 | \$0.00 | \$2,576.27 | 5.14 | 5,367 |
| ECM 2 Retrofit Fixtures with LED Lamps | 3,404 | 8.0 | 0.0 | \$320.21 | \$928.35 | \$180.00 | \$748.35 | 2.34 | 3,428 |
| Electric Unitary HVAC Measures | | 0.2 | 0.0 | \$126.94 | \$2,177.52 | \$0.00 | \$2,177.52 | 17.15 | 1,359 |
| ECM 3 Install High Efficiency Electric AC | 1,349 | 0.2 | 0.0 | \$126.94 | \$2,177.52 | \$0.00 | \$2,177.52 | 17.15 | 1,359 |
| Gas Heating (HVAC/Process) Replacement | 0 | 0.0 | 55.3 | \$489.21 | \$7,729.10 | \$1,000.00 | \$6,729.10 | 13.75 | 6,478 |
| ECM 4 Install High Efficiency Hot Water Boilers | 0 | 0.0 | 55.3 | \$489.21 | \$7,729.10 | \$1,000.00 | \$6,729.10 | 13.75 | 6,478 |
| Domestic Water Heating Upgrade | | 0.0 | 53.8 | \$475.89 | \$125.15 | \$0.00 | \$125.15 | 0.26 | 6,302 |
| ECM 5 Install Low-Flow Domestic Hot Water Devices | | 0.0 | 53.8 | \$475.89 | \$125.15 | \$0.00 | \$125.15 | 0.26 | 6,302 |
| TOTALS | 10,083 | 1.7 | 109.1 | \$1,913.63 | \$13,536.40 | \$1,180.00 | \$12,356.40 | 6.46 | 22,934 |

^{* -} All incentives presented in this table are based on NJ Smart Start Building equipment incentives and assume proposed equipment meets minimum performance criteria for that program.

^{** -} Simple Payback Period is based on net measure costs (i.e. after incentives).





4.1.1 Lighting Upgrades

Recommended Lighting Upgrades are summarized in Figure 16 below.

Figure 16 - Summary of Lighting Upgrade ECMs

| Energy Conservation Measure | | Annual Electric Savings (kWh) | Peak Demand Savings (kW) | | | Estimated Install Cost (\$) | Estimated Incentive (\$) | Estimated Net Cost (\$) | | CO ₂ e Emissions Reduction (lbs) |
|-----------------------------|--|--|-----------------------------------|-----|----------|-----------------------------------|--------------------------|-------------------------------|------|--|
| | Lighting Upgrades | 8,734 | 1.5 | 0.0 | \$821.59 | \$3,504.62 | \$180.00 | \$3,324.62 | 4.05 | 8,795 |
| ECM 1 | ECM 1 Retrofit Fluorescent Fixtures with LED Lamps and Drivers | | 0.7 | 0.0 | \$501.38 | \$2,576.27 | \$0.00 | \$2,576.27 | 5.14 | 5,367 |
| ECM 2 | Retrofit Fixtures with LED Lamps | 3,404 | 0.8 | 0.0 | \$320.21 | \$928.35 | \$180.00 | \$748.35 | 2.34 | 3,428 |

ECM 1: Retrofit Fluorescent Fixtures with LED Lamps and Drivers

| | | Peak Demand Savings (kW) | | Annual Energy Cost Savings (\$) | Estimated Install Cost (\$) | | Estimated Net Cost (\$) | | CO ₂ e Emissions Reduction (Ibs) |
|----------|-------|-----------------------------------|-----|--|-----------------------------------|--------|-------------------------------|------|--|
| Interior | 5,330 | 0.7 | 0.0 | \$501.38 | \$2,576.27 | \$0.00 | \$2,576.27 | 5.14 | 5,367 |
| Exterior | 0 | 0.0 | 0.0 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | 0.00 | 0 |

Measure Description

We recommend replacing linear fluorescent lamps, ballasts, and reflectors with LED tube lamps, reflectors, and drivers specifically designed for existing linear fluorescent fixtures. The retrofit uses the existing fixture housing but replaces the rest of the components with an efficient source and reflectors designed for LEDs. This measure saves energy by installing LEDs which use less power than other technologies with a comparable light output and efficiently projects the light into the space.

Additional maintenance savings are anticipated since LED sources have burn hours which are more than twice that of a fluorescent source. Maintenance savings may be partially offset by the higher material costs associated with LED sources.

During retrofit planning and design, we recommend a comprehensive approach that considers both the efficiency of lighting fixtures and how they are controlled.

ECM 2: Retrofit Fixtures with LED Lamps

Summary of Measure Economics

| Interior/ Exterior | | Peak Demand Savings (kW) | | Annual Energy Cost Savings (\$) | Estimated Install Cost (\$) | Estimated Incentive (\$) | Estimated Net Cost (\$) | Simple Payback Period (yrs) | CO ₂ e Emissions Reduction (lbs) |
|-----------------------|-------|-----------------------------------|-----|--|-----------------------------------|--------------------------|-------------------------------|--------------------------------------|--|
| Interior | 3,108 | 0.7 | 0.0 | \$292.35 | \$830.50 | \$170.00 | \$660.50 | 2.26 | 3,130 |
| Exterior | 296 | 0.1 | 0.0 | \$27.86 | \$97.85 | \$10.00 | \$87.85 | 3.15 | 298 |





Measure Description

We recommend replacing incandescent screw-in or plug-in based lamps with LED lamps. LED lamps can be used as a direct replacement for most types of screw-in or plug-in lamps. This measure saves energy by installing LED bulbs which use less power than other lighting technologies with a comparable light output.

Some additional maintenance savings can also be anticipated since LEDs have longer lifetimes, which can be more than ten (10) times the lifetime of an incandescent bulb.

During retrofit planning and design, we recommend a comprehensive approach that considers both the efficiency of lighting fixtures and how they are controlled.

4.1.2 Electric Unitary HVAC Measures

Recommended Unitary HVAC measures are summarized in Figure 17 below.

Figure 17 - Summary of Unitary HVAC ECMs

| | Energy Conservation Measure | Annual Electric Savings (kWh) | Peak Demand Savings (kW) | | · · | Estimated Install Cost (\$) | Estimated Incentive (\$) | Estimated Net Cost (\$) | | CO ₂ e Emissions Reduction (lbs) |
|-------|-------------------------------------|--|-----------------------------------|-----|----------|-----------------------------------|--------------------------|-------------------------------|-------|--|
| | Electric Unitary HVAC Measures | | 0.2 | 0.0 | \$126.94 | \$2,177.52 | \$0.00 | \$2,177.52 | 17.15 | 1,359 |
| ECM 3 | Install High Efficiency Electric AC | 1,349 | 0.2 | 0.0 | \$126.94 | \$2,177.52 | \$0.00 | \$2,177.52 | 17.15 | 1,359 |

ECM 3: Install High Efficiency Electric AC

| | Demand Savings | | Energy Cost Savings | Estimated Install Cost (\$) | | Estimated Net Cost (\$) | | CO ₂ e Emissions Reduction (Ibs) |
|-------|-------------------|-----|------------------------|-----------------------------------|--------|-------------------------------|-------|--|
| 1,349 | 0.2 | 0.0 | \$126.94 | \$2,177.52 | \$0.00 | \$2,177.52 | 17.15 | 1,359 |

Measure Description

We recommend replacing existing window AC units with high efficiency ENERGY STAR® rated window air conditioners. There have been significant improvements in both compressor and fan motor efficiencies in the past several years. Therefore, electricity savings can be achieved by replacing old units with new high efficiency units. A higher EER or SEER rating indicates a more efficient cooling system. The magnitude of energy savings for this measure depends on the relative efficiency of the old and new unit, the cooling load, and the annual operating hours.





4.1.3 Gas Heating (HVAC/Process) Replacement

Recommended gas heating system replacement measures are summarized in Figure 18 below.

Figure 18 - Summary of Gas Heating Replacement ECMs

| Energy Conservation Measure Gas Heating (HVAC/Process) Replacement | | Annual Electric Savings (kWh) | Peak Demand Savings (kW) | | Energy Cost Savings | Estimated Install Cost (\$) | | Estimated Net Cost (\$) | | CO ₂ e Emissions Reduction (lbs) |
|---|---|--|-----------------------------------|------|------------------------|-----------------------------------|------------|-------------------------------|-------|--|
| | Gas Heating (HVAC/Process) Replacement | | 0.0 | 55.3 | \$489.21 | \$7,729.10 | \$1,000.00 | \$6,729.10 | 13.75 | 6,478 |
| ECM 4 | Install High Efficiency Hot Water Boilers | 0 | 0.0 | 55.3 | \$489.21 | \$7,729.10 | \$1,000.00 | \$6,729.10 | 13.75 | 6,478 |

ECM 4: Install High Efficiency Hot Water Boilers

| | Demand Savings | | Energy Cost Savings | Estimated Install Cost (\$) | | Estimated Net Cost (\$) | | CO ₂ e Emissions Reduction (Ibs) |
|---|-------------------|------|------------------------|-----------------------------------|------------|-------------------------------|-------|--|
| 0 | 0.0 | 55.3 | \$489.21 | \$7,729.10 | \$1,000.00 | \$6,729.10 | 13.75 | 6,478 |

Measure Description

We recommend replacing the building's old inefficient hot water boiler with a new high efficiency hot water boilers. Significant improvements have been made in combustion technology resulting in increases in overall boiler efficiency. Savings result from improved combustion efficiency and reduced standby losses at low loads. The proposed boiler is assumed to be smaller by 61.5% as the recommendation is for downsizing the boiler and adding an IR heater in the apparatus floor.

The most notable efficiency improvement is condensing hydronic boilers that can achieve efficiencies over 90% under the proper conditions.

4.1.4 Domestic Hot Water Conservation

Recommendations for reduction in domestic hot water demand are summarized Figure 19 below.

Figure 19 - Summary of Domestic Water Heating ECMs

| Energy Conservation Measure Domestic Water Heating Upgrade | | Annual Electric Savings (kWh) | Peak Demand Savings (kW) | | _ | Estimated Install Cost (\$) | Estimated Incentive (\$) | Estimated Net Cost (\$) | | CO₂e Emissions Reduction (Ibs) |
|---|---|--|-----------------------------------|------|----------|-----------------------------------|--------------------------------|-------------------------------|------|---|
| | | 0 | 0.0 | 53.8 | \$475.89 | \$125.15 | \$0.00 | \$125.15 | 0.26 | 6,302 |
| ECM 5 | Install Low-Flow Domestic Hot Water Devices | 0 | 0.0 | 53.8 | \$475.89 | \$125.15 | \$0.00 | \$125.15 | 0.26 | 6,302 |

ECM 5: Install Low-Flow DHW Devices

Measure Description

Installing low flow faucets or faucet aerators, low flow showerheads, and kitchen sink pre-rinse spray valves saves both energy and water. These devices save energy by reducing the overall amount of hot water used hence reducing the energy used to heat the water. The flow ratings for EPA WaterSense™ (http://www3.epa.gov/watersense/products) labeled devices are 1.5 gpm for bathroom faucets, 2.0 gpm for showerheads, and 1.28 gpm for pre-rinse spray valves.





5 ENERGY EFFICIENT PRACTICES

In addition to the quantifiable savings estimated in Section 4, a facility's energy performance can also be improved through application of low or no-cost efficiency strategies. By employing certain behavioral and operational adjustments as well as performing routine maintenance on building systems, equipment lifetime can be extended; occupant comfort, health and safety can be improved; and annual energy, operation, and maintenance costs can be reduced. The recommendations below are provided as a framework for developing a whole building maintenance plan that is customized to your facility. Consult with qualified equipment specialists for details on proper maintenance and system operation.

Reduce Air Leakage

Air leakage, or infiltration, occurs when outside air enters a building uncontrollably through cracks and openings. Properly sealing such cracks and openings can significantly reduce heating and cooling costs, improve building durability, and create a healthier indoor environment. This includes caulking or installing weather stripping around leaky doors and windows allowing for better control of indoor air quality through controlled ventilation.

Use Window Treatments/Coverings

A substantial amount of heat gain can occur through uncovered or untreated windows, especially older single pane windows and east or west-facing windows. Treatments such as high-reflectivity films or covering windows with shades or shutters can reduce solar heat gain and, consequently, cooling load and can reduce internal heat loss and the associated heating load.

Perform Proper Lighting Maintenance

In order to sustain optimal lighting levels, lighting fixtures should undergo routine maintenance. Light levels decrease over time due to lamp aging, lamp and ballast failure, and buildup of dirt and dust on lamps, fixtures and reflective surfaces. Together, these factors can reduce total illumination by 20% - 60% or more, while operating fixtures continue drawing full power. To limit this reduction, lamps, reflectors and diffusers should be thoroughly cleaned of dirt, dust, oil, and smoke film buildup approximately every 6 – 12 months.

Develop a Lighting Maintenance Schedule

In addition to routine fixture cleaning, development of a maintenance schedule can both ensure maintenance is performed regularly and can reduce the overall cost of fixture re-lamping and re-ballasting. By re-lamping and re-ballasting fixtures in groups, lighting levels are better maintained and the number of site visits by a lighting technician or contractor can be minimized, decreasing the overall cost of maintenance.

<u>Practice Proper Use of Thermostat Schedules and Temperature Resets</u>

Ensure thermostats are correctly set back. By employing proper set back temperatures and schedules, facility heating and cooling costs can be reduced dramatically during periods of low or no occupancy. As such, thermostats should be programmed for a setback of 5-10°F during low occupancy hours (reduce heating setpoints and increase cooling setpoints). Cooling load can be reduced further by increasing the facility's occupied setpoint temperature. In general, during the cooling season, thermostats should be set as high as possible without sacrificing occupant comfort.





Plug Load Controls

There are a variety of ways to limit the energy use of plug loads including increasing occupant awareness, removing under-utilized equipment, installing hardware controls, and using software controls. Some control steps to take are to enable the most aggressive power settings on existing devices or install load sensing or occupancy sensing (advanced) power strips.

Water Conservation

Installing dual flush or low flow toilets and low flow or waterless urinals are additional ways to reduce the sites water use, however, these devices do not provide energy savings at the site level. Any reduction in water use does however ultimately reduce grid level electricity use since a significant amount of electricity is used to deliver water from reservoirs to end users. The EPA WaterSense ratings for urinals is 0.5 gallons per flush (gpf) and toilets that use as little as 1.28 gpf (this is lower than the current 1.6 gpf federal standard). Refer to Section4.1.4 for any low-flow ECM recommendations.





6 ON-SITE GENERATION MEASURES

On-Site Generation measure options include both renewable (e.g., solar, wind) and non-renewable (e.g., fuel cells) on-site technologies that generate power to meet all or a portion of the electric energy needs of a facility, often repurposing any waste heat where applicable. Also referred to as distributed generation, these systems contribute to Greenhouse Gas (GHG) emission reductions, demand reductions and reduced customer electricity purchases, resulting in the electric system reliability through improved transmission and distribution system utilization.

The State of New Jersey's Energy Master Plan (EMP) encourages new distributed generation of all forms and specifically focuses on expanding use of combined heat and power (CHP) by reducing financial, regulatory and technical barriers and identifying opportunities for new entries. The EMP also outlines a goal of 70% of the State's electrical needs to be met by renewable sources by 2050.

Preliminary screenings were performed to determine the potential that a generation project could provide a cost-effective solution for your facility. Before making a decision to implement, a feasibility study should be conducted that would take a detailed look at existing energy profiles, siting, interconnection, and the costs associated with the generation project including interconnection costs, departing load charges, and any additional special facilities charges.

6.1 Photovoltaic

Sunlight can be converted into electricity using photovoltaics (PV) modules. Modules are racked together into an array that produces direct current (DC) electricity. The DC current is converted to alternating current (AC) through an inverter. The inverter is interconnected to the facility's electrical distribution system. The amount of unobstructed area available determines how large of a solar array can be installed. The size of the array combined with the orientation, tilt, and shading elements determines the energy produced.

A preliminary screening based on the facility's electric demand, size and location of free area, and shading elements shows that the facility has a low potential for cost-effective installation a solar PV array.

If the Firehouse is interested in pursuing the installation of PV, we recommended a full feasibility study be conducted.

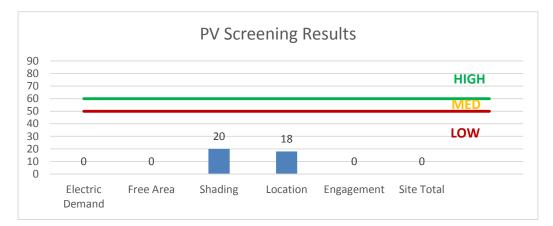


Figure 20 - Photovoltaic Screening





Owners of solar projects must register their projects in the SREC Registration Program prior to the start of construction in order to establish the project's eligibility to earn SRECs. Registration of the intent to participate in New Jersey's solar marketplace provides market participants with information about the pipeline of anticipated new solar capacity and insight into future SREC pricing.

For more information on solar PV technology and commercial solar markets in New Jersey, or to find a qualified solar installer, who can provide a more detailed assessment of the specific costs and benefits of solar develop of the site, please visit the following links below:

- Basic Info on Solar PV in NJ: http://www.njcleanenergy.com/whysolar
- NJ Solar Market FAQs: http://www.njcleanenergy.com/renewable-energy/program-updates-and-background-information/solar-transition/solar-market-faqs
- **Approved Solar Installers in the NJ Market**: http://www.njcleanenergy.com/commercial-industrial/programs/nj-smartstart-buildings/tools-and-resources/tradeally/approved_vendorsearch/?id=60&start=1

6.2 Combined Heat and Power

Combined heat and power (CHP) is the on-site generation of electricity and recovery of heat which is put to beneficial use. Common prime movers in CHP applications include reciprocating engines, microturbines, fuel cells, and (at large facilities) gas turbines. Electricity is typically interconnected to the sites local distribution system. Heat is recovered from the exhaust stream and the ancillary cooling system and interconnected to the existing hot water (or steam) distribution system.

CHP systems are typically used to produce a portion of the electricity needed by a facility, with the balance of electric needs satisfied by purchase from the grid. The heat is used to supplement (or supplant) existing boilers for the purpose of space heating and/or domestic hot water heating. Waste heat can also be routed through absorption chillers for the purpose of space cooling. The key criteria used for screening, however, is the amount of time the system operates at full load and the facility's ability to use the recovered heat. Facilities with continuous use for large quantities of waste heat are the best candidates for CHP.

A preliminary screening based on heating and electrical demand, siting, and interconnection shows that the facility has a low potential for installing a cost-effective CHP system, due to low demand onsite for heat and hot water.

For a list of qualified firms in NJ specializing in commercial CHP cost assessment and installation, go to: http://www.njcleanenergy.com/commercial-industrial/programs/nj-smartstart-buildings/tools-and-resources/tradeally/approved_vendorsearch/.





7 DEMAND RESPONSE

Demand Response (DR) is a program designed to reduce consumer electric load when electric wholesale prices are high or when the reliability of the electric grid is threatened due to peak demand. DR Service providers (a.k.a. Curtailment Service Providers) are registered with PJM, the independent system operator (ISO) for Mid-Atlantic state region that is charged with maintaining electric grid reliability locally.

By enabling grid operators to call upon Curtailment Service Providers and energy consumers to reduce electric usage during times of peak demand, the grid is made more reliable and overall transmission costs are reduced for all ratepayers. Curtailment Service Providers provide regular payments to medium and large consumers of electric power for their participation in DR programs. Program participation is voluntary and participants will receive payments whether or not their facility is called upon to curtail their load.

Typically an electric customer needs to be capable of reducing their electric demand, within minutes, by at least 100 kW or more in order to participate in a DR program. So, this facility likely would not qualify.

Customers with a greater capability to quickly curtail their electric demand during peak hours will receive higher payments. Customers with back-up generators onsite may also receive additional DR payments for their generating capacity if they agree to run the generators for grid support when called upon. Eligible customers who have chosen to participate in a DR program often find it to be a valuable source of revenue for their facility or facilities because the payments can significantly offset annual utility costs.

Participating customers can often quickly reduce their peak load through simple measures, such as temporarily raising temperature set points on thermostats so that air conditioning units run less frequently or agreeing to dim or shut off less critical lighting. This usually requires some level of building automation and controls capability to ensure rapid load reduction during a DR event cycle. DR program participants often have to install smart meters and may need to also sub-meter larger energy-using equipment, such as chillers, in order to demonstrate compliance with DR program requirements.

DR does not include the reduction of electricity consumption based on normal operating practice or behavior. For example, if a company's normal schedule is to close for a holiday, the reduction of electricity due to this closure or scaled-back operation is not considered a demand response activity in most situations.

The first step toward participation in a DR program is to contact a Curtailment Service Provider. Curtailment Service Providers typically offer free assessments to determine a facility's eligibility to participate in a DR program. They will provide details regarding the program rules and requirements for metering and controls, a facility's ability to temporarily reduce electric load, as well as the payments involved in participating in the program. Also, these providers usually offer multiple options for DR to larger facilities and may also install controls or remote monitoring equipment to help ensure compliance of all terms and conditions of a DR contract.





8 Project Funding / Incentives

The NJCEP is able to provide the incentive programs described below, and others, because of the Societal Benefits Charge (SBC) Fund. The SBC was created by the State of New Jersey's Electricity Restructuring Law (1999), which requires all customers of investor-owned electric and gas utilities to pay this charge on their monthly energy bills. As a contributor to the fund you were able to participate in the LGEA program and are also eligible to utilize the equipment incentive programs. Also available through the NJBPU are some alternative financing programs described later in this section. Please refer to Figure 21 for a list of the eligible programs identified for each recommended ECM.

Figure 21 - ECM Incentive Program Eligibility

| | Energy Conservation Measure | SmartStart Prescriptive | SmartStart Custom | Direct Install |
|-------|--|----------------------------|----------------------|----------------|
| ECM 1 | Retrofit Fluorescent Fixtures with LED Lamps and Drivers | X | | х |
| ECM 2 | Retrofit Fixtures with LED Lamps | X | | X |
| ECM 3 | Install High Efficiency Electric AC | Х | | Х |
| ECM 4 | Install High Efficiency Hot Water Boilers | Х | | Х |
| ECM 5 | Install Low-Flow Domestic Hot Water Devices | | | Х |

SmartStart is generally well suited for implementation of individual or small sets of measures, with the flexibility to install projects at your own pace using in-house staff or a preferred contractor. Direct Install caters to small to mid-size facilities to bundle measures and simplify participation, but requires the use of pre-approved contractors. The Pay for Performance (P4P) program is a "whole-building" energy improvement program designed for larger facilities and requires implementation of multiple measures meeting minimum savings thresholds, as well as use of pre-approved consultants. The Large Energy Users Program (LEUP) is available to New Jersey's largest energy users giving them flexibility to install as little or as many measures, in a single facility or several facilities, with incentives capped based on the entity's annual energy consumption; applicants can use in-house staff or preferred contractor.

Generally, the incentive values provided throughout the report assume the SmartStart program is utilized because it provides a consistent comparison of available incentives.

Brief descriptions of all relevant alternative financing and incentive programs are located in the sections below or: www.njcleanenergy.com/ci.





8.1 SmartStart

Overview

The SmartStart program offers incentives for installing prescriptive and custom energy efficiency measures at your facility. Routinely the program adds, removes or modifies incentives from year to year for various energy efficiency equipment based on market trends and new technologies.

Equipment with Prescriptive Incentives Currently Available:

Electric Chillers
Electric Unitary HVAC
Gas Cooling
Gas Heating
Gas Water Heating
Ground Source Heat Pumps
Lighting

Lighting Controls
Refrigeration Doors
Refrigeration Controls
Refrigerator/Freezer Motors
Food Service Equipment
Variable Frequency Drives

Most equipment sizes and types are served by this program. This program provides an effective mechanism for securing incentives for energy efficiency measures installed individually or as part of a package of energy upgrades.

Incentives

The SmartStart prescriptive incentive program provides fixed incentives for specific energy efficiency measures, whereas the custom SmartStart program provides incentives for more unique or specialized technologies or systems that are not addressed through prescriptive incentive offerings for specific devices.

Since your facility is an existing building, only the retrofit incentives have been applied in this report. Custom Measure incentives are calculated at \$0.16/kWh and \$1.60/therm based on estimated annual savings, capped at the lesser of 50% of the total installed incremental project cost, or a buy down to a one year payback. Program incentives are capped at \$500,000 per electric account and \$500,000 per natural gas account, per fiscal year.

How to Participate

To participate in the SmartStart program you will need to submit an application for the specific equipment to be installed. Many applications are designed as rebates, although others require application approval prior to installation. Applicants may work with a contractor of their choosing and can also utilize internal personnel, which provides added flexibility to the program. Using internal personnel also helps improve the economics of the ECM by reducing the labor cost that is included in the tables in this report.

Detailed program descriptions, instructions for applying and applications can be found at: www.njcleanenergy.com/SSB.





8.2 Direct Install

Overview

Direct Install is a turnkey program available to existing small to medium-sized facilities with a peak electric demand that does not exceed 200 kW for a 12-month period. You will work directly with a pre-approved contractor who will perform a free energy assessment at your facility, identify specific eligible measures, and provide a clear scope of work for installation of selected measures. Energy efficiency measures may include lighting and lighting controls, refrigeration, HVAC, motors, variable speed drives and controls.

Incentives

The program pays up to 70% of the total installed cost of eligible measures, up to \$125,000 per project. Direct Install participants will also be held to a fiscal year cap of \$250,000 per entity.

How to Participate

To participate in the Direct Install program you will need to contact the participating contractor who the region of the state where your facility is located. A complete list of Direct Install program partners is provided on the Direct Install website linked below. The contractor will be paid the measure incentives directly by the program which will pass on to you in the form of reduced material and implementation costs. This means up to 70% of eligible costs are covered by the program, subject to program caps and eligibility, while the remaining 30% of the cost is paid to the contractor by the customer.

Since Direct Install offers a free assessment of eligible measures, Direct Install is also available to small businesses and other commercial facilities too that may not be eligible for the more detailed facility audits provided by LGEA.

Detailed program descriptions and applications can be found at: www.njcleanenergy.com/Dl.

8.3 Energy Savings Improvement Program

The Energy Savings Improvement Program (ESIP) is an alternate method for New Jersey's government agencies to finance the implementation of energy conservation measures. An ESIP is a type of "performance contract," whereby school districts, counties, municipalities, housing authorities and other public and state entities enter in to contracts to help finance building energy upgrades. This is done in a manner that ensures that annual payments are lower than the savings projected from the ECMs, ensuring that ESIP projects are cash flow positive in year one, and every year thereafter. ESIP provides government agencies in New Jersey with a flexible tool to improve and reduce energy usage with minimal expenditure of new financial resources. NJCEP incentive programs can be leveraged to help further reduce the total project cost of eligible measures.

This LGEA report is the first step to participating in ESIP. Next, you will need to select an approach for implementing the desired ECMs:

- (1) Use an Energy Services Company or "ESCO."
- (2) Use independent engineers and other specialists, or your own qualified staff, to provide and manage the requirements of the program through bonds or lease obligations.
- (3) Use a hybrid approach of the two options described above where the ESCO is utilized for some services and independent engineers, or other specialists or qualified staff, are used to deliver other requirements of the program.

After adopting a resolution with a chosen implementation approach, the development of the Energy Savings Plan (ESP) can begin. The ESP demonstrates that the total project costs of the ECMs are offset by





the energy savings over the financing term, not to exceed 15 years. The verified savings will then be used to pay for the financing.

The ESIP approach may not be appropriate for all energy conservation and energy efficiency improvements. Entities should carefully consider all alternatives to develop an approach that best meets their needs. A detailed program descriptions and application can be found at: www.njcleanenergy.com/ESIP.

Please note that ESIP is a program delivered directly by the NJBPU and is not an NJCEP incentive program. As mentioned above, you may utilize NJCEP incentive programs to help further reduce costs when developing the ESP. You should refer to the ESIP guidelines at the link above for further information and guidance on next steps.





9 ENERGY PURCHASING AND PROCUREMENT STRATEGIES

9.1 Retail Electric Supply Options

In 1999, New Jersey State Legislature passed the Electric Discount & Energy Competition Act (EDECA) to restructure the electric power industry in New Jersey. This law deregulated the retail electric markets, allowing all consumers to shop for service from competitive electric suppliers. The intent was to create a more competitive market for electric power supply in New Jersey. As a result, utilities were allowed to charge Cost of Service and customers were given the ability to choose a third party (i.e. non-utility) energy supplier.

Energy deregulation in New Jersey has increased energy buyers' options by separating the function of electricity distribution from that of electricity supply. So, though you may choose a different company from which to buy your electric power, responsibility for your facility's interconnection to the grid and repair to local power distribution will still reside with the traditional utility company serving your region.

If your facility is not purchasing electricity from a third party supplier, consider shopping for a reduced rate from third party electric suppliers. If your facility is purchasing electricity from a third party supplier, review and compare prices at the end of the current contract or every couple years.

A list of third party electric suppliers, who are licensed by the state to provide service in New Jersey, can be found online at: www.state.nj.us/bpu/commercial/shopping.html.

9.2 Retail Natural Gas Supply Options

The natural gas market in New Jersey has also been deregulated. Most customers that remain with the utility for natural gas service pay rates that are market-based and that fluctuate on a monthly basis. The utility provides basic gas supply service (BGSS) to customers who choose not to buy from a third party supplier for natural gas commodity.

A customer's decision about whether to buy natural gas from a retail supplier is typically dependent upon whether a customer seeks budget certainty and/or longer-term rate stability. Customers can secure longer-term fixed prices by signing up for service through a third party retail natural gas supplier. Many larger natural gas customers may seek the assistance of a professional consultant to assist in their procurement process.

If your facility is not purchasing natural gas from a third party supplier, consider shopping for a reduced rate from third party natural gas suppliers. If your facility is purchasing natural gas from a third party supplier, review and compare prices at the end of the current contract or every couple years.

A list of third party natural gas suppliers, who are licensed by the state to provide service in New Jersey, can be found online at: www.state.nj.us/bpu/commercial/shopping.html.





Appendix A: Equipment Inventory & Recommendations

Lighting Inventory & Recommendations

| | Existing C | onditions | | | | Proposed Condition | ns | | | | | | Energy Impac | t & Financial A | nalysis | | | | |
|------------------|---------------------|---|-------------------|----------------------|------------------------------|---------------------------|------------------|---------------------|--|-------------------|----------------------|-----------|--------------------------|--------------------------------|----------------------------------|--|-------------------------------|---------------------|--|
| Location | Fixture Quantity | Fixture Description | Control System | Watts per Fixture | Annual Operating Hours | Fixture Recommendation | Add Controls? | Fixture Quantity | Fixture Description | Control System | Watts per Fixture | Operating | Total Peak kW Savings | Total Annual kWh Savings | Total Annual MMBtu Savings | Total Annual Energy Cost Savings | Total Installation Cost | Total Incentives | Simple Payback w/ Incentives in Years |
| Boiler room | 1 | Incandescent: Wall mount fixture | Wall Switch | 65 | 52 | Relamp | No | 1 | LED Screw-In Lamps: Wall hanging fixture | Wall Switch | 10 | 52 | 0.04 | 3 | 0.0 | \$0.30 | \$48.85 | \$10.00 | 127.80 |
| Boiler room | 2 | Incandescent: Wall mount fixture | Wall Switch | 60 | 52 | Relamp | | | LED Screw-In Lamps: Wall hanging fixture | Wall Switch | 8 | 52 | 0.08 | 6 | 0.0 | \$0.57 | \$97.71 | \$20.00 | 135.17 |
| 1st room | 6 | Linear Fluorescent - T12: 8' T12 (75W) - 2L | Wall Switch | 158 | 8,736 | Fixture Replacement | No | 12 | LED - Linear Tubes: (4) 4' Lamps | Wall Switch | 58 | 8,736 | 0.21 | 2,488 | 0.0 | \$234.01 | \$1,659.12 | \$0.00 | 7.09 |
| Bathroom | 2 | Incandescent: Wall mount fixture | Wall Switch | 60 | 8,736 | Relamp | No | 2 | LED Screw-In Lamps: Wall Mount fixture | Wall Switch | 10 | 8,736 | 0.08 | 987 | 0.0 | \$92.86 | \$97.71 | \$20.00 | 0.84 |
| Pantry | 11 | Incandescent: Recessed fixture | Wall Switch | 60 | 3,000 | Relamp | No | 11 | LED Screw-In Lamps: Wall Mount fixture | Wall Switch | 10 | 3,000 | 0.45 | 1,865 | 0.0 | \$175.39 | \$537.38 | \$110.00 | 2.44 |
| Stairwell | 1 | Linear Fluorescent - T12: 2' T12 (20W) - 1L | Wall Switch | 25 | 8,736 | Fixture Replacement | No | 1 | LED - Linear Tubes: (1) 2' Lamp | Wall Switch | 9 | 8,736 | 0.01 | 163 | 0.0 | \$15.32 | \$77.53 | \$0.00 | 5.06 |
| 2nd Floor | 6 | Linear Fluorescent - T12: 4' T12 (40W) - 2L | Wall Switch | 88 | 4,368 | Fixture Replacement | No | 6 | LED - Linear Tubes: (2) 4' Lamps | Wall Switch | 29 | 4,368 | 0.29 | 1,747 | 0.0 | \$164.37 | \$500.58 | \$0.00 | 3.05 |
| 2nd Floor | 1 | Linear Fluorescent - T12: 4' T12 (40W) - 1L | Wall Switch | 46 | 4,368 | Fixture Replacement | No | 1 | LED - Linear Tubes: (1) 4' Lamp | Wall Switch | 15 | 4,368 | 0.03 | 155 | 0.0 | \$14.63 | \$62.52 | \$0.00 | 4.27 |
| 2nd Floor | 1 | Incandescent: Wall mount fixture | Wall Switch | 60 | 4,368 | Relamp | No | 1 | LED Screw-In Lamps: Wall Mount fixture | Wall Switch | 10 | 4,368 | 0.04 | 247 | 0.0 | \$23.22 | \$48.85 | \$10.00 | 1.67 |
| Captain's office | 2 | Linear Fluorescent - T12: 4' T12 (40W) - 4L | Wall Switch | 176 | 2,912 | Fixture Replacement | No | 2 | LED - Linear Tubes: (4) 4' Lamps | Wall Switch | 58 | 2,912 | 0.19 | 777 | 0.0 | \$73.05 | \$276.52 | \$0.00 | 3.79 |
| Outside | 1 | Incandescent: Wall mount red light fixture | Wall Switch | 100 | 2,912 | Relamp | No | 1 | LED Screw-In Lamps: Wall Mount fixture | Wall Switch | 10 | 2,912 | 0.07 | 296 | 0.0 | \$27.86 | \$97.85 | \$10.00 | 3.15 |





Motor Inventory & Recommendations

| | | Existing (| onditions | | | | | Proposed | Conditions | | | Energy Impac | t & Financial A | nalysis | | | | |
|-----------------|-----------------------------|-------------------|-------------------|-----|-------------------------|-----------------|------------------------------|--|-------------------------|------------------|-------------------|--------------------------|-----------------|---------|--|-------------------------------|---------------------|--|
| Location | Area(s)/System(s) Served | Motor Quantity | Motor Application | | Full Load Efficiency | VFD Control? | Annual Operating Hours | Install High Efficiency Motors? | Full Load Efficiency | Install VFDs? | Number of VFDs | Total Peak kW Savings | Total Annual | | Total Annual Energy Cost Savings | Total Installation Cost | Total Incentives | Simple Payback w/ Incentives in Years |
| Apparatus floor | Hoist Door | 1 | Other | 0.8 | 81.1% | No | 2,745 | No | 81.1% | No | | 0.00 | 0 | 0.0 | \$0.00 | \$0.00 | \$0.00 | 0.00 |
| Apparatus floor | Apparatus floor | 2 | Exhaust Fan | 1.0 | 85.5% | No | 2,745 | No | 85.5% | No | | 0.00 | 0 | 0.0 | \$0.00 | \$0.00 | \$0.00 | 0.00 |

Electric HVAC Inventory & Recommendations

| | | Existing C | onditions | | Proposed | Condition | s | | | | | | Energy Impac | t & Financial A | nalysis | | | | |
|-----------------------|-----------------------------|--------------------|-------------|----------------------|----------|-----------|-----------|---|----------------------|---|--------------------|---|--------------|-----------------------------|---------|--|------------|---------------------|--|
| Location | Area(s)/System(s) Served | System Quantity | System Type | Capacity per Unit | | | | Cooling Capacity per Unit (Tons) | Capacity per Unit | Cooling Mode Efficiency (SEER/EER) | Mode Efficiency | Install Dual Enthalpy Economizer? | Total Peak | Total Annual kWh Savings | MMRtu | Total Annual Energy Cost Savings | | Total Incentives | Simple Payback w/ Incentives in Years |
| 2nd Floor Living room | Living Room | 2 | Window AC | 1.00 | Yes | 2 | Window AC | 1.00 | | 12.00 | | No | 0.19 | 1,349 | 0.0 | \$126.94 | \$2,177.52 | \$0.00 | 17.15 |
| 1st floor pantry | Pantry | 2 | Window AC | 1.50 | No | | | | | | | No | 0.00 | 0 | 0.0 | \$0.00 | \$0.00 | \$0.00 | 0.00 |

Fuel Heating Inventory & Recommendations

| Existing Conditions | | | Proposed Conditions | | | | | Energy Impact & Financial Analysis | | | | | | | | | |
|---------------------|-----------------------------|--------------------|------------------------------------|--------|-----|---|--------------------------------|---|-----------------------|--------------------------------|------------|-----------------------------|---------|----------|-------------------------------|---------------------|--|
| Location | Area(s)/System(s) Served | System Quantity | System Type | • | | | System Type | Output Capacity per Unit (MBh) | Heating Efficiency | Heating Efficiency Units | Total Peak | Total Annual kWh Savings | I MMBtu | | Total Installation Cost | Total Incentives | Simple Payback w/ Incentives in Years |
| Basement | Firehouse | 1 | Non-Condensing Hot Water Boiler | 523.00 | Yes | 1 | Condensing Hot Water Boiler | 322.00 | 91.00% | Et | 0.00 | 0 | 55.3 | \$489.21 | \$7,729.10 | \$1,000.00 | 13.75 |

DHW Inventory & Recommendations

| | | Existing Conditions | | Proposed Conditions | | | | | | Energy Impact & Financial Analysis | | | | | | |
|----------|-----------------------------|---------------------|---|---------------------|--------------------|-------------|-----------|----------------------|---|------------------------------------|--------------|-------|--|--------|---------------------|--|
| Location | Area(s)/System(s) Served | System Quantity | System Type | Renlace? | System Quantity | System Lyne | Fuel Type | System Efficiency | - | Total Peak kW Savings | Total Annual | MMRtu | Total Annual Energy Cost Savings | | Total Incentives | Simple Payback w/ Incentives in Years |
| Basement | Firehouse | 1 | Storage Tank Water Heater (≤ 50 Gal) | No | | | | | | 0.00 | 0 | 0.0 | \$0.00 | \$0.00 | \$0.00 | 0.00 |





Low-Flow Device Recommendations

| | Recommedation Inputs | | | | | | Energy Impact & Financial Analysis | | | | | | | |
|----------|----------------------|---------------------------|-----------------------------------|-----------------------------------|------------|--------------|------------------------------------|--|---------|---------------------|--|--|--|--|
| Location | Device Quantity | Device Type | Existing Flow Rate (gpm) | Proposed Flow Rate (gpm) | Total Peak | Total Annual | MMBtu | Total Annual Energy Cost Savings | | Total Incentives | Simple Payback w/ Incentives in Years | | | |
| Bathroom | 4 | Faucet Aerator (Lavatory) | 3.00 | 1.00 | 0.00 | 0 | 45.5 | \$402.16 | \$28.68 | \$0.00 | 0.07 | | | |
| Bathroom | 1 | Showerhead | 3.00 | 2.00 | 0.00 | 0 | 3.8 | \$33.51 | \$89.30 | \$0.00 | 2.66 | | | |
| Pantry | 1 | Faucet Aerator (Kitchen) | 3.00 | 2.20 | 0.00 | 0 | 4.5 | \$40.22 | \$7.17 | \$0.00 | 0.18 | | | |

Cooking Equipment Inventory & Recommendations

| | Existing Cor | nditions | Proposed Conditions | Energy Impact & Financial Analysis | | | | | | | |
|----------|---------------------|--|--------------------------------|---------------------------------------|------|-----------------------------|-------|--|-------------|---------------------|--|
| Location | Quantity | Equipment Type | High Efficiency Equipement? | Install High Efficiency Equipment? | | Total Annual kWh Savings | MMRtu | Total Annual Energy Cost Savings | | Total Incentives | Simple Payback w/ Incentives in Years |
| Pantry | 1 | Gas Combination Oven/Steam Cooker (<15 Pans) | Yes | No | 0.00 | 0 | 0.0 | \$0.00 | \$16,598.81 | \$750.00 | 0.00 |
| Pantry | 1 | Gas Convection Oven (Full Size) | Yes | No | 0.00 | 0 | 0.0 | \$0.00 | \$9,290.04 | \$500.00 | 0.00 |
| Pantry | 1 | Gas Griddle (≤2 Feet Width) | Yes | No | 0.00 | 0 | 0.0 | \$0.00 | \$1,361.82 | \$125.00 | 0.00 |





Plug Load Inventory

| | Existing C | Conditions | | |
|-----------|------------|-----------------------|-----------------------|------------------------------|
| Location | Quantity | Equipment Description | Energy Rate (W) | ENERGY STAR Qualified? |
| Firehouse | 4 | Computers | 75.0 | No |
| Firehouse | 2 | Printer small | 20.0 | No |
| Firehouse | 2 | Television | 250.0 | No |
| Firehouse | 1 | Microwave | 1,000.0 | No |
| Firehouse | 1 | Pop up toaster | 850.0 | No |
| Firehouse | 1 | Water Dispenser | 12.5 | No |
| Firehouse | 1 | Refrigerator Big | 300.0 | No |
| Firehouse | 1 | Coffee machine | 400.0 | No |
| Firehouse | 1 | Washing machine | 900.0 | No |
| Firehouse | 1 | Dryer | 1,600.0 | No |





Appendix B: ENERGY STAR® Statement of Energy Performance



ENERGY STAR[®] Statement of Energy Performance



Firehouse - 283 Halladay Street

Primary Property Type: Fire Station Gross Floor Area (ft²): 5,000 Built: 1900

ENERGY STAR® Score¹

For Year Ending: October 31, 2015 Date Generated: October 20, 2016

1. The ENERGY STAR score is a 1-100 assessment of a building's energy efficiency as compared with similar buildings nationwide, adjusting for

| climate and business activity. | | | | | | | |
|---|--------------------|---|----------------------|--|--|--|--|
| Property & Contact Information | | | | | | | |
| Property Address Firehouse - 283 Halladay Street 283 Halladay St Jersey City, New Jersey 07304 | Property Owner | Primary Contact | Primary Contact | | | | |
| Property ID: 5082924 | | | | | | | |
| Energy Consumption and Energy Us | se Intensity (EUI) | | | | | | |
| Site EUI 152.8 kBtu/ft² Annual Energy by Fue Natural Gas (kBtu) Electric - Grid (kBtu) Source EUI 247 kBtu/ft² | 556,539 (73%) | National Median Comparison National Median Site EUI (kBtu/ft²) National Median Source EUI (kBtu/ft²) % Diff from National Median Source EUI Annual Emissions Greenhouse Gas Emissions (Metric Tons CO2e/year) | 95.5 154.4 60% | | | | |
| Signature & Stamp of Verifying | n Professional | | | | | | |
| | | is true and correct to the best of my knowledge |) . | | | | |
| Signature: | Date: | | | | | | |
| · () | | Professional Engineer Stamp | | | | | |