



Local Government Energy Audit: Energy Audit Report



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Sprague Library

1 Normal Avenue

Montclair, New Jersey 07043

Montclair State University

July 13, 2018

Final Report by:

TRC Energy Services

Disclaimer

The intent of this energy analysis report is to identify energy savings opportunities and recommend upgrades to the facility's energy using equipment and systems. Approximate savings are included in this report to help make decisions about reducing energy use at the facility. This report, however, is not intended to serve as a detailed engineering design document. Further design and analysis may be necessary in order to implement some of the measures recommended in this report.

The energy conservation measures and estimates of energy savings have been reviewed for technical accuracy. However, estimates of final energy savings are not guaranteed, because final savings may depend on behavioral factors and other uncontrollable variables. TRC Energy Services (TRC) and New Jersey Board of Public Utilities (NJBPU) shall in no event be liable should the actual energy savings vary.

Estimated installation costs are based on TRC's experience at similar facilities, pricing from local contractors and vendors, and/or cost estimates from *RS Means*. The owner of the facility is encouraged to independently confirm these cost estimates and to obtain multiple estimates when considering measure installations. Since actual installed costs can vary widely for certain measures and conditions, TRC and NJBPU do not guarantee installed cost estimates and shall in no event be held liable should actual installed costs vary from estimates.

New Jersey's Clean Energy Program (NJCEP) incentive values provided in this report are estimates based on program information available at the time of the report. Incentive levels are not guaranteed. The NJBPU reserves the right to extend, modify, or terminate programs without prior notice. The owner of the facility should review available program incentives and eligibility requirements prior to selecting and installing any energy conservation measures.

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Appendix A: Equipment Inventory & Recommendations

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I EXECUTIVE SUMMARY

The New Jersey Board of Public Utilities (NJBPU) has sponsored this Local Government Energy Audit (LGEA) Report for Sprague Library.

The goal of an LGEA report is to provide you with information on how your facility uses energy, identify energy conservation measures (ECMs) that can reduce your energy use, and provide information and assistance to help facilities implement ECMs. The LGEA report also contains valuable information on financial incentives from New Jersey's Clean Energy Program (NJCEP) for implementing ECMs.

This study was conducted by TRC Energy Services (TRC), as part of a comprehensive effort to assist New Jersey higher education facilities in controlling energy costs and protecting our environment by offering a wide range of energy management options and advice.

I.1 Facility Summary

Sprague Library is an 118,292 square foot facility. The library is a two-story building that includes study rooms, open spaces, offices, a computer room, and mechanical spaces. The building also includes a restaurant, Café Diem.

Lighting at Sprague Library consists primarily of a mixture of T8 and T12 fluorescent sources, compact fluorescent lamps (CFLs), and some incandescent fixtures, all which are inefficient as compared to currently available alternatives. Cooling is provided by both chilled water (CHW) from the District central plant and by packaged air-conditioning (AC) units. There are also two (2) split-system AC units for the server room. Steam is provided from the district energy plant to the library's mechanical room, where it is converted to heating hot water by steam to water heat exchangers. Heating hot water is distributed to the air handling units (AHUs) for the library. The AHU for the café provides heating from natural gas. Domestic hot water for the library is provided by an electric water heater and Café Diem has a dedicated unit that uses natural gas. A thorough description of the facility and our observations are located in Section 2.

1.2 Your Cost Reduction Opportunities

Energy Conservation Measures

TRC evaluated eight (8) measures which together represent an opportunity for Sprague Library to reduce annual energy costs by \$108,347 and annual greenhouse gas emissions by 649,434 lbs CO₂e. We estimate that if all high priority measures are implemented as recommended, the project will pay for itself in 3.4 years. TRC has defined high priority measures as the evaluated measures that have a simple payback less than the typical equipment life of the proposed equipment. The breakdown of existing and potential utility costs after project implementation are illustrated in Figure 1 and Figure 2, respectively. Together these measures represent an opportunity to reduce Sprague Library's annual energy use by 16%.

Figure 1 – Previous 12 Month Utility Costs

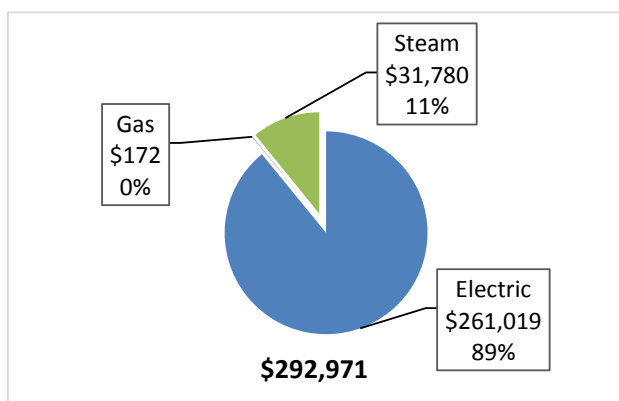
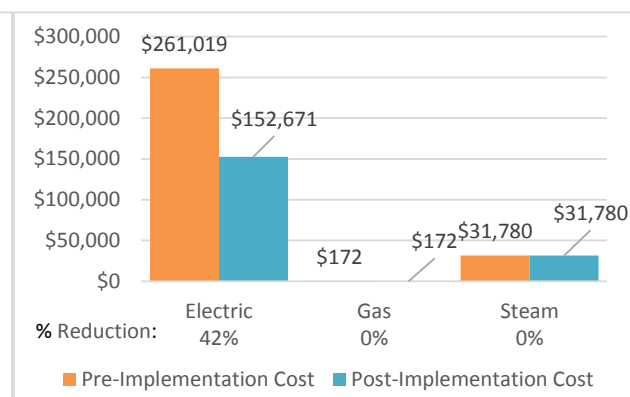


Figure 2 – Potential Post-Implementation Costs



A detailed description of Sprague Library's existing energy use can be found in Section 3.

Estimates of the total cost, energy savings, and financial incentives for the evaluated energy efficient upgrades are summarized below in Figure 3. A brief description of each category can be found below and a description of savings opportunities can be found in Section 4.

Figure 3 – Summary of Energy Reduction Opportunities

| Energy Conservation Measure | High Priority? | Annual Electric Savings (kWh) | Chilled Water Savings (Ton-Hr) | Peak Demand Savings (kW) | Annual Fuel Savings (MMBtu) | Annual Energy Cost Savings (\$) | Estimated Install Cost (\$) | Estimated Incentive (\$)* | Estimated Net Cost (\$) | Simple Payback Period (yrs)** | CO ₂ e Emissions Reduction (lbs) | |
|--|--|-------------------------------|--------------------------------|--------------------------|-----------------------------|---------------------------------|-----------------------------|---------------------------|-------------------------|-------------------------------|---|---------|
| Lighting Upgrades | | | | | | | | | | | | |
| ECM 1 | Install LED Fixtures | Yes | 2,582 | 0 | 0.4 | 0.0 | \$433.77 | \$1,562.71 | \$400.00 | \$1,162.71 | 2.7 | 2,600 |
| ECM 2 | Retrofit Fluorescent Fixtures with LED Lamps and Drivers | Yes | 509,317 | 0 | 74.9 | 0.0 | \$85,565.26 | \$294,075.50 | \$19,730.00 | \$274,345.50 | 3.2 | 512,878 |
| ECM 3 | Retrofit Fixtures with LED Lamps | Yes | 36,980 | 0 | 5.4 | 0.0 | \$6,212.65 | \$21,971.21 | \$1,545.00 | \$20,426.21 | 3.3 | 37,239 |
| Lighting Control Measures | | | | | | | | | | | | |
| ECM 4 | Install Occupancy Sensor Lighting Controls | Yes | 82,729 | 0 | 12.1 | 0.0 | \$13,898.44 | \$75,060.00 | \$9,730.00 | \$66,330.00 | 4.7 | 83,307 |
| ECM 5 | Install High/Low Lighting Controls | Yes | 520 | 0 | 0.1 | 0.0 | \$87.44 | \$1,000.00 | \$0.00 | \$1,000.00 | 11.4 | 524 |
| Motor Upgrades | | | | | | | | | | | | |
| ECM 6 | Premium Efficiency Motors | Yes | 568 | 0 | 0.1 | 0.0 | \$95.41 | \$2,665.08 | \$0.00 | \$2,665.08 | 27.9 | 572 |
| Variable Frequency Drive (VFD) Measures | | | | | | | | | | | | |
| ECM 7 | Install VFDs on Chilled Water Pumps | Yes | 7,252 | 0 | 0.6 | 0.0 | \$1,218.27 | \$3,275.85 | \$0.00 | \$3,275.85 | 2.7 | 7,302 |
| ECM 8 | Install VFDs on Hot Water Pumps | Yes | 4,976 | 0 | 0.6 | 0.0 | \$836.04 | \$3,275.85 | \$0.00 | \$3,275.85 | 3.9 | 5,011 |
| TOTALS FOR HIGH PRIORITY MEASURES | | | 644,924 | 0 | 94.3 | 0.0 | \$108,347.30 | \$402,886.19 | \$31,405.00 | \$371,481.19 | 3.4 | 649,434 |
| TOTALS FOR ALL EVALUATED MEASURES | | | 644,924 | 0 | 94.3 | 0.0 | \$108,347.30 | \$402,886.19 | \$31,405.00 | \$371,481.19 | 3.4 | 649,434 |

* - All incentives presented in this table are based on NJ Smart Start Building equipment incentives and assume proposed equipment meets minimum performance criteria for that program.

** - Simple Payback Period is based on net measure costs (i.e. after incentives).

Lighting Upgrades generally involve the replacement of existing lighting components such as lamps and ballasts (or the entire fixture) with higher efficiency lighting components. These measures save energy by reducing the power used by the lighting components due to improved electrical efficiency.

Lighting Controls measures generally involve the installation of automated controls to turn off lights or reduce light output when not needed. Automated control reduces reliance on occupant behavior for adjusting lights. These measures save energy by reducing the amount of time lights are on.

Motor Upgrades generally involve replacing older standard efficiency motors with high efficiency standard (IHP 2014). Motors replacements generally assume the same size motors, just higher efficiency. Although occasionally additional savings can be achieved by downsizing motors to better meet current load requirements. This measure saves energy by reducing the power used by the motors, due to improved electrical efficiency.

Variable Frequency Drives (VFDs) are motor control devices. These measures control the speed of a motor so that the motor spins at peak efficiency during partial load conditions. Sensors adapt the speed to flow, temperature, or pressure settings which is much more efficient than using a valve or damper to control flow rates, or running the motor at full speed when only partial power is needed. These measures save energy by controlling motor usage more efficiently.

Energy Efficient Practices

TRC also identified 12 low cost or no cost energy efficient practices. A facility's energy performance can be significantly improved by employing certain behavioral or operational adjustments and by performing better routine maintenance on building systems. These practices can extend equipment lifetime, improve occupant comfort, provide better health and safety, as well as reduce annual energy and O&M costs. Potential opportunities identified at Sprague Library include:

- Reduce Air Leakage
- Close Doors and Windows
- Perform Proper Lighting Maintenance
- Develop a Lighting Maintenance Schedule
- Reduce Motor Short Cycling
- Clean Evaporator/Condenser Coils on AC Systems
- Clean and/or Replace HVAC Filters
- Check for and Seal Duct Leakage
- Repair/Replace Steam Traps
- Perform Proper Water Heater Maintenance
- Perform Maintenance on Compressed Air Systems
- Water Conservation

For details on these Energy Efficient Practices, please refer to Section 5.

On-Site Generation Measures

TRC evaluated the potential for installing on-site generation for Sprague Library. Based on the configuration of the site and its loads there is a low potential for installing any PV and combined heat and power self-generation measures.

For details on our evaluation and on-site generation potential, please refer to Section 6.

I.3 Implementation Planning

To realize the energy savings from the ECMs listed in this report, a project implementation plan must be developed. Available capital must be considered and decisions need to be made whether it is best to pursue individual ECMs separately, groups of ECMs, or a comprehensive approach where all ECMs are implemented together, possibly in conjunction with other facility upgrades or improvements.

Rebates, incentives, and financing are available from NJCEP, as well as other sources, to help reduce the costs associated with the implementation of energy efficiency projects. Prior to implementing any measure, please review the relevant incentive program guidelines before proceeding. This is important because in most cases you will need to submit applications for the incentives prior to purchasing materials or commencing with installation.

The ECMs outlined in this report may qualify under the following program(s):

- SmartStart
- Pay for Performance - Existing Building (P4P)
- Energy Savings Improvement Program (ESIP)

For facilities wanting to pursue only selected individual measures (or planning to phase implementation of selected measures over multiple years), incentives are available through the SmartStart program. To participate in this program you may utilize internal resources, or an outside firm or contractor, to do the final design of the ECM(s) and do the installation. Program pre-approval is required for some SmartStart incentives, so only after receiving pre-approval should you proceed with ECM installation. The incentive estimates listed above in Figure 3 are based on the SmartStart program. More details on this program and others are available in Section 8.

Larger facilities with an interest in a more comprehensive whole building approach to energy conservation should consider participating in the Pay for Performance (P4P) program. Projects eligible for this project program must meet minimum savings requirements. Final incentives are calculated based on actual measured performance achieved at the end of the project. The application process is more involved, and it requires working with a qualified P4P contractor, but the process may result in greater energy savings overall and more lucrative incentives, up to 50% of project's total cost.

For larger facilities with limited capital availability to implement ECMs, project financing may be available through the Energy Savings Improvement Program (ESIP). Supported directly by the NJBPU, ESIP provides government agencies with project development, design, and implementation support services, as well as, attractive financing for implementing ECMs. An LGEA report (or other approved energy audit) is required for participation in ESIP. Please refer to Section 8.3 for additional information on the ESIP Program.

The Demand Response Energy Aggregator is a (non-NJCEP) program designed to reduce electric loads at commercial facilities, when wholesale electricity prices are high or when the reliability of the electric grid is threatened due to peak power demand. Demand Response (DR) service providers (a.k.a. Curtailment Service Providers) are registered with PJM, the independent system operator (ISO) for mid-Atlantic state region that is charged with maintaining electric grid reliability. By enabling grid operators to call upon commercial facilities to reduce their electric usage during times of peak demand, the grid is made more reliable and overall transmission costs are reduced for all ratepayers. Curtailment Service Providers provide regular payments to medium and large consumers of electric power for their participation in DR programs. Program participation is voluntary and facilities receive payments whether or not they are called upon to curtail their load during times of peak demand. Refer to Section 7 for additional information on this program.

Additional information on relevant incentive programs is located in Section 8. You may also check the following website for more details: www.njcleanenergy.com/ci.

2 FACILITY INFORMATION AND EXISTING CONDITIONS

2.1 Project Contacts

Figure 4 – Project Contacts

| Name | Role | E-Mail | Phone # |
|----------------------------|-------------------------------|---------------------------|----------------|
| Customer | | | |
| Ana Pinto | Director of Energy Management | pintoa@mail.montclair.edu | 973-655-3244 |
| TRC Energy Services | | | |
| Mike Smith | Auditor | mjsmith@trcsolutions.com | (732) 855-0033 |

2.2 General Site Information

On March 29, 2017, TRC performed an energy audit at Sprague Library, located in Montclair, New Jersey. TRC met with Ana Pinto to review the facility operations and help focus our investigation on specific energy-using systems.

Lighting at Sprague Library consists primarily of a mixture of T8 and T12 fluorescent sources, compact fluorescent lamps (CFLs), and some incandescent fixtures, all which are inefficient as compared to currently available alternatives. Cooling is provided by both chilled water (CHW) from the district central plant and by packaged air-conditioning (AC) units. There are also two (2) split-system AC units for the server room. Steam is provided from the district energy plant to the library’s mechanical room, where it is converted to heating hot water by steam to water heat exchangers. Heating hot water is distributed to the air handling units (AHUs) for the library. The AHU for the café provides heating from natural gas. Domestic hot water for the library is provided by an electric water heater and Café Diem has a dedicated unit that uses natural gas.

2.3 Building Occupancy

Sprague Library is open 52 weeks a year. During a typical day, the facility is occupied by 20 staff members and a varying number of students.

Figure 5 - Building Schedule

| Building Name | Weekday/Weekend | Operating Schedule |
|-----------------|-----------------|--------------------|
| Sprague Library | Mon-Thurs | 8AM - 2AM |
| Sprague Library | Fri | 8AM - 10PM |
| Sprague Library | Sat | 9AM - 5PM |
| Sprague Library | Sun | 12PM - 2AM |

2.4 Building Envelope

Sprague Library is constructed of concrete and structural steel with a brick facade. The building has a flat, built-up roof that is in good condition. The building has metal-framed, single-pane windows, which are in good condition. The exterior doors are constructed of metal and glass and are in good condition.



2.5 On-Site Generation

The campus has a central cogeneration plant. The cogeneration plant uses natural gas fired turbines to produce electricity. Waste heat from the turbines is used to produce steam. The steam is delivered to some of the buildings on campus and used to produce chilled water which is delivered to some of the buildings on campus. See the campus summary report for additional information regarding the campus cogeneration plant.

Sprague Library does not have any on-site electric generation capacity.

2.6 Energy-Using Systems

Please see Appendix A: Equipment Inventory & Recommendations for an inventory of the facility's equipment.

Lighting System

Interior lighting is provided mostly by fixtures that contain linear fluorescent T12 lamps with magnetic ballasts, and fixtures with compact fluorescent or incandescent screw-in lamps. The linear fluorescent fixtures are located in all areas of the building. These fixtures contain one to four lamps with 4-foot long troffers and also some U-bend lamps. Interior lighting fixtures are controlled by manually operated switches.

Chilled Water System

Chilled water (CHW) is provided from the district energy plant to Sprague Library's mechanical room, where it is distributed to unit ventilators. The water is circulated by two (2) constant speed 5-hp pumps.

Steam to Hot Water Heating System

The heating hot water (HHW) system consists of a steam to water heat exchanger in the mechanical room that receives steam from the district energy plant. From there, the HHW is distributed to the building's AHUs and terminal heating units. The HHW is distributed by seven (7) constant-speed pumps ranging in power from 3 to 5-hp. The equipment is well-maintained and is in good condition.

Air Distribution System

There are six air handling units (AHUs) for the building that provide space conditioning and ventilation. Rooftop units 1 - 4 have 7.5 hp supply fans and 3-hp return fans. Rooftop unit five has a 10-hp supply fan and a 3-hp return fan. The AHU in the mechanical room has a 60-hp supply fan and a 25-hp return fan. All the fans are equipped with variable speed drives (VFDs).

The equipment is well-maintained and in good condition.

Direct Expansion Air Conditioning System (DX)

The DX equipment includes packaged and split-systems. The packaged units provide conditioned air to both the library and Café Diem. They range in cooling capacity from 4 to 30 tons and with efficiency ratings of 9.5 to 11.0 SEER. The two (2) split-systems provide cooling to the server room and are 2.5 tons each with efficiency ratings of 10 SEER.

Building Energy Management System (BEMS)

Sprague Library's original pneumatic control system is still operational. This system controls basic day/night space temperatures and setbacks. The direct-digital control system has sensors installed to be able to control HVAC operation, temperature setpoints, scheduling, and setpoint monitoring.

Domestic Water Heating System

Domestic Hot Water for the library is provided by an AO Smith model PCT 80 200 electric storage water heater. A Lochinvar model PRN075 natural gas storage water heater provides DHW for the café.

Food Service

The food service equipment in Café Diem is electric, and includes convection ovens and holding cabinets.

Refrigeration

The refrigeration equipment for Café Diem includes two (2) large stand-up refrigerators and one (1) commercial freezer. The café also has drink dispensers and ice machines.

Building Plug Load

The facility plug load includes computer workstations, copiers, printers, and other office equipment. A breakroom includes a refrigerator/freezer and a microwave.

2.7 Water-Using Systems

There are approximately six (6) restrooms at Sprague Library. A sampling of restrooms found that many faucets are rated for 2.2 gallons per minute (gpm).

3 SITE ENERGY USE AND COSTS

This building receives electricity through a master meter. It also receives electricity and steam from the campus central cogeneration plant. These utilities were prorated for individual buildings based on building size and function.

Prorated utility data were evaluated to determine the annual energy performance metrics for the building in energy cost per square foot and energy usage per square foot. These metrics are an estimate of the relative energy efficiency of this building. There are a number of factors that could cause the energy use of this building to vary from the “typical” energy usage profile for facilities with similar characteristics. Local weather conditions, building age and insulation levels, equipment efficiency, daily occupancy hours, changes in occupancy throughout the year, equipment operating hours, and energy efficient behavior of occupants all contribute to benchmarking scores. Please refer to the Benchmarking section within Section 3.5 for additional information.

3.1 Total Cost of Energy

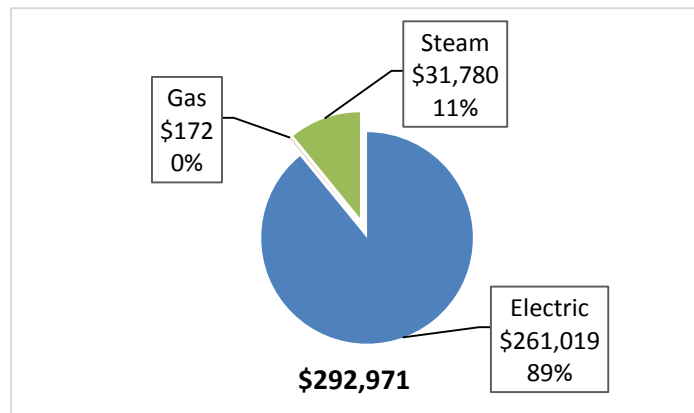
The following energy consumption and cost data is based on the last 12-month period of utility billing data that was provided for each utility. A profile of the annual energy consumption and energy cost of the facility was developed from this information.

Figure 6 - Utility Summary

| Utility Summary for Sprague Library | | |
|-------------------------------------|---------------|------------------|
| Fuel | Usage | Cost |
| Electricity | 3,128,938 kWh | \$261,019 |
| Natural Gas | 234 Therms | \$172 |
| Steam | 2,627 kLbs | \$31,780 |
| Total | | \$292,971 |

The current annual energy cost for this facility is \$292,971 as shown in the chart below.

Figure 7 - Energy Cost Breakdown



3.2 Electricity Usage

Electricity is provided by PSE&G and the campus cogeneration plant. The average cost for electricity purchased from PSE&G was \$0.168/kWh, which is the blended rate that includes energy supply, distribution, and other charges. This rate is used throughout the analyses in this report to assess energy costs and savings. Demand data (kW) is absent from the table below because it was not provided for the electric cogeneration plant and therefore kW totals would be incomplete for this facility. The monthly electricity consumption is shown in the chart below.

Figure 8 - Electric Usage & Demand

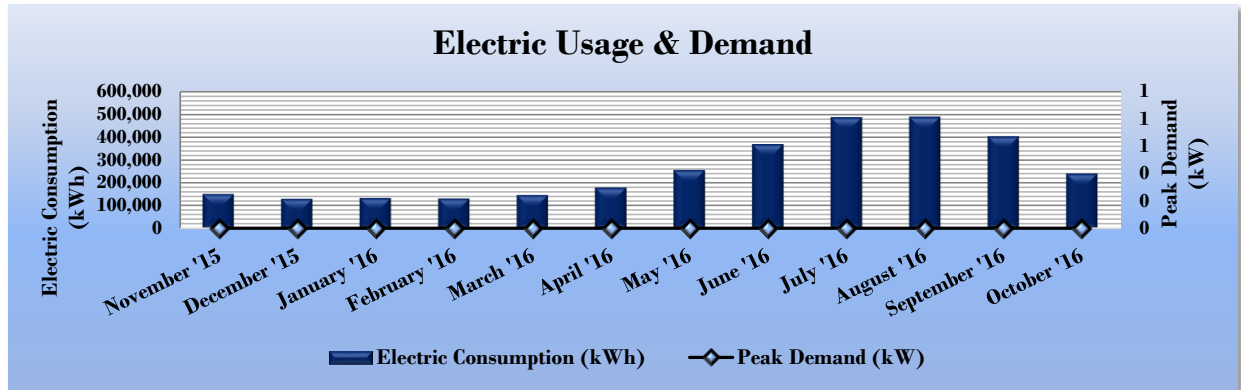


Figure 9 - Electric Usage & Demand

| Electric Billing Data for Sprague Library | | | | |
|---|----------------|----------------------|---------------------|----------------------|
| Period Ending | Days in Period | Electric Usage (kWh) | Total Electric Cost | TRC Estimated Usage? |
| 11/30/15 | 30 | 151,136 | \$10,603 | Yes |
| 12/31/15 | 31 | 130,406 | \$10,342 | Yes |
| 1/31/16 | 31 | 133,515 | \$8,960 | Yes |
| 2/28/16 | 28 | 131,864 | \$18,096 | Yes |
| 3/31/16 | 31 | 146,842 | \$9,844 | Yes |
| 4/30/16 | 30 | 180,160 | \$12,975 | Yes |
| 5/31/16 | 31 | 257,342 | \$20,619 | Yes |
| 6/30/16 | 30 | 370,313 | \$31,775 | Yes |
| 7/31/16 | 31 | 489,383 | \$42,266 | Yes |
| 8/31/16 | 31 | 491,965 | \$42,693 | Yes |
| 9/30/16 | 30 | 404,493 | \$33,943 | Yes |
| 10/31/16 | 31 | 241,517 | \$18,903 | Yes |
| Totals | 365 | 3,128,938 | \$261,019 | 12 |
| Annual | 365 | 3,128,938 | \$261,019 | |

3.3 Natural Gas Usage

Natural gas is provided by PSE&G. The average gas cost for the past 12 months is \$0.735/therm, which is the blended rate used throughout the analyses in this report. The monthly gas consumption is shown in the chart below.

Figure 10 - Natural Gas Usage

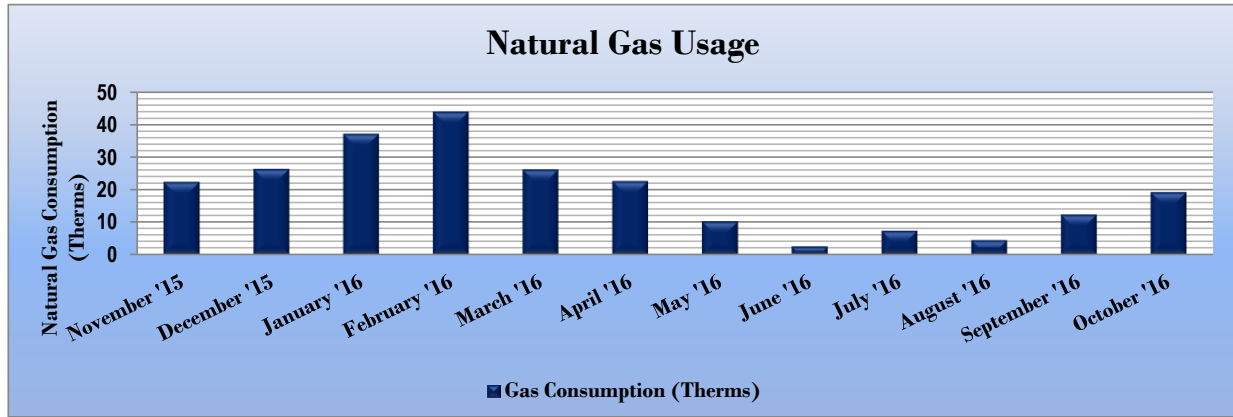


Figure 11 - Natural Gas Usage

| Gas Billing Data for Sprague Library | | | | |
|--------------------------------------|----------------|----------------------------|------------------|----------------------|
| Period Ending | Days in Period | Natural Gas Usage (Therms) | Natural Gas Cost | TRC Estimated Usage? |
| 11/30/15 | 30 | 22 | \$16 | Yes |
| 12/31/15 | 31 | 26 | \$19 | Yes |
| 1/31/16 | 31 | 37 | \$27 | Yes |
| 2/28/16 | 28 | 44 | \$32 | Yes |
| 3/31/16 | 31 | 26 | \$19 | Yes |
| 4/30/16 | 30 | 23 | \$17 | Yes |
| 5/31/16 | 31 | 10 | \$7 | Yes |
| 6/30/16 | 30 | 2 | \$2 | Yes |
| 7/31/16 | 31 | 7 | \$5 | Yes |
| 8/31/16 | 31 | 4 | \$3 | Yes |
| 9/30/16 | 30 | 12 | \$9 | Yes |
| 10/31/16 | 31 | 19 | \$14 | Yes |
| Totals | 365 | 234 | \$172 | 12 |
| Annual | 365 | 234 | \$172 | |

3.4 Steam Usage

Steam is provided by campus CHP. The average steam cost for the past 12 months is \$12.097/kLb, which is the blended rate used throughout the analyses in this report. The steam consumption is shown in the table below.

Figure 12 – Steam Usage

| Steam Billing Data for Sprague Library | | | | |
|--|----------------|--------------------|-----------------|----------------------|
| Period Ending | Days in Period | Steam Usage (kLbs) | Fuel Cost | TRC Estimated Usage? |
| 3/31/16 | 30 | 564 | \$1,753 | Yes |
| 4/30/16 | 30 | 150 | \$2,369 | Yes |
| 5/31/16 | 31 | 41 | \$3,422 | Yes |
| 6/30/16 | 30 | 0 | \$8,197 | Yes |
| 7/31/16 | 31 | 0 | \$2,510 | Yes |
| 8/31/16 | 31 | 0 | \$2,031 | Yes |
| 9/30/16 | 30 | 0 | \$1,602 | Yes |
| 10/31/16 | 31 | 32 | \$1,520 | Yes |
| 11/30/16 | 30 | 123 | \$1,942 | Yes |
| 12/31/16 | 31 | 556 | \$2,030 | Yes |
| 1/31/17 | 31 | 648 | \$1,986 | Yes |
| 2/28/17 | 28 | 504 | \$2,330 | Yes |
| Totals | 364 | 2,620 | \$31,693 | 12 |
| Annual | 365 | 2,627 | \$31,780 | |

3.5 Benchmarking

This facility was benchmarked using *Portfolio Manager*, an online tool created and managed by the United States Environmental Protection Agency (EPA) through the ENERGY STAR® program. Portfolio Manager analyzes your building’s consumption data, cost information, and operational use details and then compares its performance against a national median for similar buildings of its type. Metrics provided by this analysis are Energy Use Intensity (EUI) and an ENERGY STAR® score for select building types.

The EUI is a measure of a facility’s energy consumption per square foot, and it is the standard metric for comparing buildings’ energy performance. Comparing the EUI of a building with the national median EUI for that building type illustrates whether that building uses more or less energy than similar buildings of its type on a square foot basis. EUI is presented in terms of “site energy” and “source energy.” Site energy is the amount of fuel and electricity consumed by a building as reflected in utility bills. Source energy includes fuel consumed to generate electricity consumed at the site, factoring in electric production and distribution losses for the region.

Figure 13 - Energy Use Intensity Comparison – Existing Conditions

| Energy Use Intensity Comparison - Existing Conditions | | |
|---|-----------------|---|
| | Sprague Library | National Median Building Type: Library |
| Source Energy Use Intensity (kBtu/ft ²) | 315.4 | 235.6 |
| Site Energy Use Intensity (kBtu/ft ²) | 117.0 | 91.6 |

Implementation of all recommended measures in this report would improve the building’s estimated EUI significantly, as shown in the table below:

Figure 14 - Energy Use Intensity Comparison – Following Installation of Recommended Measures

| Energy Use Intensity Comparison - Following Installation of Recommended Measures | | |
|--|-----------------|---|
| | Sprague Library | National Median Building Type: Library |
| Source Energy Use Intensity (kBtu/ft ²) | 257.0 | 235.6 |
| Site Energy Use Intensity (kBtu/ft ²) | 98.4 | 91.6 |

Many types of commercial buildings are also eligible to receive an ENERGY STAR® score. This score is a percentile ranking from 1 to 100. It compares your building’s energy performance to similar buildings nationwide. A score of 50 represents median energy performance, while a score of 75 means your building performs better than 75 percent of all similar buildings nationwide and may be eligible for ENERGY STAR® certification.

As the electric and gas accounts were shared between various buildings, it was not possible to benchmark these buildings and provide a score individually. A campus wide Portfolio Manager Statement of Energy Performance (SEP) was generated.

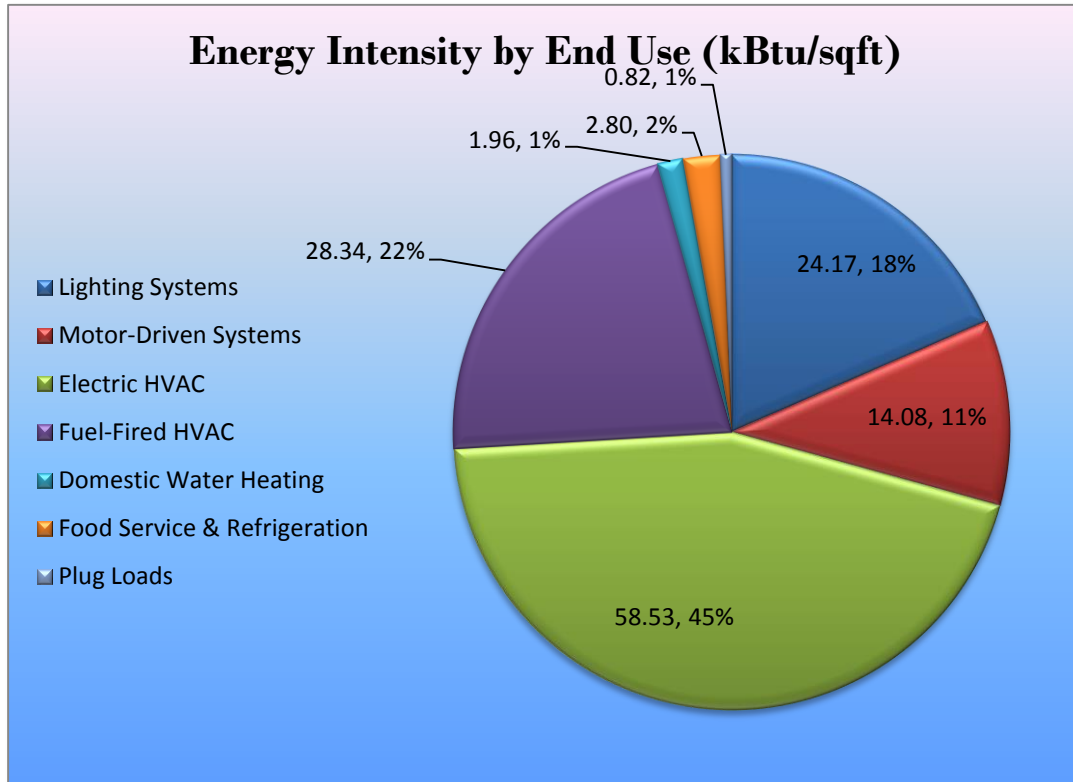
For more information on ENERGY STAR® certification go to: <https://www.energystar.gov/buildings/facility-owners-and-managers/existing-buildings/earn-recognition/energy-star-certification/how-app-1>.

A Portfolio Manager account has been created online for your facility and you will be provided with the login information for the account. We encourage you to update your utility information in Portfolio Manager regularly, so that you can keep track of your building’s performance. Free online training is available to help you use ENERGY STAR® Portfolio Manager to track your building’s performance at: <https://www.energystar.gov/buildings/training>.

3.6 Energy End-Use Breakdown

In order to provide a complete overview of energy consumption across building systems, an energy balance was performed. An energy balance utilizes standard practice engineering methods to evaluate all components of the various electric and fuel-fired systems found in a building to determine their proportional contribution to overall building energy usage. This chart of energy end uses highlights the relative contribution of each equipment category to total energy usage. This can help determine where the greatest benefits might be found from energy efficiency measures.

Figure 15 - Energy Balance (% and kBtu/SF)



4 ENERGY CONSERVATION MEASURES

The goal of this audit report is to identify potential energy efficiency opportunities, help prioritize specific measures for implementation, and provide information to the Sprague Library regarding financial incentives for which they may qualify to implement the recommended measures. For this audit report, most measures have received only a preliminary analysis of feasibility which identifies expected ranges of savings and costs. This level of analysis is usually considered sufficient to demonstrate project cost-effectiveness and help prioritize energy measures. Savings are based on the New Jersey Clean Energy Program Protocols to Measure Resource Savings dated June 29, 2016, approved by the New Jersey Board of Public Utilities. Further analysis or investigation may be required to calculate more precise savings based on specific circumstances. A higher level of investigation may be necessary to support any custom SmartStart or Pay for Performance, or Direct Install incentive applications. Financial incentives for the ECMs identified in this report have been calculated based the NJCEP prescriptive SmartStart program. Some measures and proposed upgrade projects may be eligible for higher incentives than those shown below through other NJCEP programs as described in Section 8.

The following sections describe the evaluated measures.

4.1 High Priority ECMs

The measures below have been evaluated by the auditor and are recommended for implementation at the facility.

Figure 16 – Summary of High Priority ECMs

| Energy Conservation Measure | | Annual Electric Savings (kWh) | Chilled Water Savings (Ton-Hr) | Peak Demand Savings (kW) | Annual Fuel Savings (MMBtu) | Annual Energy Cost Savings (\$) | Estimated Install Cost (\$) | Estimated Incentive (\$)* | Estimated Net Cost (\$) | Simple Payback Period (yrs)** | CO ₂ e Emissions Reduction (lbs) |
|--|--|-------------------------------|--------------------------------|--------------------------|-----------------------------|---------------------------------|-----------------------------|---------------------------|-------------------------|-------------------------------|---|
| Lighting Upgrades | | 548,879 | 0 | 80.7 | 0.0 | \$92,211.69 | \$317,609.41 | \$21,675.00 | \$295,934.41 | 3.2 | 552,717 |
| ECM 1 | Install LED Fixtures | 2,582 | 0 | 0.4 | 0.0 | \$433.77 | \$1,562.71 | \$400.00 | \$1,162.71 | 2.7 | 2,600 |
| ECM 2 | Retrofit Fluorescent Fixtures with LED Lamps and Drivers | 509,317 | 0 | 74.9 | 0.0 | \$85,565.26 | \$294,075.50 | \$19,730.00 | \$274,345.50 | 3.2 | 512,878 |
| ECM 3 | Retrofit Fixtures with LED Lamps | 36,980 | 0 | 5.4 | 0.0 | \$6,212.65 | \$21,971.21 | \$1,545.00 | \$20,426.21 | 3.3 | 37,239 |
| Lighting Control Measures | | 83,249 | 0 | 12.2 | 0.0 | \$13,985.89 | \$76,060.00 | \$9,730.00 | \$66,330.00 | 4.7 | 83,831 |
| ECM 4 | Install Occupancy Sensor Lighting Controls | 82,729 | 0 | 12.1 | 0.0 | \$13,898.44 | \$75,060.00 | \$9,730.00 | \$65,330.00 | 4.7 | 83,307 |
| ECM 5 | Install High/Low Lighting Controls | 520 | 0 | 0.1 | 0.0 | \$87.44 | \$1,000.00 | \$0.00 | \$1,000.00 | 11.4 | 524 |
| Motor Upgrades | | 568 | 0 | 0.1 | 0.0 | \$95.41 | \$2,665.08 | \$0.00 | \$2,665.08 | 27.9 | 572 |
| ECM 6 | Premium Efficiency Motors | 568 | 0 | 0.1 | 0.0 | \$95.41 | \$2,665.08 | \$0.00 | \$2,665.08 | 27.9 | 572 |
| Variable Frequency Drive (VFD) Measures | | 12,228 | 0 | 1.3 | 0.0 | \$2,054.31 | \$6,551.70 | \$0.00 | \$6,551.70 | 3.2 | 12,314 |
| ECM 7 | Install VFDs on Chilled Water Pumps | 7,252 | 0 | 0.6 | 0.0 | \$1,218.27 | \$3,275.85 | \$0.00 | \$3,275.85 | 2.7 | 7,302 |
| ECM 8 | Install VFDs on Hot Water Pumps | 4,976 | 0 | 0.6 | 0.0 | \$836.04 | \$3,275.85 | \$0.00 | \$3,275.85 | 3.9 | 5,011 |
| TOTALS | | 644,924 | 0 | 94.3 | 0.0 | \$108,347.30 | \$402,886.19 | \$31,405.00 | \$371,481.19 | 3.4 | 649,434 |

* - All incentives presented in this table are based on NJ Smart Start Building equipment incentives and assume proposed equipment meets minimum performance criteria for that program.

** - Simple Payback Period is based on net measure costs (i.e. after incentives).

4.2 Lighting Upgrades

Our recommendations for upgrades to existing lighting fixtures are summarized in Figure 17 below.

Figure 17 – Summary of Lighting Upgrade ECMs

| Energy Conservation Measure | | Annual Electric Savings (kWh) | Chilled Water Savings (Ton-Hr) | Peak Demand Savings (kW) | Annual Fuel Savings (MMBtu) | Annual Energy Cost Savings (\$) | Estimated Install Cost (\$) | Estimated Incentive (\$) | Estimated Net Cost (\$) | Simple Payback Period (yrs) | CO ₂ e Emissions Reduction (lbs) |
|-----------------------------|--|-------------------------------|--------------------------------|--------------------------|-----------------------------|---------------------------------|-----------------------------|--------------------------|-------------------------|-----------------------------|---|
| Lighting Upgrades | | 548,879 | 0 | 80.7 | 0.0 | \$92,211.69 | \$317,609.41 | \$21,675.00 | \$295,934.41 | 3.2 | 552,717 |
| ECM 1 | Install LED Fixtures | 2,582 | 0 | 0.4 | 0.0 | \$433.77 | \$1,562.71 | \$400.00 | \$1,162.71 | 2.7 | 2,600 |
| ECM 2 | Retrofit Fluorescent Fixtures with LED Lamps and Drivers | 509,317 | 0 | 74.9 | 0.0 | \$85,565.26 | \$294,075.50 | \$19,730.00 | \$274,345.50 | 3.2 | 512,878 |
| ECM 3 | Retrofit Fixtures with LED Lamps | 36,980 | 0 | 5.4 | 0.0 | \$6,212.65 | \$21,971.21 | \$1,545.00 | \$20,426.21 | 3.3 | 37,239 |

During lighting upgrade planning and design, we recommend a comprehensive approach that considers both the efficiency of the lighting fixtures and how they are controlled.

ECM 1: Install LED Fixtures

Summary of Measure Economics

| Interior/ Exterior | Annual Electric Savings (kWh) | Chilled Water Savings (Ton-Hr) | Peak Demand Savings (kW) | Annual Fuel Savings (MMBtu) | Annual Energy Cost Savings (\$) | Estimated Install Cost (\$) | Estimated Incentive (\$) | Estimated Net Cost (\$) | Simple Payback Period (yrs) | CO ₂ e Emissions Reduction (lbs) |
|--------------------|-------------------------------|--------------------------------|--------------------------|-----------------------------|---------------------------------|-----------------------------|--------------------------|-------------------------|-----------------------------|---|
| Interior | 0 | 0 | 0.0 | 0.0 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | 0.0 | 0 |
| Exterior | 2,582 | 0 | 0.4 | 0.0 | \$433.77 | \$1,562.71 | \$400.00 | \$1,162.71 | 2.7 | 2,600 |

Measure Description

We recommend retrofitting existing fluorescent fixtures by removing T12 fluorescent tubes and ballasts and replacing them with LEDs and LED drivers (if necessary), which are designed to be used retrofitted fluorescent fixtures. The measure uses the existing fixture housing but replaces the rest of the components with more efficient lighting technology. This measure saves energy by installing LEDs which use less power than other lighting technologies yet provide equivalent lighting output for the space.

Additional savings from lighting maintenance can be anticipated since LEDs have lifetimes which are more than twice that of fluorescent tubes.

ECM 2: Retrofit Fluorescent Fixtures with LED Lamps and Drivers

Summary of Measure Economics

| Interior/ Exterior | Annual Electric Savings (kWh) | Chilled Water Savings (Ton-Hr) | Peak Demand Savings (kW) | Annual Fuel Savings (MMBtu) | Annual Energy Cost Savings (\$) | Estimated Install Cost (\$) | Estimated Incentive (\$) | Estimated Net Cost (\$) | Simple Payback Period (yrs) | CO ₂ e Emissions Reduction (lbs) |
|-----------------------|--|---|-----------------------------------|--------------------------------------|--|-----------------------------------|--------------------------------|-------------------------------|--------------------------------------|--|
| Interior | 509,317 | 0 | 74.9 | 0.0 | \$85,565.26 | \$294,075.50 | \$19,730.00 | \$274,345.50 | 3.2 | 512,878 |
| Exterior | 0 | 0 | 0.0 | 0.0 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | 0.0 | 0 |

Measure Description

We recommend retrofitting existing fluorescent fixtures by removing fluorescent tubes and ballasts and replacing them with LEDs and LED drivers (if necessary), which are designed to be used retrofitted fluorescent fixtures. The measure uses the existing fixture housing but replaces the rest of the components with more efficient lighting technology. This measure saves energy by installing LEDs which use less power than other lighting technologies yet provide equivalent lighting output for the space.

Additional savings from lighting maintenance can be anticipated since LEDs have lifetimes which are more than twice that of fluorescent tubes and more than 10 times longer than many incandescent lamps.

ECM 3: Retrofit Fixtures with LED Lamps

Summary of Measure Economics

| Interior/ Exterior | Annual Electric Savings (kWh) | Chilled Water Savings (Ton-Hr) | Peak Demand Savings (kW) | Annual Fuel Savings (MMBtu) | Annual Energy Cost Savings (\$) | Estimated Install Cost (\$) | Estimated Incentive (\$) | Estimated Net Cost (\$) | Simple Payback Period (yrs) | CO ₂ e Emissions Reduction (lbs) |
|-----------------------|--|---|-----------------------------------|--------------------------------------|--|-----------------------------------|--------------------------------|-------------------------------|--------------------------------------|--|
| Interior | 36,980 | 0 | 5.4 | 0.0 | \$6,212.65 | \$21,971.21 | \$1,545.00 | \$20,426.21 | 3.3 | 37,239 |
| Exterior | 0 | 0 | 0.0 | 0.0 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | 0.0 | 0 |

Measure Description

We recommend retrofitting existing incandescent, CFLs or other lighting technologies with LED lamps. Many LED tube lamps are direct replacements for existing fluorescent lamps and can be installed while leaving the fluorescent fixture ballast in place. LED bulbs can be used in existing fixtures as a direct replacement for most other lighting technologies. This measure saves energy by installing LEDs which use less power than other lighting technologies yet provide equivalent lighting output for the space.

Additional savings from lighting maintenance can be anticipated since LEDs have lifetimes which are more than twice that of fluorescent tubes and more than 10 times longer than many incandescent lamps.

4.3 Lighting Control Measures

Our recommendations for lighting control measures are summarized in Figure 18 below.

Figure 18 – Summary of Lighting Control ECMs

| Energy Conservation Measure | Annual Electric Savings (kWh) | Chilled Water Savings (Ton-Hr) | Peak Demand Savings (kW) | Annual Fuel Savings (MMBtu) | Annual Energy Cost Savings (\$) | Estimated Install Cost (\$) | Estimated Incentive (\$) | Estimated Net Cost (\$) | Simple Payback Period (yrs) | CO ₂ e Emissions Reduction (lbs) |
|--|-------------------------------|--------------------------------|--------------------------|-----------------------------|---------------------------------|-----------------------------|--------------------------|-------------------------|-----------------------------|---|
| Lighting Control Measures | 83,249 | 0 | 12.2 | 0.0 | \$13,985.89 | \$76,060.00 | \$9,730.00 | \$66,330.00 | 4.7 | 83,831 |
| ECM 4 Install Occupancy Sensor Lighting Controls | 82,729 | 0 | 12.1 | 0.0 | \$13,898.44 | \$75,060.00 | \$9,730.00 | \$65,330.00 | 4.7 | 83,307 |
| ECM 5 Install High/Low Lighting Controls | 520 | 0 | 0.1 | 0.0 | \$87.44 | \$1,000.00 | \$0.00 | \$1,000.00 | 11.4 | 524 |

During lighting upgrade planning and design, we recommend a comprehensive approach that considers both the efficiency of the lighting fixtures and how they are controlled.

ECM 4: Install Occupancy Sensor Lighting Controls

Summary of Measure Economics

| Annual Electric Savings (kWh) | Chilled Water Savings (Ton-Hr) | Peak Demand Savings (kW) | Annual Fuel Savings (MMBtu) | Annual Energy Cost Savings (\$) | Estimated Install Cost (\$) | Estimated Incentive (\$) | Estimated Net Cost (\$) | Simple Payback Period (yrs) | CO ₂ e Emissions Reduction (lbs) |
|-------------------------------|--------------------------------|--------------------------|-----------------------------|---------------------------------|-----------------------------|--------------------------|-------------------------|-----------------------------|---|
| 82,729 | 0 | 12.1 | 0.0 | \$13,898.44 | \$75,060.00 | \$9,730.00 | \$65,330.00 | 4.7 | 83,307 |

Measure Description

We recommend installing occupancy sensors to control lighting fixtures that are currently controlled by manual switches in restrooms, classrooms, and offices. Lighting sensors detect occupancy using ultrasonic and/or infrared sensors. For most spaces, we recommend lighting controls use dual technology sensors, which can eliminate the possibility of any lights turning off unexpectedly. Lighting systems are enabled when an occupant is detected. Fixtures are automatically turned off after an area has been vacant for a preset period. Some controls also provide dimming options and all modern occupancy controls can be easily over-ridden by room occupants to allow them to manually turn fixtures on or off, as desired. Energy savings results from only operating lighting systems when they are required.

Occupancy sensors may be mounted on the wall at existing switch locations, mounted on the ceiling, or in remote locations. In general, wall switch replacement sensors are recommended for single occupant offices and other small rooms. Ceiling-mounted or remote mounted sensors are used in locations without local switching or where wall switches are not in the line-of-sight of the main work area and in large spaces. We recommend a comprehensive approach to lighting design that upgrades both the lighting fixtures and the controls together for maximum energy savings and improved lighting for occupants.

ECM 5: Install High/Low Lighting Controls

Summary of Measure Economics

| Annual Electric Savings (kWh) | Chilled Water Savings (Ton-Hr) | Peak Demand Savings (kW) | Annual Fuel Savings (MMBtu) | Annual Energy Cost Savings (\$) | Estimated Install Cost (\$) | Estimated Incentive (\$) | Estimated Net Cost (\$) | Simple Payback Period (yrs) | CO ₂ e Emissions Reduction (lbs) |
|-------------------------------|--------------------------------|--------------------------|-----------------------------|---------------------------------|-----------------------------|--------------------------|-------------------------|-----------------------------|---|
| 520 | 0 | 0.1 | 0.0 | \$87.44 | \$1,000.00 | \$0.00 | \$1,000.00 | 11.4 | 524 |

Measure Description

We recommend installing occupancy sensors to provide dual level lighting control for lighting fixtures in spaces that are infrequently occupied but may require some level of continuous lighting for safety or security reasons. Typical areas for such lighting control are hallways.

Lighting fixtures with these controls operate at default low levels when the area is not occupied to provide minimal lighting to meet security or safety requirements. Sensors detect occupancy using ultrasonic and/or infrared sensors. The lighting systems are switched to full lighting levels whenever an occupant is detected. Fixtures are automatically switched back to low level after an area has been vacant for a preset period of time. Energy savings results from only providing full lighting levels when it is required.

For this type of measure the occupancy sensors will generally be ceiling or fixture mounted. Sufficient sensor coverage needs to be provided to ensure that lights turn on in each area as an occupant approaches.

Additional savings from reduced lighting maintenance may also result from this measure, due to reduced lamp operation.

4.4 Motor Upgrades

Our recommendations for motor upgrades are summarized in Figure 19 below.

Figure 19 – Summary of Motor Upgrade ECMs

| Energy Conservation Measure | | Annual Electric Savings (kWh) | Annual Electric Savings (kWh) | Chilled Water Savings (Ton-Hr) | Peak Demand Savings (kW) | Annual Natural Gas Savings (MMBtu) | Annual Steam Savings (MMBtu) | Annual N/A Savings (MMBtu) | Annual Fuel Savings (MMBtu) | Annual Energy Cost Savings (\$) | Estimated Install Cost (\$) | Estimated Incentive (\$)* | Estimated Net Cost (\$) | Simple Payback Period (yrs)** | CO ₂ e Emissions Reduction (lbs) |
|-----------------------------|---------------------------|-------------------------------|-------------------------------|--------------------------------|--------------------------|------------------------------------|------------------------------|----------------------------|-----------------------------|---------------------------------|-----------------------------|---------------------------|-------------------------|-------------------------------|---|
| Motor Upgrades | | 568 | 568 | 0 | 0.1 | 0.0 | 0.0 | 0.0 | 0.0 | \$95.41 | \$2,665.08 | \$0.00 | \$2,665.08 | 27.9 | 572 |
| ECM 6 | Premium Efficiency Motors | 568 | 568 | 0 | 0.1 | 0.0 | 0.0 | 0.0 | 0.0 | \$95.41 | \$2,665.08 | \$0.00 | \$2,665.08 | 27.9 | 572 |

ECM 6: Premium Efficiency Motors

Summary of Measure Economics

| Annual Electric Savings (kWh) | Chilled Water Savings (Ton-Hr) | Peak Demand Savings (kW) | Annual Fuel Savings (MMBtu) | Annual Energy Cost Savings (\$) | Estimated Install Cost (\$) | Estimated Incentive (\$) | Estimated Net Cost (\$) | Simple Payback Period (yrs) | CO ₂ e Emissions Reduction (lbs) |
|-------------------------------|--------------------------------|--------------------------|-----------------------------|---------------------------------|-----------------------------|--------------------------|-------------------------|-----------------------------|---|
| 568 | 0 | 0.1 | 0.0 | \$95.41 | \$2,665.08 | \$0.00 | \$2,665.08 | 27.9 | 572 |

Measure Description

We recommend replacing standard efficiency motors with IHP 2014 efficiency motors. Our evaluation assumes that existing motors will be replaced with motors of equivalent size and type. Although occasionally additional savings can be achieved by downsizing motors to better meet the motor's current load requirements. The base case motor efficiencies are estimated from nameplate information and our best estimates of motor run hours. Efficiencies of proposed motor upgrades are obtained from the *New Jersey's Clean Energy Program Protocols to Measure Resource Savings (2016)*. Savings are based on the difference between baseline and proposed efficiencies and the assumed annual operating hours.

The motors recommended for replacement serve the chilled and hot water pumps, several of which are also recommended for variable frequency drive control (ECMs 7 and 8). Inverter rated motors are recommended to ensure compatibility with the variable speed drive, a further reason to invest in this measure despite the relatively long payback period.

4.5 Variable Frequency Drive Measures

Our recommendations for variable frequency drive (VFD) measures are summarized in Figure 20 below.

Figure 20 – Summary of Variable Frequency Drive ECMs

| Energy Conservation Measure | | Annual Electric Savings (kWh) | Chilled Water Savings (Ton-Hr) | Peak Demand Savings (kW) | Annual Fuel Savings (MMBtu) | Annual Energy Cost Savings (\$) | Estimated Install Cost (\$) | Estimated Incentive (\$) | Estimated Net Cost (\$) | Simple Payback Period (yrs) | CO ₂ e Emissions Reduction (lbs) |
|--|-------------------------------------|-------------------------------|--------------------------------|--------------------------|-----------------------------|---------------------------------|-----------------------------|--------------------------|-------------------------|-----------------------------|---|
| Variable Frequency Drive (VFD) Measures | | 12,228 | 0 | 1.3 | 0.0 | \$2,054.31 | \$6,551.70 | \$0.00 | \$6,551.70 | 3.2 | 12,314 |
| ECM 7 | Install VFDs on Chilled Water Pumps | 7,252 | 0 | 0.6 | 0.0 | \$1,218.27 | \$3,275.85 | \$0.00 | \$3,275.85 | 2.7 | 7,302 |
| ECM 8 | Install VFDs on Hot Water Pumps | 4,976 | 0 | 0.6 | 0.0 | \$836.04 | \$3,275.85 | \$0.00 | \$3,275.85 | 3.9 | 5,011 |

ECM 7: Install VFDs on Chilled Water Pumps

Summary of Measure Economics

| Annual Electric Savings (kWh) | Chilled Water Savings (Ton-Hr) | Peak Demand Savings (kW) | Annual Fuel Savings (MMBtu) | Annual Energy Cost Savings (\$) | Estimated Install Cost (\$) | Estimated Incentive (\$) | Estimated Net Cost (\$) | Simple Payback Period (yrs) | CO ₂ e Emissions Reduction (lbs) |
|-------------------------------|--------------------------------|--------------------------|-----------------------------|---------------------------------|-----------------------------|--------------------------|-------------------------|-----------------------------|---|
| 7,252 | 0 | 0.6 | 0.0 | \$1,218.27 | \$3,275.85 | \$0.00 | \$3,275.85 | 2.7 | 7,302 |

Measure Description

We recommend installing a variable frequency drives (VFD) to control chilled water pumps. This measure requires that chilled water coils be served by 2-way valves and that a differential pressure sensor be installed in the chilled water loop. As the chilled water valves close, the differential pressure increases. The VFD modulates pump speed to maintain a differential pressure setpoint. Energy savings results from reducing pump motor speed (and power) as chilled water valves close. The magnitude of energy savings is based on the estimated amount of time that the system operates at reduced loads.

For systems with variable chilled water flow through the chiller, the minimum flow to prevent the chiller from tripping off will have to be determined during the final project design. The control system should be programmed to maintain the minimum flow through the chiller and to prevent pump cavitation.

ECM 8: Install VFDs on Hot Water Pumps

Summary of Measure Economics

| Annual Electric Savings (kWh) | Chilled Water Savings (Ton-Hr) | Peak Demand Savings (kW) | Annual Fuel Savings (MMBtu) | Annual Energy Cost Savings (\$) | Estimated Install Cost (\$) | Estimated Incentive (\$) | Estimated Net Cost (\$) | Simple Payback Period (yrs) | CO ₂ e Emissions Reduction (lbs) |
|-------------------------------|--------------------------------|--------------------------|-----------------------------|---------------------------------|-----------------------------|--------------------------|-------------------------|-----------------------------|---|
| 4,976 | 0 | 0.6 | 0.0 | \$836.04 | \$3,275.85 | \$0.00 | \$3,275.85 | 3.9 | 5,011 |

Measure Description

We recommend installing a variable frequency drives (VFD) to control a hot water pumps. This measure requires that a majority of the hot water coils be served by 2-way valves and that a differential pressure sensor is installed in the hot water loop. As the hot water valves close, the differential pressure increases. The VFD modulates pump speed to maintain a differential pressure setpoint. Energy savings results from reducing pump motor speed (and power) as hot water valves close. The magnitude of energy savings is based on the estimated amount of time that the system will operate at reduced load.

5 ENERGY EFFICIENT PRACTICES

In addition to the quantifiable savings estimated in Section 4, a facility's energy performance can also be improved through application of many low cost or no-cost energy efficiency strategies. By employing certain behavioral and operational changes and performing routine maintenance on building systems, equipment lifetime can be extended; occupant comfort, health and safety can be improved; and energy and O&M costs can be reduced. The recommendations below are provided as a framework for developing a whole building maintenance plan that is customized to your facility. Consult with qualified equipment specialists for details on proper maintenance and system operation.

Reduce Air Leakage

Air leakage, or infiltration, occurs when outside air enters a building uncontrollably through cracks and openings. Properly sealing such cracks and openings can significantly reduce heating and cooling costs, improve building durability, and create a healthier indoor environment. This includes caulking or installing weather stripping around leaky doors and windows allowing for better control of indoor air quality through controlled ventilation.

Close Doors and Windows

Ensure doors and windows are closed in conditioned spaces. Leaving doors and windows open leads to a significant increase in heat transfer between conditioned spaces and the outside air. Reducing a facility's air changes per hour (ACH) can lead to increased occupant comfort as well as significant heating and cooling savings, especially when combined with proper HVAC controls and adequate ventilation.

Perform Proper Lighting Maintenance

In order to sustain optimal lighting levels, lighting fixtures should undergo routine maintenance. Light levels decrease over time due to lamp aging, lamp and ballast failure, and buildup of dirt and dust on lamps, fixtures and reflective surfaces. Together, these factors can reduce total illumination by 20% - 60% or more, while operating fixtures continue drawing full power. To limit this reduction, lamps, reflectors and diffusers should be thoroughly cleaned of dirt, dust, oil, and smoke film buildup approximately every 6 – 12 months.

Develop a Lighting Maintenance Schedule

In addition to routine fixture cleaning, development of a maintenance schedule can both ensure maintenance is performed regularly and can reduce the overall cost of fixture re-lamping and re-ballasting. By re-lamping and re-ballasting fixtures in groups, lighting levels are better maintained and the number of site visits by a lighting technician or contractor can be minimized, decreasing the overall cost of maintenance.

Reduce Motor Short Cycling

Frequent stopping and starting of motors subjects rotors and other parts to substantial stress. This can result in component wear, reducing efficiency, and increasing maintenance costs. Adjust the load on the motor to limit the amount of unnecessary stopping and starting to improve motor performance.

Clean Evaporator/Condenser Coils on AC Systems

Dirty evaporators and condensers coils cause a restriction to air flow and restrict heat transfer. This results in increased evaporator and condenser fan load and a decrease in cooling system performance. Keeping the coils clean allows the fans and cooling system to operate more efficiently.

Clean and/or Replace HVAC Filters

Air filters work to reduce the amount of indoor air pollution and increase occupant comfort. Over time, filters become less and less effective as particulate buildup increases. In addition to health concerns related to clogged filters, filters that have reached saturation also restrict air flow through the facility's air conditioning or heat pump system, increasing the load on the distribution fans and decreasing occupant comfort levels. Filters should be checked monthly and cleaned or replaced when appropriate.

Check for and Seal Duct Leakage

Duct leakage in commercial buildings typically accounts for 5% to 25% of the supply airflow. In the case of rooftop air handlers, duct leakage can occur to the outside of the building, significantly increasing cooling and heating costs. By sealing sources of leakage, cooling, heating, and ventilation energy use can be reduced significantly, depending on the severity of air leakage.

Repair/Replace Steam Traps

Properly functioning steam traps ensure that all latent heat in the steam is delivered to the end use by preventing pressurized steam from leaking. Steam traps should be inspected as part of the regular steam system maintenance. Traps that are blocked, venting, or allowing steam to leak through should be repaired or replaced. Repairing or replacing existing steam traps will reduce steam losses.

Perform Proper Water Heater Maintenance

At least once a year, drain a few gallons out of the water heater using the drain valve. If there is a lot of sediment or debris, then a full flush is recommended. Turn the temperature down and then completely drain the tank. Once a year check for any leaks or heavy corrosion on the pipes and valves. For gas water heaters, check the draft hood and make sure it is placed properly, with a few inches of air space between the tank and where it connects to the vent. Look for any corrosion or wear on the gas line and on the piping. If you noticed any black residue, soot or charred metal, this is a sign you may be having combustion issues and you should have the unit serviced by a professional. For electric water heaters, look for any signs of leaking such as rust streaks or residue around the upper and lower panels covering the electrical components on the tank. For water heaters over three to four years old have a technician inspect the sacrificial anode annually.

Perform Maintenance on Compressed Air Systems

Like all electro-mechanical equipment, compressed air systems require periodic maintenance to operate at peak efficiency. A maintenance plan should be developed for process related compressed air systems to include inspection, cleaning, and replacement of inlet filter cartridges, cleaning of drain traps, daily inspection of lubricant levels to reduce unwanted friction, inspection of belt condition and tension, checking for system leaks and adjustment of loose connections, and overall system cleaning. Contact a qualified technician for help with setting up periodic maintenance schedule.

Water Conservation

Installing low-flow faucets or faucet aerators, low-flow showerheads, and kitchen sink pre-rinse spray valves saves both energy and water. These devices save energy by reducing the overall amount of hot water used hence reducing the energy used to heat the water. The flow ratings for EPA WaterSense™ (<http://www3.epa.gov/watersense/products>) labeled devices are 1.5 gpm for bathroom faucets, 2.0 gpm for showerheads, and 1.28 gpm for pre-rinse spray valves.

Installing dual flush or low-flow toilets and low-flow or waterless urinals are additional ways to reduce the sites water use, however, these devices do not provide energy savings at the site level. Any reduction in water use does however ultimately reduce grid level electricity use since a significant amount of electricity is used to deliver water from reservoirs to end users. The EPA WaterSense™ ratings for urinals is 0.5 gallons per flush (gpf) and toilets that use as little as 1.28 gpf (this is lower than the current 1.6 gpf federal standard).

6 ON-SITE GENERATION MEASURES

On-site generation measure options include both renewable (e.g., solar, wind) and non-renewable (e.g., fuel cells) on-site technologies that generate power to meet all or a portion of the electric energy needs of a facility, often repurposing any waste heat where applicable. Also referred to as distributed generation, these systems contribute to Greenhouse Gas (GHG) emission reductions, demand reductions and reduced customer electricity purchases, resulting in the electric system reliability through improved transmission and distribution system utilization.

The State of New Jersey's Energy Master Plan (EMP) encourages new distributed generation of all forms and specifically focuses on expanding use of combined heat and power (CHP) by reducing financial, regulatory and technical barriers and identifying opportunities for new entries. The EMP also outlines a goal of 70% of the State's electrical needs to be met by renewable sources by 2050.

Preliminary screenings were performed to determine the potential that a generation project could provide a cost-effective solution for your facility. Before making a decision to implement, a feasibility study should be conducted that would take a detailed look at existing energy profiles, siting, interconnection, and the costs associated with the generation project including interconnection costs, departing load charges, and any additional special facilities charges.

6.1 Photovoltaic

Sunlight can be converted into electricity using photovoltaics (PV) modules. Modules are racked together into an array that produces direct current (DC) electricity. The DC current is converted to alternating current (AC) through an inverter. The inverter is interconnected to the facility's electrical distribution system. The amount of unobstructed area available determines how large of a solar array can be installed. The size of the array combined with the orientation, tilt, and shading elements determines the energy produced.

A preliminary screening based on the campus' electric demand and the size and location of free areas on campus was performed and is addressed in the campus level summary report.

For more information on solar PV technology and commercial solar markets in New Jersey, or to find a qualified solar installer, who can provide a more detailed assessment of the specific costs and benefits of solar develop of the site, please visit the following links below:

- **Basic Info on Solar PV in NJ:** <http://www.njcleanenergy.com/whysolar>
- **NJ Solar Market FAQs:** <http://www.njcleanenergy.com/renewable-energy/program-updates-and-background-information/solar-transition/solar-market-faqs>
- **Approved Solar Installers in the NJ Market:** http://www.njcleanenergy.com/commercial-industrial/programs/nj-smartstart-buildings/tools-and-resources/tradeally/approved_vendorsearch/?id=60&start=1

6.2 Combined Heat and Power

Combined heat and power (CHP) is the on-site generation of electricity along with the recovery of heat energy, which is put to beneficial use. Common technologies for CHP include reciprocating engines, microturbines, fuel cells, backpressure steam turbines, and (at large facilities) gas turbines. Electric generation from a CHP system is typically interconnected to local power distribution systems. Heat is recovered from exhaust and ancillary cooling systems and interconnected to the existing hot water (or steam) distribution systems.

The campus has a CHP plant that uses natural gas fired turbines to generate electricity. Waste heat from the turbines is used to produce steam which is either delivered to buildings on campus or used to produce chilled water which is delivered to buildings on campus. Since the campus has a CHP that serves a significant portion of the campus further evaluation of individual building CHP applications were not done.

7 DEMAND RESPONSE

Demand Response (DR) is a program designed to reduce the electric load of commercial facilities when electric wholesale prices are high or when the reliability of the electric grid is threatened due to peak demand. Demand Response service providers (a.k.a. Curtailment Service Providers) are registered with PJM, the independent system operator (ISO) for mid-Atlantic state region that is charged with maintaining electric grid reliability.

By enabling grid operators to call upon Curtailment Service Providers and commercial facilities to reduce electric usage during times of peak demand, the grid is made more reliable and overall transmission costs are reduced for all ratepayers. Curtailment Service Providers provide regular payments to medium and large consumers of electric power for their participation in DR programs. Program participation is voluntary and participants receive payments whether or not their facility is called upon to curtail their electric usage.

Typically, an electric customer needs to be capable of reducing their electric demand, within minutes, by at least 100 kW or more in order to participate in a DR program. Customers with a greater capability to quickly curtail their demand during peak hours will receive higher payments. Customers with back-up generators onsite may also receive additional DR payments for their generating capacity if they agree to run the generators for grid support when called upon. Eligible customers who have chosen to participate in a DR programs often find it to be a valuable source of revenue for their facility because the payments can significantly offset annual electric costs.

Participating customers can often quickly reduce their peak load through simple measures, such as temporarily raising temperature set points on thermostats, so that air conditioning units run less frequently, or agreeing to dim or shut off less critical lighting. This usually requires some level of building automation and controls capability to ensure rapid load reduction during a DR curtailment event. DR program participants may need to install smart meters or may need to also sub-meter larger energy-using equipment, such as chillers, in order to demonstrate compliance with DR program requirements.

DR does not include the reduction of electricity consumption based on normal operating practice or behavior. For example, if a company's normal schedule is to close for a holiday, the reduction of electricity due to this closure or scaled-back operation is not considered a demand response activity in most situations.

The first step toward participation in a DR program is to contact a Curtailment Service Provider. A list of these providers is available on PJM's website and it includes contact information for each company, as well as the states where they have active business (<http://www.pjm.com/markets-and-operations/demand-response/csps.aspx>). PJM also posts training materials that are developed for program members interested in specific rules and requirements regarding DR activity (<http://www.pjm.com/training/training%20material.aspx>), along with a variety of other DR program information.

Curtailment Service Providers typically offer free assessments to determine a facility's eligibility to participate in a DR program. They will provide details regarding program rules and requirements for metering and controls, assess a facility's ability to temporarily reduce electric load, and provide details on payments to be expected for participation in the program. Providers usually offer multiple options for DR to larger facilities and may also install controls or remote monitoring equipment of their own to help ensure compliance with all terms and conditions of a DR contract.

In our opinion this building is not a good candidate for DR.

8 PROJECT FUNDING / INCENTIVES

The NJCEP is able to provide the incentive programs described below, and other benefits to ratepayers, because of the Societal Benefits Charge (SBC) Fund. The SBC was created by the State of New Jersey’s Electricity Restructuring Law (1999), which requires all customers of investor-owned electric and gas utilities to pay a surcharge on their monthly energy bills. As a customer of a state-regulated electric or gas utility and therefore a contributor to the fund your organization is eligible to participate in the LGEA program and also eligible to receive incentive payment for qualifying energy efficiency measures. Also available through the NJBPU are some alternative financing programs described later in this section. Please refer to Figure 21 for a list of the eligible programs identified for each recommended ECM.

Figure 21 - ECM Incentive Program Eligibility

| Energy Conservation Measure | | SmartStart Prescriptive | SmartStart Custom | Direct Install | Pay For Performance Existing Buildings | Large Energy Users Program | Combined Heat & Power and Fuel Cell |
|-----------------------------|--|-------------------------|-------------------|----------------|--|----------------------------|-------------------------------------|
| ECM 1 | Install LED Fixtures | X | | | X | | |
| ECM 2 | Retrofit Fluorescent Fixtures with LED Lamps and Drivers | X | | | X | | |
| ECM 3 | Retrofit Fixtures with LED Lamps | X | | | X | | |
| ECM 4 | Install Occupancy Sensor Lighting Controls | X | | | X | | |
| ECM 5 | Install High/Low Lighting Controls | | | | X | | |
| ECM 6 | Premium Efficiency Motors | | | | X | | |
| ECM 7 | Install VFDs on Chilled Water Pumps | X | | | X | | |
| ECM 8 | Install VFDs on Hot Water Pumps | | | | X | | |

SmartStart is generally well-suited for implementation of individual measures or small group of measures. It provides flexibility to install measures at your own pace using in-house staff or a preferred contractor. Direct Install caters to small to mid-size facilities that can bundle multiple ECMs together. This can greatly simplify participation and may lead to higher incentive amounts, but requires the use of pre-approved contractors. The Pay for Performance (P4P) program is a “whole-building” energy improvement program designed for larger facilities. It requires implementation of multiple measures meeting minimum savings thresholds, as well as use of pre-approved consultants. This facility does not meet all of the criteria for participating in the P4P program based on the measures identified in this study. However, since additional measures may be identified during the P4P evaluation and the facility is close to meeting the P4P program criteria it is worth considering the P4P program for this site. The Large Energy Users Program (LEUP) is available to New Jersey’s largest energy users giving them flexibility to install as little or as many measures, in a single facility or several facilities, with incentives capped based on the entity’s annual energy consumption. LEUP applicants can use in-house staff or a preferred contractor.

Generally, the incentive values provided throughout the report assume the SmartStart program is utilized because it provides a consistent basis for comparison of available incentives for various measures, though in many cases incentive amounts may be higher through participation in other programs.

Brief descriptions of all relevant financing and incentive programs are located in the sections below. Further information, including most current program availability, requirements, and incentive levels can be found at: www.njcleanenergy.com/ci.

8.1 SmartStart

Overview

The SmartStart program offers incentives for installing prescriptive and custom energy efficiency measures at your facility. Routinely the program adds, removes or modifies incentives from year to year for various energy efficiency equipment based on market trends and new technologies.

Equipment with Prescriptive Incentives Currently Available:

Electric Chillers

Electric Unitary HVAC

Gas Cooling

Gas Heating

Gas Water Heating

Ground Source Heat Pumps

Lighting

Lighting Controls

Refrigeration Doors

Refrigeration Controls

Refrigerator/Freezer Motors

Food Service Equipment

Variable Frequency Drives

Most equipment sizes and types are served by this program. This program provides an effective mechanism for securing incentives for energy efficiency measures installed individually or as part of a package of energy upgrades.

Incentives

The SmartStart prescriptive incentive program provides fixed incentives for specific energy efficiency measures, whereas the custom SmartStart program provides incentives for more unique or specialized technologies or systems that are not addressed through prescriptive incentive offerings for specific devices.

Since your facility is an existing building, only the retrofit incentives have been applied in this report. Custom measure incentives are calculated at \$0.16/kWh and \$1.60/therm based on estimated annual savings, capped at 50% of the total installed incremental project cost, or a project cost buy down to a one year payback (whichever is less). Program incentives are capped at \$500,000 per electric account and \$500,000 per natural gas account, per fiscal year.

How to Participate

To participate in the SmartStart program you will need to submit an application for the specific equipment to be installed. Many applications are designed as rebates, although others require application approval prior to installation. Applicants may work with a contractor of their choosing and can also utilize internal personnel, which provides added flexibility to the program. Using internal personnel also helps improve the economics of the ECM by reducing the labor cost that is included in the tables in this report.

Detailed program descriptions, instructions for applying and applications can be found at: www.njcleanenergy.com/SSB.

8.2 Pay for Performance - Existing Buildings

Overview

The Pay for Performance – Existing Buildings (P4P EB) program is designed for larger customers with a peak demand over 200 kW in any of the preceding 12 months. Under this program the minimum installed scope of work must include at least two unique measures resulting in at least 15% energy savings, where lighting cannot make up the majority of the savings. P4P is a generally a good option for medium to large sized facilities looking to implement as many measures as possible under a single project in order to achieve deep energy savings. This program has an added benefit of evaluating a broad spectrum of measures that may not otherwise qualify under other programs. Many facilities pursuing an Energy Savings Improvement Program (ESIP) loan also utilize the P4P program.

Incentives

Incentives are calculated based on estimated and achieved energy savings ranging from \$0.18-\$0.22/kWh and \$1.80-\$2.50/therm, capped at the lesser of 50% total project cost, or \$1 million per electric account and \$1 million per natural gas account, per fiscal year, not to exceed \$2 million per project. An incentive of \$0.15/square foot is also available to offset the cost of developing the Energy Reduction Plan (see below) contingent on the project moving forward with measure installation.

How to Participate

To participate in the P4B EB program you will need to contact one of the pre-approved consultants and contractors (“Partners”). Under direct contract to you, the Partner will help further evaluate the measures identified in this report through development of the Energy Reduction Plan (ERP), assist you in implementing selected measures, and verify actual savings one year after the installation. At each of these three milestones your Partner will also facilitate securing program incentives.

Approval of the final scope of work is required by the program prior to installation completion. Although installation can be accomplished by a contractor of your choice (some P4P Partners are also contractors) or by internal personnel, the Partner must remain involved to ensure compliance with the program guidelines and requirements.

Detailed program descriptions, instructions for applying, applications and list of Partners can be found at: www.njcleanenergy.com/P4P.

8.3 Energy Savings Improvement Program

The Energy Savings Improvement Program (ESIP) is an alternate method for New Jersey's government agencies to finance the implementation of energy conservation measures. An ESIP is a type of "performance contract," whereby school districts, counties, municipalities, housing authorities and other public and state entities enter in to contracts to help finance building energy upgrades. This is done in a manner that ensures that annual payments are lower than the savings projected from the ECMs, ensuring that ESIP projects are cash flow positive in year one, and every year thereafter. ESIP provides government agencies in New Jersey with a flexible tool to improve and reduce energy usage with minimal expenditure of new financial resources. NJCEP incentive programs can be leveraged to help further reduce the total project cost of eligible measures.

This LGEA report is the first step to participating in ESIP. Next, you will need to select an approach for implementing the desired ECMs:

- (1) Use an Energy Services Company or "ESCO."
- (2) Use independent engineers and other specialists, or your own qualified staff, to provide and manage the requirements of the program through bonds or lease obligations.
- (3) Use a hybrid approach of the two options described above where the ESCO is utilized for some services and independent engineers, or other specialists or qualified staff, are used to deliver other requirements of the program.

After adopting a resolution with a chosen implementation approach, the development of the Energy Savings Plan (ESP) can begin. The ESP demonstrates that the total project costs of the ECMs are offset by the energy savings over the financing term, not to exceed 15 years. The verified savings will then be used to pay for the financing.

The ESIP approach may not be appropriate for all energy conservation and energy efficiency improvements. Entities should carefully consider all alternatives to develop an approach that best meets their needs. A detailed program descriptions and application can be found at: www.njcleanenergy.com/ESIP.

Please note that ESIP is a program delivered directly by the NJBPU and is not an NJCEP incentive program. As mentioned above, you may utilize NJCEP incentive programs to help further reduce costs when developing the ESP. You should refer to the ESIP guidelines at the link above for further information and guidance on next steps.

9 ENERGY PURCHASING AND PROCUREMENT STRATEGIES

9.1 Retail Electric Supply Options

In 1999, New Jersey State Legislature passed the Electric Discount & Energy Competition Act (EDECA) to restructure the electric power industry in New Jersey. This law deregulated the retail electric markets, allowing all consumers to shop for service from competitive electric suppliers. The intent was to create a more competitive market for electric power supply in New Jersey. As a result, utilities were allowed to charge Cost of Service and customers were given the ability to choose a third party (i.e. non-utility) energy supplier.

Energy deregulation in New Jersey has increased energy buyers' options by separating the function of electricity distribution from that of electricity supply. So, though you may choose a different company from which to buy your electric power, responsibility for your facility's interconnection to the grid and repair to local power distribution will still reside with the traditional utility company serving your region.

If your facility is not purchasing electricity from a third party supplier, consider shopping for a reduced rate from third party electric suppliers. If your facility is purchasing electricity from a third party supplier, review and compare prices at the end of the current contract or every couple years.

A list of third party electric suppliers, who are licensed by the state to provide service in New Jersey, can be found online at: www.state.nj.us/bpu/commercial/shopping.html.

9.2 Retail Natural Gas Supply Options

The natural gas market in New Jersey has also been deregulated. Most customers that remain with the utility for natural gas service pay rates that are market-based and that fluctuate on a monthly basis. The utility provides basic gas supply service (BGSS) to customers who choose not to buy from a third party supplier for natural gas commodity.

A customer's decision about whether to buy natural gas from a retail supplier is typically dependent upon whether a customer seeks budget certainty and/or longer-term rate stability. Customers can secure longer-term fixed prices by signing up for service through a third party retail natural gas supplier. Many larger natural gas customers may seek the assistance of a professional consultant to assist in their procurement process.

If your facility is not purchasing natural gas from a third party supplier, consider shopping for a reduced rate from third party natural gas suppliers. If your facility is purchasing natural gas from a third party supplier, review and compare prices at the end of the current contract or every couple years.

A list of third party natural gas suppliers, who are licensed by the state to provide service in New Jersey, can be found online at: www.state.nj.us/bpu/commercial/shopping.html.

APPENDIX A: EQUIPMENT INVENTORY & RECOMMENDATIONS

Lighting Inventory & Recommendations

| Location | Existing Conditions | | | | | Proposed Conditions | | | | | | | Energy Impact & Financial Analysis | | | | | | |
|------------------------|---------------------|---|----------------|-------------------|------------------------|------------------------|---------------|------------------|------------------------------------|------------------|-------------------|------------------------|------------------------------------|--------------------------|----------------------------|----------------------------------|-------------------------|------------------|---------------------------------------|
| | Fixture Quantity | Fixture Description | Control System | Watts per Fixture | Annual Operating Hours | Fixture Recommendation | Add Controls? | Fixture Quantity | Fixture Description | Control System | Watts per Fixture | Annual Operating Hours | Total Peak kW Savings | Total Annual kWh Savings | Total Annual MMBtu Savings | Total Annual Energy Cost Savings | Total Installation Cost | Total Incentives | Simple Payback w/ Incentives in Years |
| Main Floor Center | 60 | Linear Fluorescent - T8: 4' T8 (32W) - 3L | Wall Switch | 93 | 4,368 | Relamp | Yes | 60 | LED - Linear Tubes: (3) 4' Lamps | Occupancy Sensor | 44 | 3,058 | 2.40 | 16,393 | 0.0 | \$2,754.04 | \$5,850.00 | \$1,075.00 | 1.73 |
| Main Floor Stacks | 122 | Linear Fluorescent - T12: 4' T12 (40W) - 2L | Wall Switch | 88 | 4,368 | Relamp & Reballast | Yes | 122 | LED - Linear Tubes: (2) 4' Lamps | Occupancy Sensor | 29 | 3,058 | 6.08 | 41,489 | 0.0 | \$6,970.09 | \$16,974.00 | \$1,570.00 | 2.21 |
| Main Floor Stacks | 2 | Compact Fluorescent: Screw In | Wall Switch | 33 | 4,368 | Relamp | No | 2 | LED Screw-In Lamps: PAR38 | Wall Switch | 23 | 4,368 | 0.01 | 99 | 0.0 | \$16.71 | \$60.00 | \$0.00 | 3.59 |
| Main Floor Stacks | 10 | Incandescent: Screw In | Wall Switch | 40 | 4,368 | Relamp | Yes | 10 | LED Screw-In Lamps: PAR38 | Occupancy Sensor | 6 | 3,058 | 0.26 | 1,798 | 0.0 | \$302.12 | \$570.00 | \$85.00 | 1.61 |
| Main Floor Back Stacks | 126 | Linear Fluorescent - T12: 4' T12 (40W) - 1L | Wall Switch | 46 | 4,368 | Relamp & Reballast | Yes | 126 | LED - Linear Tubes: (1) 4' Lamp | Occupancy Sensor | 15 | 3,058 | 3.32 | 22,690 | 0.0 | \$3,811.97 | \$15,318.00 | \$1,015.00 | 3.75 |
| Stair Entry | 1 | Linear Fluorescent - T12: 2' T12 (20W) - 3L | Wall Switch | 75 | 4,368 | Relamp & Reballast | No | 1 | LED - Linear Tubes: (3) 2' Lamps | Wall Switch | 26 | 4,368 | 0.04 | 249 | 0.0 | \$41.77 | \$118.50 | \$15.00 | 2.48 |
| Back Stairs | 5 | Linear Fluorescent - T12: 4' T12 (40W) - 2L | Wall Switch | 88 | 4,368 | Relamp & Reballast | No | 5 | LED - Linear Tubes: (2) 4' Lamps | Wall Switch | 29 | 4,368 | 0.22 | 1,482 | 0.0 | \$248.95 | \$585.00 | \$50.00 | 2.15 |
| 2F Back Open Area | 51 | Linear Fluorescent - T12: 2' T12 (20W) - 4L | Wall Switch | 100 | 4,368 | Relamp & Reballast | Yes | 51 | LED - Linear Tubes: (4) 2' Lamps | Occupancy Sensor | 34 | 3,058 | 2.86 | 19,521 | 0.0 | \$3,279.55 | \$8,415.50 | \$1,160.00 | 2.21 |
| 2F Back Stacks | 140 | Linear Fluorescent - T12: 4' T12 (40W) - 1L | Wall Switch | 46 | 4,368 | Relamp & Reballast | Yes | 140 | LED - Linear Tubes: (1) 4' Lamp | Occupancy Sensor | 15 | 3,058 | 3.69 | 25,211 | 0.0 | \$4,235.52 | \$16,960.00 | \$1,120.00 | 3.74 |
| 2F Right Stacks | 170 | Linear Fluorescent - T12: 4' T12 (40W) - 2L | Wall Switch | 88 | 4,368 | Relamp & Reballast | Yes | 170 | LED - Linear Tubes: (2) 4' Lamps | Occupancy Sensor | 29 | 3,058 | 8.47 | 57,812 | 0.0 | \$9,712.42 | \$23,670.00 | \$2,190.00 | 2.21 |
| 2F Left Stacks | 60 | Linear Fluorescent - T12: 4' T12 (40W) - 1L | Wall Switch | 46 | 4,368 | Relamp & Reballast | Yes | 60 | LED - Linear Tubes: (1) 4' Lamp | Occupancy Sensor | 15 | 3,058 | 1.58 | 10,805 | 0.0 | \$1,815.22 | \$7,230.00 | \$475.00 | 3.72 |
| 2F Dront Stacks Main | 76 | Linear Fluorescent - T12: 4' T12 (40W) - 1L | Wall Switch | 46 | 4,368 | Relamp & Reballast | Yes | 76 | LED - Linear Tubes: (1) 4' Lamp | Occupancy Sensor | 15 | 3,058 | 2.01 | 13,686 | 0.0 | \$2,299.28 | \$9,068.00 | \$590.00 | 3.69 |
| 2F Far Front | 397 | Linear Fluorescent - T12: 4' T12 (40W) - 1L | Wall Switch | 46 | 4,368 | Relamp & Reballast | Yes | 397 | LED - Linear Tubes: (1) 4' Lamp | Occupancy Sensor | 15 | 3,058 | 10.48 | 71,492 | 0.0 | \$12,010.73 | \$47,816.00 | \$3,140.00 | 3.72 |
| Far Fron Perimeter | 20 | Compact Fluorescent: Pin Base CF Tube | Wall Switch | 26 | 4,368 | Relamp | Yes | 20 | LED Screw-In Lamps: LED plug-in 1L | Occupancy Sensor | 18 | 3,058 | 0.20 | 1,332 | 0.0 | \$223.80 | \$1,419.06 | \$70.00 | 6.03 |
| Far Fron Perimeter | 20 | Compact Fluorescent: Pin Base CF Tube | Wall Switch | 26 | 4,368 | Relamp | Yes | 20 | LED Screw-In Lamps: LED plug-in 1L | Occupancy Sensor | 18 | 3,058 | 0.20 | 1,332 | 0.0 | \$223.80 | \$1,419.06 | \$70.00 | 6.03 |
| Far Fron Perimeter | 2 | Compact Fluorescent: Pin Base CF Tube | Wall Switch | 26 | 4,368 | Relamp | No | 2 | LED Screw-In Lamps: LED plug-in 1L | Wall Switch | 18 | 4,368 | 0.01 | 78 | 0.0 | \$13.16 | \$87.91 | \$0.00 | 6.68 |
| Far Fron Perimeter | 12 | Linear Fluorescent - T8: 4' T8 (32W) - 2L | Wall Switch | 62 | 4,368 | Relamp | Yes | 12 | LED - Linear Tubes: (2) 4' Lamps | Occupancy Sensor | 29 | 3,058 | 0.37 | 2,514 | 0.0 | \$422.29 | \$870.00 | \$155.00 | 1.69 |
| 2F Far Front | 18 | Compact Fluorescent: Pin Base CF Tube | Wall Switch | 26 | 4,368 | Relamp | Yes | 18 | LED Screw-In Lamps: LED plug-in 1L | Occupancy Sensor | 18 | 3,058 | 0.18 | 1,199 | 0.0 | \$201.42 | \$1,331.15 | \$70.00 | 6.26 |
| 2F Cove | 1 | Linear Fluorescent - T12: 4' T12 (40W) - 1L | Wall Switch | 46 | 4,368 | Relamp & Reballast | No | 1 | LED - Linear Tubes: (1) 4' Lamp | Wall Switch | 15 | 4,368 | 0.02 | 158 | 0.0 | \$26.58 | \$98.00 | \$5.00 | 3.50 |
| Bathroom | 4 | Linear Fluorescent - T12: 4' T12 (40W) - 2L | Wall Switch | 88 | 4,368 | Relamp & Reballast | Yes | 4 | LED - Linear Tubes: (2) 4' Lamps | Occupancy Sensor | 29 | 3,058 | 0.20 | 1,360 | 0.0 | \$228.53 | \$738.00 | \$75.00 | 2.90 |
| Bathroom | 4 | Linear Fluorescent - T12: 4' T12 (40W) - 2L | Wall Switch | 88 | 4,368 | Relamp & Reballast | Yes | 4 | LED - Linear Tubes: (2) 4' Lamps | Occupancy Sensor | 29 | 3,058 | 0.20 | 1,360 | 0.0 | \$228.53 | \$738.00 | \$75.00 | 2.90 |
| 2F Center Area | 384 | Linear Fluorescent - T12: 4' T12 (40W) - 1L | Wall Switch | 46 | 4,368 | Relamp & Reballast | Yes | 384 | LED - Linear Tubes: (1) 4' Lamp | Occupancy Sensor | 15 | 3,058 | 10.13 | 69,151 | 0.0 | \$11,617.43 | \$46,272.00 | \$3,040.00 | 3.72 |
| Basement Hall | 12 | Linear Fluorescent - T12: 4' T12 (40W) - 1L | Wall Switch | 46 | 4,368 | Relamp & Reballast | Yes | 12 | LED - Linear Tubes: (1) 4' Lamp | High/Low Control | 15 | 3,058 | 0.32 | 2,161 | 0.0 | \$363.04 | \$1,576.00 | \$60.00 | 4.18 |
| Receiving Room | 11 | Linear Fluorescent - T12: 4' T12 (40W) - 2L | Wall Switch | 88 | 4,368 | Relamp & Reballast | Yes | 11 | LED - Linear Tubes: (2) 4' Lamps | Occupancy Sensor | 29 | 3,058 | 0.55 | 3,741 | 0.0 | \$628.45 | \$1,557.00 | \$145.00 | 2.25 |
| Old Core Mech Room | 6 | Linear Fluorescent - T12: 4' T12 (40W) - 2L | Wall Switch | 88 | 500 | Relamp & Reballast | No | 6 | LED - Linear Tubes: (2) 4' Lamps | Wall Switch | 29 | 500 | 0.26 | 204 | 0.0 | \$34.20 | \$702.00 | \$60.00 | 18.77 |

| Existing Conditions | | | | | | Proposed Conditions | | | | | | | Energy Impact & Financial Analysis | | | | | | |
|----------------------|------------------|---|----------------|-------------------|------------------------|------------------------|---------------|------------------|------------------------------------|------------------|-------------------|------------------------|------------------------------------|--------------------------|----------------------------|----------------------------------|-------------------------|------------------|---------------------------------------|
| Location | Fixture Quantity | Fixture Description | Control System | Watts per Fixture | Annual Operating Hours | Fixture Recommendation | Add Controls? | Fixture Quantity | Fixture Description | Control System | Watts per Fixture | Annual Operating Hours | Total Peak kW Savings | Total Annual kWh Savings | Total Annual MMBtu Savings | Total Annual Energy Cost Savings | Total Installation Cost | Total Incentives | Simple Payback w/ Incentives in Years |
| New Mech Room | 3 | Linear Fluorescent - T12: 4' T12 (40W) - 2L | Wall Switch | 88 | 500 | Relamp & Reballast | No | 3 | LED - Linear Tubes: (2) 4' Lamps | Wall Switch | 29 | 500 | 0.13 | 102 | 0.0 | \$17.10 | \$351.00 | \$30.00 | 18.77 |
| New Mech Room | 1 | Linear Fluorescent - T12: 4' T12 (40W) - 1L | Wall Switch | 46 | 500 | Relamp & Reballast | No | 1 | LED - Linear Tubes: (1) 4' Lamp | Wall Switch | 15 | 500 | 0.02 | 18 | 0.0 | \$3.04 | \$98.00 | \$5.00 | 30.56 |
| Periodicals | 90 | Linear Fluorescent - T12: 4' T12 (40W) - 1L | Wall Switch | 46 | 4,368 | Relamp & Reballast | Yes | 90 | LED - Linear Tubes: (1) 4' Lamp | Occupancy Sensor | 15 | 3,058 | 2.37 | 16,207 | 0.0 | \$2,722.84 | \$10,980.00 | \$730.00 | 3.76 |
| Periodicals | 37 | Compact Fluorescent Pin Base CF Tube | Wall Switch | 26 | 4,368 | Relamp | Yes | 37 | LED Screw-In Lamps: LED plug-in 1L | Occupancy Sensor | 18 | 3,058 | 0.36 | 2,464 | 0.0 | \$414.03 | \$2,436.26 | \$105.00 | 5.63 |
| Silent Study | 39 | Compact Fluorescent Pin Base CF Tube | Wall Switch | 26 | 4,368 | Relamp | Yes | 39 | LED Screw-In Lamps: LED plug-in 1L | Occupancy Sensor | 18 | 3,058 | 0.38 | 2,598 | 0.0 | \$436.41 | \$2,524.17 | \$105.00 | 5.54 |
| Silent Study | 132 | Linear Fluorescent - T12: 4' T12 (40W) - 1L | Wall Switch | 46 | 4,368 | Relamp & Reballast | Yes | 132 | LED - Linear Tubes: (1) 4' Lamp | Occupancy Sensor | 15 | 3,058 | 3.48 | 23,771 | 0.0 | \$3,993.49 | \$15,906.00 | \$1,045.00 | 3.72 |
| Periodicals/Silent | 22 | Incandescent Screw In | Wall Switch | 60 | 4,368 | Relamp | Yes | 22 | LED Screw-In Lamps: PAR38 | Occupancy Sensor | 9 | 3,058 | 0.87 | 5,934 | 0.0 | \$996.98 | \$2,908.37 | \$180.00 | 2.74 |
| Periodicals Staff | 23 | Linear Fluorescent - T12: 4' T12 (40W) - 1L | Wall Switch | 46 | 4,368 | Relamp & Reballast | Yes | 23 | LED - Linear Tubes: (1) 4' Lamp | Occupancy Sensor | 15 | 3,058 | 0.61 | 4,142 | 0.0 | \$695.84 | \$2,794.00 | \$185.00 | 3.75 |
| Tech Support | 10 | Linear Fluorescent - T12: 4' T12 (40W) - 1L | Wall Switch | 46 | 4,368 | Relamp & Reballast | Yes | 10 | LED - Linear Tubes: (1) 4' Lamp | Occupancy Sensor | 15 | 3,058 | 0.26 | 1,801 | 0.0 | \$302.54 | \$1,250.00 | \$85.00 | 3.85 |
| Rm 134 | 4 | Linear Fluorescent - T12: 4' T12 (40W) - 1L | Wall Switch | 46 | 4,368 | Relamp & Reballast | No | 4 | LED - Linear Tubes: (1) 4' Lamp | Wall Switch | 15 | 4,368 | 0.09 | 633 | 0.0 | \$106.33 | \$392.00 | \$20.00 | 3.50 |
| Rm 135 | 4 | Linear Fluorescent - T12: 4' T12 (40W) - 1L | Wall Switch | 46 | 4,368 | Relamp & Reballast | No | 4 | LED - Linear Tubes: (1) 4' Lamp | Wall Switch | 15 | 4,368 | 0.09 | 633 | 0.0 | \$106.33 | \$392.00 | \$20.00 | 3.50 |
| Rm 136 | 4 | Linear Fluorescent - T12: 4' T12 (40W) - 1L | Wall Switch | 46 | 4,368 | Relamp & Reballast | No | 4 | LED - Linear Tubes: (1) 4' Lamp | Wall Switch | 15 | 4,368 | 0.09 | 633 | 0.0 | \$106.33 | \$392.00 | \$20.00 | 3.50 |
| Community Engagement | 16 | Linear Fluorescent - T12: 4' T12 (40W) - 1L | Wall Switch | 46 | 4,368 | Relamp & Reballast | Yes | 16 | LED - Linear Tubes: (1) 4' Lamp | Occupancy Sensor | 15 | 3,058 | 0.42 | 2,881 | 0.0 | \$484.06 | \$1,838.00 | \$115.00 | 3.56 |
| Community Engagement | 1 | Incandescent Screw In | Wall Switch | 60 | 4,368 | Relamp | No | 1 | LED Screw-In Lamps: Screw In | Wall Switch | 9 | 4,368 | 0.04 | 256 | 0.0 | \$43.04 | \$53.75 | \$5.00 | 1.13 |
| Women's Room | 4 | Linear Fluorescent - T12: 4' T12 (40W) - 2L | Wall Switch | 88 | 4,368 | Relamp & Reballast | Yes | 4 | LED - Linear Tubes: (2) 4' Lamps | Occupancy Sensor | 29 | 3,058 | 0.20 | 1,360 | 0.0 | \$228.53 | \$738.00 | \$75.00 | 2.90 |
| Women's Room | 4 | Compact Fluorescent Pin Base CF Tube | Wall Switch | 26 | 4,368 | Relamp | No | 4 | LED Screw-In Lamps: LED plug-in 1L | Wall Switch | 18 | 4,368 | 0.02 | 157 | 0.0 | \$26.33 | \$175.81 | \$0.00 | 6.68 |
| Men's Room | 4 | Linear Fluorescent - T12: 4' T12 (40W) - 2L | Wall Switch | 88 | 4,368 | Relamp & Reballast | Yes | 4 | LED - Linear Tubes: (2) 4' Lamps | Occupancy Sensor | 29 | 3,058 | 0.20 | 1,360 | 0.0 | \$228.53 | \$738.00 | \$75.00 | 2.90 |
| Men's Room | 4 | Compact Fluorescent Pin Base CF Tube | Wall Switch | 26 | 4,368 | Relamp | No | 4 | LED Screw-In Lamps: LED plug-in 1L | Wall Switch | 18 | 4,368 | 0.02 | 157 | 0.0 | \$26.33 | \$175.81 | \$0.00 | 6.68 |
| Rm 147 | 2 | Linear Fluorescent - T12: 4' T12 (40W) - 2L | Wall Switch | 88 | 4,368 | Relamp & Reballast | No | 2 | LED - Linear Tubes: (2) 4' Lamps | Wall Switch | 29 | 4,368 | 0.09 | 593 | 0.0 | \$99.58 | \$234.00 | \$20.00 | 2.15 |
| Rm 149 | 2 | Linear Fluorescent - T12: 4' T12 (40W) - 2L | Wall Switch | 88 | 4,368 | Relamp & Reballast | No | 2 | LED - Linear Tubes: (2) 4' Lamps | Wall Switch | 29 | 4,368 | 0.09 | 593 | 0.0 | \$99.58 | \$234.00 | \$20.00 | 2.15 |
| Hall | 6 | Compact Fluorescent Pin Base CF Tube | Wall Switch | 26 | 4,368 | Relamp | Yes | 6 | LED Screw-In Lamps: LED plug-in | High/Low Control | 18 | 3,058 | 0.06 | 400 | 0.0 | \$67.14 | \$463.72 | \$0.00 | 6.91 |
| Hall to Café | 2 | Compact Fluorescent Pin Base CF Tube | Wall Switch | 26 | 4,368 | Relamp | No | 2 | LED Screw-In Lamps: LED plug-in | Wall Switch | 18 | 4,368 | 0.01 | 78 | 0.0 | \$13.16 | \$87.91 | \$0.00 | 6.68 |
| Sorting Area | 28 | Linear Fluorescent - T12: 4' T12 (40W) - 1L | Wall Switch | 46 | 4,368 | Relamp & Reballast | Yes | 28 | LED - Linear Tubes: (1) 4' Lamp | Occupancy Sensor | 15 | 3,058 | 0.74 | 5,042 | 0.0 | \$847.10 | \$3,284.00 | \$210.00 | 3.63 |
| Staff Office | 38 | Linear Fluorescent - T12: 4' T12 (40W) - 1L | Wall Switch | 46 | 4,368 | Relamp & Reballast | Yes | 38 | LED - Linear Tubes: (1) 4' Lamp | Occupancy Sensor | 15 | 3,058 | 1.00 | 6,843 | 0.0 | \$1,149.64 | \$4,534.00 | \$295.00 | 3.69 |
| Print Room | 2 | Linear Fluorescent - T12: 4' T12 (40W) - 2L | Wall Switch | 88 | 4,368 | Relamp & Reballast | No | 2 | LED - Linear Tubes: (2) 4' Lamps | Wall Switch | 29 | 4,368 | 0.09 | 593 | 0.0 | \$99.58 | \$234.00 | \$20.00 | 2.15 |

| Existing Conditions | | | | | | Proposed Conditions | | | | | | | Energy Impact & Financial Analysis | | | | | | |
|-----------------------------|------------------|---|----------------|-------------------|------------------------|------------------------|---------------|------------------|------------------------------------|------------------|-------------------|------------------------|------------------------------------|--------------------------|----------------------------|----------------------------------|-------------------------|------------------|---------------------------------------|
| Location | Fixture Quantity | Fixture Description | Control System | Watts per Fixture | Annual Operating Hours | Fixture Recommendation | Add Controls? | Fixture Quantity | Fixture Description | Control System | Watts per Fixture | Annual Operating Hours | Total Peak kW Savings | Total Annual kWh Savings | Total Annual MMBtu Savings | Total Annual Energy Cost Savings | Total Installation Cost | Total Incentives | Simple Payback w/ Incentives in Years |
| Head of Circulation | 4 | Linear Fluorescent - T12: 4' T12 (40W) - 1L | Wall Switch | 46 | 4,368 | Relamp & Reballast | No | 4 | LED - Linear Tubes: (1) 4' Lamp | Wall Switch | 15 | 4,368 | 0.09 | 633 | 0.0 | \$106.33 | \$392.00 | \$20.00 | 3.50 |
| Circulation Conference Room | 8 | Linear Fluorescent - T12: 4' T12 (40W) - 1L | Wall Switch | 46 | 4,368 | Relamp & Reballast | Yes | 8 | LED - Linear Tubes: (1) 4' Lamp | Occupancy Sensor | 15 | 3,058 | 0.21 | 1,441 | 0.0 | \$242.03 | \$1,054.00 | \$75.00 | 4.04 |
| Rm 127A | 4 | Linear Fluorescent - T12: 4' T12 (40W) - 1L | Wall Switch | 46 | 4,368 | Relamp & Reballast | No | 4 | LED - Linear Tubes: (1) 4' Lamp | Wall Switch | 15 | 4,368 | 0.09 | 633 | 0.0 | \$106.33 | \$392.00 | \$20.00 | 3.50 |
| Circulation Desk | 20 | Linear Fluorescent - T12: 4' T12 (40W) - 2L | Wall Switch | 88 | 4,368 | Relamp & Reballast | Yes | 20 | LED - Linear Tubes: (2) 4' Lamps | Occupancy Sensor | 29 | 3,058 | 1.00 | 6,801 | 0.0 | \$1,142.64 | \$2,880.00 | \$270.00 | 2.28 |
| Circulation | 26 | Compact Fluorescent Pin Base CF Tube | Wall Switch | 26 | 4,368 | Relamp | Yes | 26 | LED Screw-In Lamps: LED plug-in 1L | Occupancy Sensor | 18 | 3,058 | 0.25 | 1,732 | 0.0 | \$290.94 | \$1,682.78 | \$70.00 | 5.54 |
| Display | 4 | Linear Fluorescent - T12: 4' T12 (40W) - 1L | Wall Switch | 46 | 4,368 | Relamp & Reballast | No | 4 | LED - Linear Tubes: (1) 4' Lamp | Wall Switch | 15 | 4,368 | 0.09 | 633 | 0.0 | \$106.33 | \$392.00 | \$20.00 | 3.50 |
| Circulation Entrance | 4 | LED Screw-In Lamps: MR16 | Wall Switch | 5 | 4,368 | None | No | 4 | LED Screw-In Lamps: MR16 | Wall Switch | 5 | 4,368 | 0.00 | 0 | 0.0 | \$0.00 | \$0.00 | \$0.00 | 0.00 |
| 101 | 6 | Linear Fluorescent - T12: 4' T12 (40W) - 2L | Wall Switch | 88 | 4,368 | Relamp & Reballast | Yes | 6 | LED - Linear Tubes: (2) 4' Lamps | Occupancy Sensor | 29 | 3,058 | 0.30 | 2,040 | 0.0 | \$342.79 | \$972.00 | \$95.00 | 2.56 |
| 102 | 6 | Linear Fluorescent - T12: 4' T12 (40W) - 2L | Wall Switch | 88 | 4,368 | Relamp & Reballast | Yes | 6 | LED - Linear Tubes: (2) 4' Lamps | Occupancy Sensor | 29 | 3,058 | 0.30 | 2,040 | 0.0 | \$342.79 | \$972.00 | \$95.00 | 2.56 |
| 103 | 5 | Linear Fluorescent - T12: 4' T12 (40W) - 2L | Wall Switch | 88 | 4,368 | Relamp & Reballast | Yes | 5 | LED - Linear Tubes: (2) 4' Lamps | Occupancy Sensor | 29 | 3,058 | 0.25 | 1,700 | 0.0 | \$285.66 | \$855.00 | \$85.00 | 2.70 |
| Office | 4 | Linear Fluorescent - T12: 4' T12 (40W) - 2L | Wall Switch | 88 | 4,368 | Relamp & Reballast | Yes | 4 | LED - Linear Tubes: (2) 4' Lamps | Occupancy Sensor | 29 | 3,058 | 0.20 | 1,360 | 0.0 | \$228.53 | \$738.00 | \$75.00 | 2.90 |
| 110 | 16 | Linear Fluorescent - T12: 4' T12 (40W) - 2L | Wall Switch | 88 | 4,368 | Relamp & Reballast | Yes | 16 | LED - Linear Tubes: (2) 4' Lamps | Occupancy Sensor | 29 | 3,058 | 0.80 | 5,441 | 0.0 | \$914.11 | \$2,142.00 | \$195.00 | 2.13 |
| 112 | 2 | Linear Fluorescent - T12: 4' T12 (40W) - 4L | Wall Switch | 176 | 4,368 | Relamp & Reballast | Yes | 2 | LED - Linear Tubes: (4) 4' Lamps | Occupancy Sensor | 58 | 3,058 | 0.20 | 1,360 | 0.0 | \$228.53 | \$593.67 | \$75.00 | 2.27 |
| 113 | 2 | Linear Fluorescent - T12: 4' T12 (40W) - 4L | Wall Switch | 176 | 4,368 | Relamp & Reballast | Yes | 2 | LED - Linear Tubes: (4) 4' Lamps | Occupancy Sensor | 58 | 3,058 | 0.20 | 1,360 | 0.0 | \$228.53 | \$593.67 | \$75.00 | 2.27 |
| 115 Acquisition | 74 | Linear Fluorescent - T12: 4' T12 (40W) - 2L | Wall Switch | 88 | 4,368 | Relamp & Reballast | Yes | 74 | LED - Linear Tubes: (2) 4' Lamps | Occupancy Sensor | 29 | 3,058 | 3.69 | 25,165 | 0.0 | \$4,227.76 | \$10,278.00 | \$950.00 | 2.21 |
| 114 | 2 | Linear Fluorescent - T12: 2' T12 (20W) - 4L | Wall Switch | 100 | 4,368 | Relamp & Reballast | Yes | 2 | LED - Linear Tubes: (4) 2' Lamps | Occupancy Sensor | 34 | 3,058 | 0.11 | 766 | 0.0 | \$128.61 | \$657.67 | \$75.00 | 3.75 |
| 116 | 1 | Linear Fluorescent - T12: 4' T12 (40W) - 2L | Wall Switch | 88 | 4,368 | Relamp & Reballast | No | 1 | LED - Linear Tubes: (2) 4' Lamps | Wall Switch | 29 | 4,368 | 0.04 | 296 | 0.0 | \$49.79 | \$117.00 | \$10.00 | 2.15 |
| 116 | 1 | Linear Fluorescent - T12: 4' T12 (40W) - 4L | Wall Switch | 176 | 4,368 | Relamp & Reballast | No | 1 | LED - Linear Tubes: (4) 4' Lamps | Wall Switch | 58 | 4,368 | 0.09 | 593 | 0.0 | \$99.58 | \$161.83 | \$20.00 | 1.42 |
| 117 | 2 | Linear Fluorescent - T12: 4' T12 (40W) - 2L | Wall Switch | 88 | 4,368 | Relamp & Reballast | No | 2 | LED - Linear Tubes: (2) 4' Lamps | Wall Switch | 29 | 4,368 | 0.09 | 593 | 0.0 | \$99.58 | \$234.00 | \$20.00 | 2.15 |
| 115 | 11 | Compact Fluorescent: Screw In | Wall Switch | 33 | 4,368 | Relamp | Yes | 11 | LED Screw-In Lamps: Screw In | Occupancy Sensor | 23 | 3,058 | 0.14 | 930 | 0.0 | \$156.23 | \$861.28 | \$35.00 | 5.29 |
| 115 | 12 | Linear Fluorescent - T12: 4' T12 (40W) - 3L | Wall Switch | 127 | 4,368 | Relamp & Reballast | Yes | 12 | LED - Linear Tubes: (3) 4' Lamps | Occupancy Sensor | 44 | 3,058 | 0.85 | 5,820 | 0.0 | \$977.74 | \$1,848.00 | \$215.00 | 1.67 |
| Men's Room | 1 | Linear Fluorescent - T8: 4' T8 (32W) - 2L | Wall Switch | 62 | 4,368 | Relamp | No | 1 | LED - Linear Tubes: (2) 4' Lamps | Wall Switch | 29 | 4,368 | 0.02 | 166 | 0.0 | \$27.85 | \$58.50 | \$10.00 | 1.74 |
| Women's Room | 1 | Compact Fluorescent: Screw In | Wall Switch | 33 | 4,368 | Relamp | No | 1 | LED Screw-In Lamps: Screw In | Wall Switch | 23 | 4,368 | 0.01 | 50 | 0.0 | \$8.35 | \$53.75 | \$0.00 | 6.43 |
| Women's Room | 1 | LED Screw-In Lamps: Screw In | Wall Switch | 11 | 4,368 | None | No | 1 | LED Screw-In Lamps: Screw In | Wall Switch | 11 | 4,368 | 0.00 | 0 | 0.0 | \$0.00 | \$0.00 | \$0.00 | 0.00 |
| 123 | 6 | Linear Fluorescent - T12: 4' T12 (40W) - 3L | Wall Switch | 127 | 4,368 | Relamp & Reballast | Yes | 6 | LED - Linear Tubes: (3) 4' Lamps | Occupancy Sensor | 44 | 3,058 | 0.43 | 2,910 | 0.0 | \$488.87 | \$1,059.00 | \$125.00 | 1.91 |

| Location | Existing Conditions | | | | | Proposed Conditions | | | | | | | Energy Impact & Financial Analysis | | | | | | |
|--------------|---------------------|---|----------------|-------------------|------------------------|------------------------|---------------|------------------|------------------------------------|------------------|-------------------|------------------------|------------------------------------|--------------------------|----------------------------|----------------------------------|-------------------------|------------------|---------------------------------------|
| | Fixture Quantity | Fixture Description | Control System | Watts per Fixture | Annual Operating Hours | Fixture Recommendation | Add Controls? | Fixture Quantity | Fixture Description | Control System | Watts per Fixture | Annual Operating Hours | Total Peak kW Savings | Total Annual kWh Savings | Total Annual MMBtu Savings | Total Annual Energy Cost Savings | Total Installation Cost | Total Incentives | Simple Payback w/ Incentives in Years |
| Janitor | 1 | Compact Fluorescent: Screw In | Wall Switch | 33 | 500 | Relamp | No | 1 | LED Screw-In Lamps: Screw In | Wall Switch | 23 | 500 | 0.01 | 6 | 0.0 | \$0.96 | \$53.75 | \$0.00 | 56.21 |
| Elevator | 3 | Linear Fluorescent - T8: 2' T8 (17W) - 1L | None | 22 | 4,368 | Relamp | No | 3 | LED - Linear Tubes: (1) 2' Lamp | None | 9 | 4,368 | 0.03 | 203 | 0.0 | \$34.18 | \$95.70 | \$15.00 | 2.36 |
| 121 | 2 | Linear Fluorescent - T12: 4' T12 (40W) - 3L | Wall Switch | 127 | 4,368 | Relamp & Reballast | Yes | 2 | LED - Linear Tubes: (3) 4' Lamps | Occupancy Sensor | 44 | 3,058 | 0.14 | 970 | 0.0 | \$162.96 | \$533.00 | \$65.00 | 2.87 |
| 122 | 2 | Linear Fluorescent - T12: 4' T12 (40W) - 3L | Wall Switch | 127 | 4,368 | Relamp & Reballast | Yes | 2 | LED - Linear Tubes: (3) 4' Lamps | Occupancy Sensor | 44 | 3,058 | 0.14 | 970 | 0.0 | \$162.96 | \$533.00 | \$65.00 | 2.87 |
| 210 | 7 | Linear Fluorescent - T12: 4' T12 (40W) - 2L | Wall Switch | 88 | 4,368 | Relamp & Reballast | Yes | 7 | LED - Linear Tubes: (2) 4' Lamps | Occupancy Sensor | 29 | 3,058 | 0.35 | 2,380 | 0.0 | \$399.92 | \$1,089.00 | \$105.00 | 2.46 |
| 210 | 6 | Compact Fluorescent: Screw In | Wall Switch | 33 | 4,368 | Relamp | Yes | 6 | LED Screw-In Lamps: Screw In | Occupancy Sensor | 23 | 3,058 | 0.07 | 507 | 0.0 | \$85.22 | \$592.52 | \$35.00 | 6.54 |
| Men's Room | 2 | Compact Fluorescent: Screw In | Wall Switch | 33 | 4,368 | Relamp | No | 2 | LED Screw-In Lamps: Screw In | Wall Switch | 23 | 4,368 | 0.01 | 99 | 0.0 | \$16.71 | \$107.51 | \$0.00 | 6.43 |
| Men's Room | 1 | LED Screw-In Lamps: Screw In | Wall Switch | 11 | 4,368 | None | No | 1 | LED Screw-In Lamps: Screw In | Wall Switch | 11 | 4,368 | 0.00 | 0 | 0.0 | \$0.00 | \$0.00 | \$0.00 | 0.00 |
| Women's Room | 2 | Compact Fluorescent: Screw In | Wall Switch | 33 | 4,368 | Relamp | No | 2 | LED Screw-In Lamps: Screw In | Wall Switch | 23 | 4,368 | 0.01 | 99 | 0.0 | \$16.71 | \$107.51 | \$0.00 | 6.43 |
| Women's Room | 2 | LED Screw-In Lamps: Screw In | Wall Switch | 11 | 4,368 | None | No | 2 | LED Screw-In Lamps: Screw In | Wall Switch | 11 | 4,368 | 0.00 | 0 | 0.0 | \$0.00 | \$0.00 | \$0.00 | 0.00 |
| Staff Hall | 3 | Incandescent: Screw In | Wall Switch | 60 | 4,368 | Relamp | Yes | 3 | LED Screw-In Lamps: LED Screw In | High/Low Control | 9 | 3,058 | 0.12 | 809 | 0.0 | \$135.95 | \$331.86 | \$15.00 | 2.33 |
| Staff Lounge | 4 | Linear Fluorescent - T12: 2' T12 (20W) - 4L | Wall Switch | 100 | 4,368 | Relamp & Reballast | Yes | 4 | LED - Linear Tubes: (4) 2' Lamps | Occupancy Sensor | 34 | 3,058 | 0.22 | 1,531 | 0.0 | \$257.22 | \$845.33 | \$115.00 | 2.84 |
| Staff Lounge | 1 | Compact Fluorescent: Screw In | Wall Switch | 33 | 4,368 | Relamp | No | 1 | LED Screw-In Lamps: Screw In | Wall Switch | 23 | 4,368 | 0.01 | 50 | 0.0 | \$8.35 | \$53.75 | \$0.00 | 6.43 |
| 218 | 14 | Linear Fluorescent - T12: 4' T12 (40W) - 2L | Wall Switch | 88 | 4,368 | Relamp & Reballast | Yes | 14 | LED - Linear Tubes: (2) 4' Lamps | Occupancy Sensor | 29 | 3,058 | 0.70 | 4,761 | 0.0 | \$799.85 | \$1,908.00 | \$175.00 | 2.17 |
| 218 | 1 | Linear Fluorescent - T12: 4' T12 (40W) - 4L | Wall Switch | 176 | 4,368 | Relamp & Reballast | No | 1 | LED - Linear Tubes: (4) 4' Lamps | Wall Switch | 58 | 4,368 | 0.09 | 593 | 0.0 | \$99.58 | \$161.83 | \$20.00 | 1.42 |
| 218 | 3 | Linear Fluorescent - T12: 8' T12 (75W) - 2L | Wall Switch | 158 | 4,368 | Relamp & Reballast | Yes | 3 | LED - Linear Tubes: (2) 8' Lamps | Occupancy Sensor | 72 | 3,058 | 0.24 | 1,621 | 0.0 | \$272.41 | \$876.00 | \$35.00 | 3.09 |
| 218 | 6 | Linear Fluorescent - T12: 8' T12 (75W) - 2L | Wall Switch | 158 | 4,368 | Relamp & Reballast | Yes | 6 | LED - Linear Tubes: (2) 8' Lamps | Occupancy Sensor | 72 | 3,058 | 0.48 | 3,243 | 0.0 | \$544.82 | \$1,482.00 | \$35.00 | 2.66 |
| 219 | 8 | U-Bend Fluorescent - T8: U T8 (32W) - 2L | Wall Switch | 62 | 4,368 | Relamp | Yes | 8 | LED - Linear Tubes: (2) U-Lamp | Occupancy Sensor | 33 | 3,058 | 0.23 | 1,563 | 0.0 | \$262.62 | \$775.60 | \$35.00 | 2.82 |
| 219 | 4 | Linear Fluorescent - T8: 4' T8 (32W) - 2L | Wall Switch | 62 | 4,368 | Relamp | Yes | 4 | LED - Linear Tubes: (2) 4' Lamps | Occupancy Sensor | 29 | 3,058 | 0.12 | 838 | 0.0 | \$140.76 | \$504.00 | \$75.00 | 3.05 |
| 2F Men's | 4 | Linear Fluorescent - T12: 4' T12 (40W) - 2L | Wall Switch | 88 | 4,368 | Relamp & Reballast | Yes | 4 | LED - Linear Tubes: (2) 4' Lamps | Occupancy Sensor | 29 | 3,058 | 0.20 | 1,360 | 0.0 | \$228.53 | \$738.00 | \$75.00 | 2.90 |
| 2F Men's | 4 | Compact Fluorescent: Pin Base 2L CF Tube | Wall Switch | 52 | 4,368 | Relamp | Yes | 4 | LED Screw-In Lamps: LED plug-in 2L | Occupancy Sensor | 36 | 3,058 | 0.08 | 533 | 0.0 | \$89.52 | \$621.62 | \$35.00 | 6.55 |
| 2F Women's | 4 | Linear Fluorescent - T12: 4' T12 (40W) - 2L | Wall Switch | 88 | 4,368 | Relamp & Reballast | Yes | 4 | LED - Linear Tubes: (2) 4' Lamps | Occupancy Sensor | 29 | 3,058 | 0.20 | 1,360 | 0.0 | \$228.53 | \$738.00 | \$75.00 | 2.90 |
| 2F Women's | 4 | Compact Fluorescent: Pin Base 2L CF Tube | Wall Switch | 52 | 4,368 | Relamp | Yes | 4 | LED Screw-In Lamps: LED plug-in 2L | Occupancy Sensor | 36 | 3,058 | 0.08 | 533 | 0.0 | \$89.52 | \$621.62 | \$35.00 | 6.55 |
| 201 | 7 | Linear Fluorescent - T12: 4' T12 (40W) - 4L | Wall Switch | 176 | 4,368 | Relamp & Reballast | Yes | 7 | LED - Linear Tubes: (4) 4' Lamps | Occupancy Sensor | 58 | 3,058 | 0.70 | 4,761 | 0.0 | \$799.85 | \$1,402.83 | \$175.00 | 1.54 |
| 202 | 2 | Linear Fluorescent - T12: 4' T12 (40W) - 4L | Wall Switch | 176 | 4,368 | Relamp & Reballast | Yes | 2 | LED - Linear Tubes: (4) 4' Lamps | Occupancy Sensor | 58 | 3,058 | 0.20 | 1,360 | 0.0 | \$228.53 | \$593.67 | \$75.00 | 2.27 |

| Location | Existing Conditions | | | | | Proposed Conditions | | | | | | | Energy Impact & Financial Analysis | | | | | | |
|----------------|---------------------|---|----------------|-------------------|------------------------|------------------------|---------------|------------------|----------------------------------|------------------|-------------------|------------------------|------------------------------------|--------------------------|----------------------------|----------------------------------|-------------------------|------------------|---------------------------------------|
| | Fixture Quantity | Fixture Description | Control System | Watts per Fixture | Annual Operating Hours | Fixture Recommendation | Add Controls? | Fixture Quantity | Fixture Description | Control System | Watts per Fixture | Annual Operating Hours | Total Peak kW Savings | Total Annual kWh Savings | Total Annual MMBtu Savings | Total Annual Energy Cost Savings | Total Installation Cost | Total Incentives | Simple Payback w/ Incentives in Years |
| Computer Lab | 12 | Linear Fluorescent - T8: 4' T8 (32W) - 4L | Wall Switch | 114 | 4,368 | Relamp | Yes | 12 | LED - Linear Tubes: (4) 4' Lamps | Occupancy Sensor | 58 | 3,058 | 0.65 | 4,424 | 0.0 | \$743.31 | \$1,470.00 | \$275.00 | 1.61 |
| 31 | 8 | Linear Fluorescent - T12: 4' T12 (40W) - 3L | Wall Switch | 127 | 4,368 | Relamp & Reballast | Yes | 8 | LED - Linear Tubes: (3) 4' Lamps | Occupancy Sensor | 44 | 3,058 | 0.57 | 3,880 | 0.0 | \$651.83 | \$1,322.00 | \$155.00 | 1.79 |
| Open Area | 26 | Linear Fluorescent - T12: 4' T12 (40W) - 3L | Wall Switch | 127 | 4,368 | Relamp & Reballast | Yes | 26 | LED - Linear Tubes: (3) 4' Lamps | Occupancy Sensor | 44 | 3,058 | 1.85 | 12,610 | 0.0 | \$2,118.44 | \$3,959.00 | \$460.00 | 1.65 |
| Open Area | 188 | Linear Fluorescent - T12: 4' T12 (40W) - 1L | Wall Switch | 46 | 4,368 | Relamp & Reballast | Yes | 188 | LED - Linear Tubes: (1) 4' Lamp | Occupancy Sensor | 15 | 3,058 | 4.96 | 33,855 | 0.0 | \$5,687.70 | \$22,744.00 | \$1,500.00 | 3.74 |
| VHS Room | 6 | Linear Fluorescent - T12: 4' T12 (40W) - 3L | Wall Switch | 127 | 4,368 | Relamp & Reballast | Yes | 6 | LED - Linear Tubes: (3) 4' Lamps | Occupancy Sensor | 44 | 3,058 | 0.43 | 2,910 | 0.0 | \$488.87 | \$1,059.00 | \$125.00 | 1.91 |
| Back VHS Room | 20 | Linear Fluorescent - T12: 4' T12 (40W) - 2L | Wall Switch | 88 | 4,368 | Relamp & Reballast | Yes | 20 | LED - Linear Tubes: (2) 4' Lamps | Occupancy Sensor | 29 | 3,058 | 1.00 | 6,801 | 0.0 | \$1,142.64 | \$2,880.00 | \$270.00 | 2.28 |
| Back VHS Room | 4 | Incandescent Screw In | Wall Switch | 60 | 4,368 | Relamp | Yes | 4 | LED Screw-In Lamps: Screw In | Occupancy Sensor | 9 | 3,058 | 0.16 | 1,079 | 0.0 | \$181.27 | \$485.01 | \$55.00 | 2.37 |
| Back Room | 68 | Linear Fluorescent - T12: 4' T12 (40W) - 2L | Wall Switch | 88 | 4,368 | Relamp & Reballast | Yes | 68 | LED - Linear Tubes: (2) 4' Lamps | Occupancy Sensor | 29 | 3,058 | 3.39 | 23,125 | 0.0 | \$3,884.97 | \$9,576.00 | \$890.00 | 2.24 |
| Archives 29 | 8 | Linear Fluorescent - T12: 4' T12 (40W) - 3L | Wall Switch | 127 | 4,368 | Relamp & Reballast | Yes | 8 | LED - Linear Tubes: (3) 4' Lamps | Occupancy Sensor | 44 | 3,058 | 0.57 | 3,880 | 0.0 | \$651.83 | \$1,322.00 | \$155.00 | 1.79 |
| 30 | 8 | Linear Fluorescent - T12: 4' T12 (40W) - 3L | Wall Switch | 127 | 4,368 | Relamp & Reballast | Yes | 8 | LED - Linear Tubes: (3) 4' Lamps | Occupancy Sensor | 44 | 3,058 | 0.57 | 3,880 | 0.0 | \$651.83 | \$1,322.00 | \$155.00 | 1.79 |
| Listening Room | 4 | Linear Fluorescent - T12: 4' T12 (40W) - 2L | Wall Switch | 88 | 4,368 | Relamp & Reballast | Yes | 4 | LED - Linear Tubes: (2) 4' Lamps | Occupancy Sensor | 29 | 3,058 | 0.20 | 1,360 | 0.0 | \$228.53 | \$738.00 | \$75.00 | 2.90 |
| 28 | 6 | Linear Fluorescent - T12: 4' T12 (40W) - 2L | Wall Switch | 88 | 4,368 | Relamp & Reballast | Yes | 6 | LED - Linear Tubes: (2) 4' Lamps | Occupancy Sensor | 29 | 3,058 | 0.30 | 2,040 | 0.0 | \$342.79 | \$972.00 | \$95.00 | 2.56 |
| Viewing Rooms | 9 | Linear Fluorescent - T12: 4' T12 (40W) - 2L | Wall Switch | 88 | 4,368 | Relamp & Reballast | Yes | 9 | LED - Linear Tubes: (2) 4' Lamps | Occupancy Sensor | 29 | 3,058 | 0.45 | 3,061 | 0.0 | \$514.19 | \$1,323.00 | \$125.00 | 2.33 |
| 020, 019, 018 | 10 | Linear Fluorescent - T12: 4' T12 (40W) - 2L | Wall Switch | 88 | 4,368 | Relamp & Reballast | Yes | 10 | LED - Linear Tubes: (2) 4' Lamps | Occupancy Sensor | 29 | 3,058 | 0.50 | 3,401 | 0.0 | \$571.32 | \$1,440.00 | \$135.00 | 2.28 |
| 17 | 6 | Linear Fluorescent - T12: 4' T12 (40W) - 3L | Wall Switch | 127 | 4,368 | Relamp & Reballast | Yes | 6 | LED - Linear Tubes: (3) 4' Lamps | Occupancy Sensor | 44 | 3,058 | 0.43 | 2,910 | 0.0 | \$488.87 | \$1,059.00 | \$125.00 | 1.91 |
| 16A | 2 | Linear Fluorescent - T12: 4' T12 (40W) - 3L | Wall Switch | 127 | 4,368 | Relamp & Reballast | Yes | 2 | LED - Linear Tubes: (3) 4' Lamps | Occupancy Sensor | 44 | 3,058 | 0.14 | 970 | 0.0 | \$162.96 | \$533.00 | \$65.00 | 2.87 |
| 15 | 4 | Linear Fluorescent - T12: 4' T12 (40W) - 2L | Wall Switch | 88 | 4,368 | Relamp & Reballast | Yes | 4 | LED - Linear Tubes: (2) 4' Lamps | Occupancy Sensor | 29 | 3,058 | 0.20 | 1,360 | 0.0 | \$228.53 | \$738.00 | \$75.00 | 2.90 |
| Men's Room | 1 | Linear Fluorescent - T8: 4' T8 (32W) - 2L | Wall Switch | 62 | 4,368 | Relamp | No | 1 | LED - Linear Tubes: (2) 4' Lamps | Wall Switch | 29 | 4,368 | 0.02 | 166 | 0.0 | \$27.85 | \$58.50 | \$10.00 | 1.74 |
| Women's Room | 1 | Linear Fluorescent - T8: 4' T8 (32W) - 2L | Wall Switch | 62 | 4,368 | Relamp | No | 1 | LED - Linear Tubes: (2) 4' Lamps | Wall Switch | 29 | 4,368 | 0.02 | 166 | 0.0 | \$27.85 | \$58.50 | \$10.00 | 1.74 |
| Men's Room | 1 | Compact Fluorescent: Screw In | Wall Switch | 33 | 4,368 | Relamp | No | 1 | LED Screw-In Lamps: Screw In | Wall Switch | 23 | 4,368 | 0.01 | 50 | 0.0 | \$8.35 | \$53.75 | \$0.00 | 6.43 |
| Women's Room | 1 | Compact Fluorescent: Screw In | Wall Switch | 33 | 4,368 | Relamp | No | 1 | LED Screw-In Lamps: Screw In | Wall Switch | 23 | 4,368 | 0.01 | 50 | 0.0 | \$8.35 | \$53.75 | \$0.00 | 6.43 |
| Display | 2 | Linear Fluorescent - T12: 4' T12 (40W) - 2L | Wall Switch | 88 | 4,368 | Relamp & Reballast | No | 2 | LED - Linear Tubes: (2) 4' Lamps | Wall Switch | 29 | 4,368 | 0.09 | 593 | 0.0 | \$99.58 | \$234.00 | \$20.00 | 2.15 |
| Display | 1 | Linear Fluorescent - T12: 4' T12 (40W) - 3L | Wall Switch | 127 | 4,368 | Relamp & Reballast | No | 1 | LED - Linear Tubes: (3) 4' Lamps | Wall Switch | 44 | 4,368 | 0.06 | 419 | 0.0 | \$70.47 | \$131.50 | \$15.00 | 1.65 |
| Hall | 2 | Linear Fluorescent - T12: 2' T12 (20W) - 2L | Wall Switch | 50 | 4,368 | Relamp & Reballast | No | 2 | LED - Linear Tubes: (2) 2' Lamps | Wall Switch | 17 | 4,368 | 0.05 | 332 | 0.0 | \$55.70 | \$214.00 | \$20.00 | 3.48 |
| 10 | 1 | Linear Fluorescent - T12: 4' T12 (40W) - 2L | Wall Switch | 88 | 4,368 | Relamp & Reballast | No | 1 | LED - Linear Tubes: (2) 4' Lamps | Wall Switch | 29 | 4,368 | 0.04 | 296 | 0.0 | \$49.79 | \$117.00 | \$10.00 | 2.15 |

| Existing Conditions | | | | | | Proposed Conditions | | | | | | | Energy Impact & Financial Analysis | | | | | | |
|---------------------|------------------|---|----------------|-------------------|------------------------|------------------------|---------------|------------------|---|------------------|-------------------|------------------------|------------------------------------|--------------------------|----------------------------|----------------------------------|-------------------------|------------------|---------------------------------------|
| Location | Fixture Quantity | Fixture Description | Control System | Watts per Fixture | Annual Operating Hours | Fixture Recommendation | Add Controls? | Fixture Quantity | Fixture Description | Control System | Watts per Fixture | Annual Operating Hours | Total Peak kW Savings | Total Annual kWh Savings | Total Annual MMBtu Savings | Total Annual Energy Cost Savings | Total Installation Cost | Total Incentives | Simple Payback w/ Incentives in Years |
| 9 | 1 | Compact Fluorescent: Screw In | Wall Switch | 26 | 4,368 | Relamp | No | 1 | LED Screw-In Lamps: Screw In | Wall Switch | 18 | 4,368 | 0.01 | 39 | 0.0 | \$6.58 | \$53.75 | \$0.00 | 8.17 |
| 8 | 3 | Compact Fluorescent: Screw In | Wall Switch | 26 | 4,368 | Relamp | No | 3 | LED Screw-In Lamps: Screw In | Wall Switch | 18 | 4,368 | 0.02 | 118 | 0.0 | \$19.75 | \$161.26 | \$0.00 | 8.17 |
| Lounge | 15 | Linear Fluorescent - T12: 4' T12 (40W) - 3L | Wall Switch | 127 | 4,368 | Relamp & Reballast | Yes | 15 | LED - Linear Tubes: (3) 4' Lamps | Occupancy Sensor | 44 | 3,058 | 1.07 | 7,275 | 0.0 | \$1,222.17 | \$2,242.50 | \$260.00 | 1.62 |
| Study Room | 8 | Linear Fluorescent - T12: 4' T12 (40W) - 3L | Wall Switch | 127 | 4,368 | Relamp & Reballast | Yes | 8 | LED - Linear Tubes: (3) 4' Lamps | Occupancy Sensor | 44 | 3,058 | 0.57 | 3,880 | 0.0 | \$651.83 | \$1,322.00 | \$155.00 | 1.79 |
| Center Stairs | 5 | Linear Fluorescent - T12: 4' T12 (40W) - 2L | Wall Switch | 88 | 4,368 | Relamp & Reballast | No | 5 | LED - Linear Tubes: (2) 4' Lamps | Wall Switch | 29 | 4,368 | 0.22 | 1,482 | 0.0 | \$248.95 | \$585.00 | \$50.00 | 2.15 |
| Women's Room | 3 | Compact Fluorescent: Screw In | Wall Switch | 26 | 4,368 | Relamp | No | 3 | LED Screw-In Lamps: Screw In | Wall Switch | 18 | 4,368 | 0.02 | 118 | 0.0 | \$19.75 | \$161.26 | \$0.00 | 8.17 |
| Hall | 2 | Linear Fluorescent - T12: 4' T12 (40W) - 3L | Wall Switch | 127 | 4,368 | Relamp & Reballast | Yes | 2 | LED - Linear Tubes: (3) 4' Lamps | High/Low Control | 44 | 3,058 | 0.14 | 970 | 0.0 | \$162.96 | \$463.00 | \$30.00 | 2.66 |
| Circulation | 14 | Compact Fluorescent: Pin Base 2L CF Tube | Wall Switch | 52 | 4,368 | Relamp | Yes | 14 | LED Screw-In Lamps: LED plug-in 2L | Occupancy Sensor | 36 | 3,058 | 0.27 | 1,865 | 0.0 | \$313.32 | \$1,500.68 | \$35.00 | 4.68 |
| Circulation | 143 | Linear Fluorescent - T12: 4' T12 (40W) - 1L | Wall Switch | 46 | 4,368 | Relamp & Reballast | Yes | 143 | LED - Linear Tubes: (1) 4' Lamp | Occupancy Sensor | 15 | 3,058 | 3.77 | 25,752 | 0.0 | \$4,326.28 | \$17,254.00 | \$1,135.00 | 3.73 |
| 43 Periodicals | 6 | Linear Fluorescent - T12: 4' T12 (40W) - 3L | Wall Switch | 127 | 4,368 | Relamp & Reballast | Yes | 6 | LED - Linear Tubes: (3) 4' Lamps | Occupancy Sensor | 44 | 3,058 | 0.43 | 2,910 | 0.0 | \$488.87 | \$1,059.00 | \$125.00 | 1.91 |
| 44 | 46 | Linear Fluorescent - T12: 4' T12 (40W) - 3L | Wall Switch | 127 | 4,368 | Relamp & Reballast | Yes | 46 | LED - Linear Tubes: (3) 4' Lamps | Occupancy Sensor | 44 | 3,058 | 3.27 | 22,310 | 0.0 | \$3,748.00 | \$7,129.00 | \$830.00 | 1.68 |
| Building Exterior | 2 | Metal Halide: (1) 100W Lamp | None | 128 | 4,360 | Fixture Replacement | No | 2 | LED - Fixtures: Outdoor Wall-Mounted Area Fixture | None | 38 | 4,360 | 0.13 | 899 | 0.0 | \$150.95 | \$781.35 | \$200.00 | 3.85 |
| Building Exterior | 2 | Metal Halide: (1) 250W Lamp | None | 295 | 4,360 | Fixture Replacement | No | 2 | LED - Fixtures: Outdoor Wall-Mounted Area Fixture | None | 89 | 4,360 | 0.30 | 2,071 | 0.0 | \$347.89 | \$781.35 | \$200.00 | 1.67 |
| Building Exterior | 2 | LED - Fixtures: Outdoor Wall-Mounted Area Fixture | None | 60 | 4,360 | None | No | 2 | LED - Fixtures: Outdoor Wall-Mounted Area Fixture | None | 60 | 4,360 | 0.00 | 0 | 0.0 | \$0.00 | \$0.00 | \$0.00 | 0.00 |
| Whole building | 20 | Exit Signs: LED - 2 W Lamp | None | 6 | 8,760 | None | No | 20 | Exit Signs: LED - 2 W Lamp | None | 6 | 8,760 | 0.00 | 0 | 0.0 | \$0.00 | \$0.00 | \$0.00 | 0.00 |

Motor Inventory & Recommendations

| Location | Area(s)/System(s) Served | Existing Conditions | | | | | | Proposed Conditions | | | | Energy Impact & Financial Analysis | | | | | | |
|---------------|--------------------------|---------------------|------------------------|--------------|----------------------|--------------|------------------------|---------------------------------|----------------------|---------------|----------------|------------------------------------|--------------------------|----------------------------|----------------------------------|-------------------------|------------------|---------------------------------------|
| | | Motor Quantity | Motor Application | HP Per Motor | Full Load Efficiency | VFD Control? | Annual Operating Hours | Install High Efficiency Motors? | Full Load Efficiency | Install VFDs? | Number of VFDs | Total Peak kW Savings | Total Annual kWh Savings | Total Annual MMBtu Savings | Total Annual Energy Cost Savings | Total Installation Cost | Total Incentives | Simple Payback w/ Incentives in Years |
| Mech Room | Old Core | 1 | Chilled Water Pump | 5.0 | 89.5% | No | 4,000 | Yes | 89.5% | Yes | 1 | 0.63 | 7,252 | 0.0 | \$1,218.27 | \$4,076.22 | \$0.00 | 3.35 |
| Mech Room | Old Core | 1 | Heating Hot Water Pump | 5.0 | 89.5% | No | 2,745 | Yes | 89.5% | Yes | 1 | 0.63 | 4,976 | 0.0 | \$836.04 | \$4,076.22 | \$0.00 | 4.88 |
| Mech Room | Old Core | 2 | Heating Hot Water Pump | 2.0 | 82.0% | No | 4,000 | Yes | 86.5% | No | | 0.11 | 568 | 0.0 | \$95.41 | \$1,064.34 | \$0.00 | 11.15 |
| Mech Room | New Core | 2 | Heating Hot Water Pump | 3.0 | 86.5% | No | 4,000 | No | 86.5% | No | | 0.00 | 0 | 0.0 | \$0.00 | \$0.00 | \$0.00 | 0.00 |
| Mech Room | New Core | 2 | Water Supply Pump | 2.0 | 81.5% | Yes | 2,000 | No | 81.5% | No | | 0.00 | 0 | 0.0 | \$0.00 | \$0.00 | \$0.00 | 0.00 |
| Mech Room | Old Core | 1 | Air Compressor | 1.0 | 77.0% | No | 1,000 | No | 77.0% | No | | 0.00 | 0 | 0.0 | \$0.00 | \$0.00 | \$0.00 | 0.00 |
| Mech Room | New Core | 1 | Air Compressor | 5.0 | 87.5% | No | 1,000 | No | 87.5% | No | | 0.00 | 0 | 0.0 | \$0.00 | \$0.00 | \$0.00 | 0.00 |
| Mech Room | New Core | 1 | Air Compressor | 5.0 | 88.5% | No | 1,000 | No | 88.5% | No | | 0.00 | 0 | 0.0 | \$0.00 | \$0.00 | \$0.00 | 0.00 |
| Mech Room | New Core | 1 | Air Compressor | 3.0 | 82.5% | No | 1,000 | No | 82.5% | No | | 0.00 | 0 | 0.0 | \$0.00 | \$0.00 | \$0.00 | 0.00 |
| Mech Room | New Core | 1 | Air Compressor | 3.0 | 82.5% | No | 1,000 | No | 82.5% | No | | 0.00 | 0 | 0.0 | \$0.00 | \$0.00 | \$0.00 | 0.00 |
| Mech Room | New Core | 2 | Other | 3.0 | 85.0% | No | 2,745 | No | 85.0% | No | | 0.00 | 0 | 0.0 | \$0.00 | \$0.00 | \$0.00 | 0.00 |
| Mech Room | New Core | 2 | Heating Hot Water Pump | 3.0 | 82.5% | No | 2,745 | No | 82.5% | No | | 0.00 | 0 | 0.0 | \$0.00 | \$0.00 | \$0.00 | 0.00 |
| Mech Room | New Core | 1 | Supply Fan | 60.0 | 95.0% | Yes | 4,368 | No | 95.0% | No | | 0.00 | 0 | 0.0 | \$0.00 | \$0.00 | \$0.00 | 0.00 |
| Mech Room | New Core | 1 | Return Fan | 25.0 | 94.1% | Yes | 4,368 | No | 94.1% | No | | 0.00 | 0 | 0.0 | \$0.00 | \$0.00 | \$0.00 | 0.00 |
| Mech Room | New Core | 2 | Other | 3.0 | 82.5% | No | 2,745 | No | 82.5% | No | | 0.00 | 0 | 0.0 | \$0.00 | \$0.00 | \$0.00 | 0.00 |
| Rooftop | 2nd Floor | 4 | Supply Fan | 7.5 | 88.5% | Yes | 4,368 | No | 88.5% | No | | 0.00 | 0 | 0.0 | \$0.00 | \$0.00 | \$0.00 | 0.00 |
| Rooftop | 2nd Floor | 4 | Return Fan | 3.0 | 86.5% | Yes | 4,368 | No | 86.5% | No | | 0.00 | 0 | 0.0 | \$0.00 | \$0.00 | \$0.00 | 0.00 |
| Rooftop | 2nd Floor | 1 | Supply Fan | 10.0 | 90.2% | Yes | 4,368 | No | 90.2% | No | | 0.00 | 0 | 0.0 | \$0.00 | \$0.00 | \$0.00 | 0.00 |
| Rooftop | 2nd Floor | 1 | Return Fan | 3.0 | 86.5% | Yes | 4,368 | No | 86.5% | No | | 0.00 | 0 | 0.0 | \$0.00 | \$0.00 | \$0.00 | 0.00 |
| Elevator room | Elevator | 1 | Other | 40.0 | 93.0% | No | 800 | No | 93.0% | No | | 0.00 | 0 | 0.0 | \$0.00 | \$0.00 | \$0.00 | 0.00 |

Electric HVAC Inventory & Recommendations

| Location | Area(s)/System(s) Served | Existing Conditions | | Proposed Conditions | | | | | | | | | | Energy Impact & Financial Analysis | | | | | | |
|-----------------|--------------------------|---------------------|-----------------|----------------------------------|-------------------------------------|---------------------------------|-----------------|-------------|----------------------------------|-------------------------------------|------------------------------------|-------------------------------|-----------------------------------|------------------------------------|--------------------------|----------------------------|----------------------------------|-------------------------|------------------|---------------------------------------|
| | | System Quantity | System Type | Cooling Capacity per Unit (Tons) | Heating Capacity per Unit (kBtu/hr) | Install High Efficiency System? | System Quantity | System Type | Cooling Capacity per Unit (Tons) | Heating Capacity per Unit (kBtu/hr) | Cooling Mode Efficiency (SEER/EER) | Heating Mode Efficiency (COP) | Install Dual Enthalpy Economizer? | Total Peak kW Savings | Total Annual kWh Savings | Total Annual MMBtu Savings | Total Annual Energy Cost Savings | Total Installation Cost | Total Incentives | Simple Payback w/ Incentives in Years |
| Mechanical room | 2nd Floor | 4 | Packaged AC | 20.00 | | No | | | | | | | No | 0.00 | 0 | 0.0 | \$0.00 | \$0.00 | \$0.00 | 0.00 |
| Mechanical room | 2nd Floor | 1 | Packaged AC | 30.00 | | No | | | | | | | No | 0.00 | 0 | 0.0 | \$0.00 | \$0.00 | \$0.00 | 0.00 |
| Mechanical room | Old Core | 1 | Packaged AC | 4.00 | | No | | | | | | | No | 0.00 | 0 | 0.0 | \$0.00 | \$0.00 | \$0.00 | 0.00 |
| Mechanical room | New Core | 1 | Packaged AC | 10.00 | | No | | | | | | | No | 0.00 | 0 | 0.0 | \$0.00 | \$0.00 | \$0.00 | 0.00 |
| Mechanical room | Server room | 2 | Split-System AC | 2.50 | | No | | | | | | | No | 0.00 | 0 | 0.0 | \$0.00 | \$0.00 | \$0.00 | 0.00 |

Electric Chiller Inventory & Recommendations

| Location | Area(s)/System(s) Served | Existing Conditions | | Proposed Conditions | | | | | | | | Energy Impact & Financial Analysis | | | | | | | | |
|-----------|--------------------------|---------------------|----------------------------------|----------------------------------|-----------------------------------|------------------|-------------|--------------------------|-------------------------|-------------------------------|--------------------------|------------------------------------|--------------------------|----------------------------|----------------------------------|-------------------------|------------------|---------------------------------------|--------|------|
| | | Chiller Quantity | System Type | Cooling Capacity per Unit (Tons) | Install High Efficiency Chillers? | Chiller Quantity | System Type | Constant/ Variable Speed | Cooling Capacity (Tons) | Full Load Efficiency (kW/Ton) | IPLV Efficiency (kW/Ton) | Total Peak kW Savings | Total Annual kWh Savings | Total Annual MMBtu Savings | Total Annual Energy Cost Savings | Total Installation Cost | Total Incentives | Simple Payback w/ Incentives in Years | | |
| Mech Room | Whole Building | 1 | Water-Cooled Centrifugal Chiller | 338.00 | No | | | | | | | | | 0.00 | 0 | 0.0 | \$0.00 | \$0.00 | \$0.00 | 0.00 |

Fuel Heating Inventory & Recommendations

| Location | Area(s)/System(s) Served | Existing Conditions | | | Proposed Conditions | | | | | | | Energy Impact & Financial Analysis | | | | | | | | |
|-----------|--------------------------|---------------------|---------------------------|--------------------------------|---------------------------------|-----------------|-------------|--------------------------------|--------------------|--------------------------|-----------------------|------------------------------------|----------------------------|----------------------------------|-------------------------|------------------|---------------------------------------|--------|--------|------|
| | | System Quantity | System Type | Output Capacity per Unit (MBh) | Install High Efficiency System? | System Quantity | System Type | Output Capacity per Unit (MBh) | Heating Efficiency | Heating Efficiency Units | Total Peak kW Savings | Total Annual kWh Savings | Total Annual MMBtu Savings | Total Annual Energy Cost Savings | Total Installation Cost | Total Incentives | Simple Payback w/ Incentives in Years | | | |
| Mech Room | Old Core | 1 | Forced Draft Steam Boiler | 2,360.00 | No | | | | | | | | | 0.00 | 0 | 0.0 | \$0.00 | \$0.00 | \$0.00 | 0.00 |
| Rooftop | Café | 1 | Furnace | 160.00 | No | | | | | | | | | 0.00 | 0 | 0.0 | \$0.00 | \$0.00 | \$0.00 | 0.00 |

DHW Inventory & Recommendations

| Location | Area(s)/System(s) Served | Existing Conditions | | Proposed Conditions | | | | | | Energy Impact & Financial Analysis | | | | | | |
|--------------------|--------------------------|---------------------|--------------------------------------|---------------------|-----------------|-------------|-----------|-------------------|------------------|------------------------------------|--------------------------|----------------------------|----------------------------------|-------------------------|------------------|---------------------------------------|
| | | System Quantity | System Type | Replace? | System Quantity | System Type | Fuel Type | System Efficiency | Efficiency Units | Total Peak kW Savings | Total Annual kWh Savings | Total Annual MMBtu Savings | Total Annual Energy Cost Savings | Total Installation Cost | Total Incentives | Simple Payback w/ Incentives in Years |
| Basement Mech Room | Library | 1 | Storage Tank Water Heater (> 50 Gal) | No | | | | | | 0.00 | 0 | 0.0 | \$0.00 | \$0.00 | \$0.00 | 0.00 |
| Basement Mech Room | Café | 1 | Storage Tank Water Heater (> 50 Gal) | No | | | | | | 0.00 | 0 | 0.0 | \$0.00 | \$0.00 | \$0.00 | 0.00 |

Commercial Refrigerator/Freezer Inventory & Recommendations

| Location | Existing Conditions | | | Proposed Conditions | Energy Impact & Financial Analysis | | | | | | | |
|----------|---------------------|---|------------------------|---------------------|------------------------------------|-----------------------|--------------------------|----------------------------|----------------------------------|-------------------------|------------------|---------------------------------------|
| | Quantity | Refrigerator/ Freezer Type | ENERGY STAR Qualified? | | Install ENERGY STAR Equipment? | Total Peak kW Savings | Total Annual kWh Savings | Total Annual MMBtu Savings | Total Annual Energy Cost Savings | Total Installation Cost | Total Incentives | Simple Payback w/ Incentives in Years |
| Café | 1 | Stand-Up Refrigerator, Solid Door (>50 cu. ft.) | Yes | No | 0.00 | 0 | 0.0 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | 0.00 |
| Café | 1 | Stand-Up Freezer, Solid Door (>50 cu. ft.) | Yes | No | 0.00 | 0 | 0.0 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | 0.00 |
| Café | 1 | Stand-Up Refrigerator, Solid Door (31 - 50 cu. ft.) | Yes | No | 0.00 | 0 | 0.0 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | 0.00 |

Commercial Ice Maker Inventory & Recommendations

| Location | Existing Conditions | | | Proposed Conditions | Energy Impact & Financial Analysis | | | | | | | |
|----------|---------------------|---------------------------------------|------------------------|---------------------|------------------------------------|-----------------------|--------------------------|----------------------------|----------------------------------|-------------------------|------------------|---------------------------------------|
| | Quantity | Ice Maker Type | ENERGY STAR Qualified? | | Install ENERGY STAR Equipment? | Total Peak kW Savings | Total Annual kWh Savings | Total Annual MMBtu Savings | Total Annual Energy Cost Savings | Total Installation Cost | Total Incentives | Simple Payback w/ Incentives in Years |
| Café | 1 | Ice Making Head (<450 lbs/day), Batch | Yes | No | 0.00 | 0 | 0.0 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | 0.00 |

Cooking Equipment Inventory & Recommendations

| Existing Conditions | | Proposed Conditions | Energy Impact & Financial Analysis | | | | | | | | |
|---------------------|----------|--|------------------------------------|------------------------------------|-----------------------|--------------------------|----------------------------|----------------------------------|-------------------------|------------------|---------------------------------------|
| Location | Quantity | Equipment Type | High Efficiency Equipment? | Install High Efficiency Equipment? | Total Peak kW Savings | Total Annual kWh Savings | Total Annual MMBtu Savings | Total Annual Energy Cost Savings | Total Installation Cost | Total Incentives | Simple Payback w/ Incentives in Years |
| Café | 1 | Electric Convection Oven (Half Size) | No | No | 0.00 | 0 | 0.0 | \$0.00 | \$0.00 | \$0.00 | 0.00 |
| Café | 2 | Insulated Food Holding Cabinet (Full Size) | No | No | 0.00 | 0 | 0.0 | \$0.00 | \$0.00 | \$0.00 | 0.00 |
| Café | 3 | Electric Convection Oven (Full Size) | No | No | 0.00 | 0 | 0.0 | \$0.00 | \$0.00 | \$0.00 | 0.00 |
| Café | 1 | Electric Convection Oven (Half Size) | No | No | 0.00 | 0 | 0.0 | \$0.00 | \$0.00 | \$0.00 | 0.00 |

Plug Load Inventory

| Existing Conditions | | | | |
|---------------------|----------|-----------------------|-----------------|------------------------|
| Location | Quantity | Equipment Description | Energy Rate (W) | ENERGY STAR Qualified? |
| Whole building | 25 | Computer | 110.0 | Yes |
| Whole building | 4 | Printer/copier | 300.0 | Yes |
| Kitchen | 1 | Microwave | 1,000.0 | Yes |
| Kitchen | 1 | Refrigerator/Freezer | 600.0 | Yes |
| Whole building | 5 | CRT (24') | 120.0 | Yes |
| Whole building | 4 | LCD (50') | 150.0 | Yes |
| Café | 1 | Milk Dispenser | 220.0 | No |
| Café | 6 | Food Warmer | 1,340.0 | No |
| Café | 3 | Juice Machine | 220.0 | No |

APPENDIX B: ENERGY STAR® STATEMENT OF ENERGY PERFORMANCE



ENERGY STAR® Statement of Energy Performance

N/A **Montclair State University Campus (Buildings 1-41)**

ENERGY STAR® Score¹

Primary Property Type: College/University
Gross Floor Area (ft²): 2,925,896
Built: 1908

For Year Ending: October 31, 2016
Date Generated: October 10, 2017

1. The ENERGY STAR score is a 1-100 assessment of a building's energy efficiency as compared with similar buildings nationwide, adjusting for climate and business activity.

| Property & Contact Information | | |
|--|--|---|
| Property Address Montclair State University Campus (Buildings 1-41) 1 Normal Avenue Montclair, New Jersey 07043 | Property Owner Montclair Statet University 1 Normal Avenue Montclair, NJ 07043 973-655-3244 | Primary Contact Ana Pinto 1 Normal Avenue Montclair, NJ 07043 973-655-3244 pintoa@montclair.edu |
| Property ID: 6069294 | | |

| Energy Consumption and Energy Use Intensity (EUI) | | | |
|---|--|-------------------|--|
| Site EUI 172.3 kBtu/ft ² | Annual Energy by Fuel | | National Median Comparison |
| | District Chilled Water - | 81,507,530 (16%) | National Median Site EUI (kBtu/ft ²) |
| | Other (kBtu) | | National Median Source EUI (kBtu/ft ²) |
| | District Steam (kBtu) | 223,798,259 (44%) | % Diff from National Median Source EUI |
| | Electric - Grid (kBtu) | 161,334,839 (32%) | |
| | Natural Gas (kBtu) | 37,406,141 (7%) | |
| Source EUI 306.4 kBtu/ft ² | Annual Emissions | | |
| | Greenhouse Gas Emissions (Metric Tons CO2e/year) | N/A | |

Signature & Stamp of Verifying Professional

I _____ (Name) verify that the above information is true and correct to the best of my knowledge.

Signature: _____ Date: _____

Licensed Professional



Professional Engineer Stamp (if applicable)