Local Government Energy Audit:
Energy Audit Report

Transportation Facility

165 Don Connor Blvd

Jackson, NJ 08527

Jackson Township BOE

June 22, 2018

Final Report by:

TRC Energy Services

Disclaimer

The intent of this energy analysis report is to identify energy savings opportunities and recommend upgrades to the facility's energy using equipment and systems. Approximate savings are included in this report to help make decisions about reducing energy use at the facility. This report, however, is not intended to serve as a detailed engineering design document. Further design and analysis may be necessary in order to implement some of the measures recommended in this report.

The energy conservation measures and estimates of energy savings have been reviewed for technical accuracy. However, estimates of final energy savings are not guaranteed, because final savings may depend on behavioral factors and other uncontrollable variables. TRC Energy Services (TRC) and New Jersey Board of Public Utilities (NJBPU) shall in no event be liable should the actual energy savings vary.

Estimated installation costs are based on TRC's experience at similar facilities, pricing from local contractors and vendors, and/or cost estimates from *RS Means*. The owner of the facility is encouraged to independently confirm these cost estimates and to obtain multiple estimates when considering measure installations. Since actual installed costs can vary widely for certain measures and conditions, TRC and NJBPU do not guarantee installed cost estimates and shall in no event be held liable should actual installed costs vary from estimates.

New Jersey's Clean Energy Program (NJCEP) incentive values provided in this report are estimates based on program information available at the time of the report. Incentive levels are not guaranteed. The NJBPU reserves the right to extend, modify, or terminate programs without prior notice. The owner of the facility should review available program incentives and eligibility requirements prior to selecting and installing any energy conservation measures.

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1 EXECUTIVE SUMMARY

The New Jersey Board of Public Utilities (NJBPU) has sponsored this Local Government Energy Audit (LGEA) Report for Transportation Facility.

The goal of an LGEA report is to provide you with information on how your facility uses energy, identify energy conservation measures (ECMs) that can reduce your energy use, and provide information and assistance to help facilities implement ECMs. The LGEA report also contains valuable information on financial incentives from New Jersey's Clean Energy Program (NJCEP) for implementing ECMs.

This study was conducted by TRC Energy Services (TRC), as part of a comprehensive effort to assist New Jersey school districts in controlling energy costs and protecting our environment by offering a wide range of energy management options and advice.

1.1 Facility Summary

Transportation Facility is a 6,640 square-foot 2-story facility comprised of a maintenance garage and break room in the lower level and offices in the upper level. The building is occupied from 5:00 AM-5:00PM during the week and 8:00 AM-4:00 PM during the weekends all year.

The building was constructed in 1974. Space heating is provided using a gas fired hot water boiler supplying in the various spaces using baseboard heaters and warm air unit heaters. Space cooling in the offices is provided by window AC units and a split system air conditioning unit. Lighting in the offices consists of linear T8 tubes and compact fluorescent lamps (CFL) while the maintenance garage is lit using metal halide high bay fixtures.

A thorough description of the facility and our observations are in Section 2.

1.2 Your Cost Reduction Opportunities

Energy Conservation Measures

TRC evaluated six measures which together represent an opportunity for Transportation Facility to reduce annual energy costs by $6,124 and annual greenhouse gas emissions by 52,322 lbs. CO_2e. We estimate that if all measures were implemented as recommended, the project would pay for itself in 13.6 years. The breakdown of existing and potential utility costs after project implementation are illustrated in Figure 1 and Figure 2, respectively. Together these measures represent an opportunity to reduce Transportation Facility's annual energy use by 18%.

Figure 1 – Previous 12 Month Utility Costs

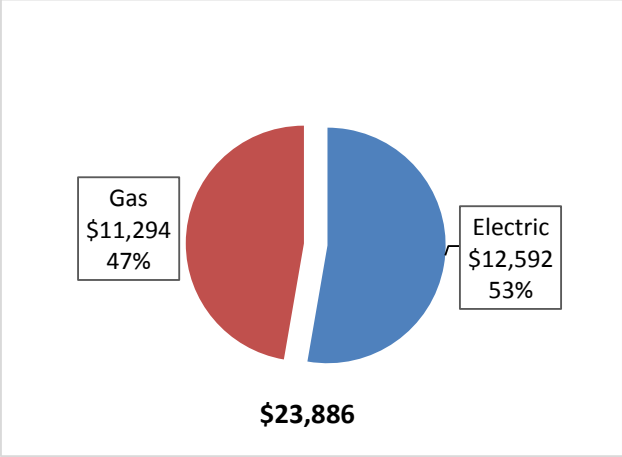
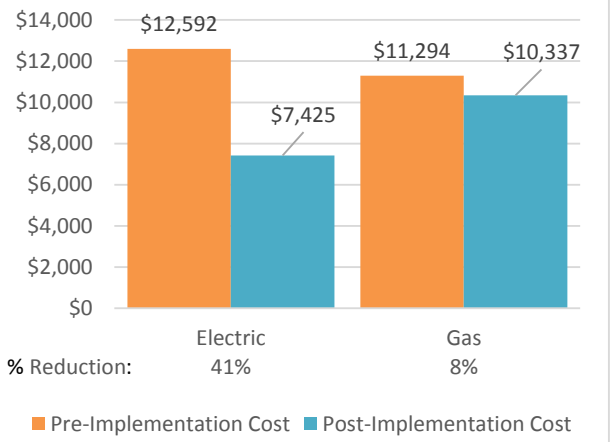


Figure 2 – Potential Post-Implementation Costs



A detailed description of Transportation Facility's existing energy use can be found in Section 3.

Estimates of the total cost, energy savings, and financial incentives for the proposed energy efficient upgrades are summarized below in Figure 3. A brief description of each category can be found below and a description of savings opportunities can be found in Section 4.

Figure 3 – Summary of Energy Reduction Opportunities

Energy Conservation Measure		Recommend?	Annual Electric Savings (kWh)	Peak Demand Savings (kW)	Annual Fuel Savings (MMBtu)	Annual Energy Cost Savings ($)	Estimated Install Cost ($)	Estimated Incentive ($)*	Estimated Net Cost ($)	Simple Payback Period (yrs)**	CO_2e Emissions Reduction (lbs)
Lighting Upgrades			**37,152**	**6.5**	**0.0**	**$4,437.19**	**$72,780.52**	**$4,380.00**	**$68,400.52**	**15.4**	**37,412**
ECM 1	Install LED Fixtures	Yes	30,594	5.2	0.0	$3,653.98	$69,815.20	$3,900.00	$65,915.20	18.0	30,808
ECM 2	Retrofit Fixtures with LED Lamps	Yes	6,558	1.3	0.0	$783.22	$2,965.32	$480.00	$2,485.32	3.2	6,604
Lighting Control Measures			**41**	**0.0**	**0.0**	**$4.95**	**$116.00**	**$0.00**	**$116.00**	**23.5**	**42**
ECM 3	Install Occupancy Sensor Lighting Controls	Yes	41	0.0	0.0	$4.95	$116.00	$0.00	$116.00	23.5	42
Electric Unitary HVAC Measures			**4,457**	**1.1**	**0.0**	**$532.33**	**$7,481.10**	**$460.00**	**$7,021.10**	**13.2**	**4,488**
ECM 4	Install High Efficiency Electric AC	Yes	4,457	1.1	0.0	$532.33	$7,481.10	$460.00	$7,021.10	13.2	4,488
Gas Heating (HVAC/Process) Replacement			**0**	**0.0**	**74.8**	**$956.77**	**$8,076.68**	**$630.00**	**$7,446.68**	**7.8**	**8,757**
ECM 5	Install High Efficiency Hot Water Boilers	Yes	0	0.0	74.8	$956.77	$8,076.68	$630.00	$7,446.68	7.8	8,757
Plug Load Equipment Control - Vending Machine			**1,612**	**0.0**	**0.0**	**$192.51**	**$230.00**	**$0.00**	**$230.00**	**1.2**	**1,623**
ECM 6	Vending Machine Control	Yes	1,612	0.0	0.0	$192.51	$230.00	$0.00	$230.00	1.2	1,623
TOTALS			**43,263**	**7.6**	**74.8**	**$6,123.74**	**$88,684.31**	**$5,470.00**	**$83,214.31**	**13.6**	**52,322**

* - All incentives presented in this table are based on NJ Smart Start Building equipment incentives and assume proposed equipment meets minimum performance criteria for that program.

** - Simple Payback Period is based on net measure costs (i.e. after incentives).

Lighting Upgrades generally involve the replacement of existing lighting components such as lamps and ballasts (or the entire fixture) with higher efficiency lighting components. These measures save energy by reducing the power used by the lighting components due to improved electrical efficiency.

Lighting Controls measures involve the installation of automated controls to turn off lights or reduce light output when not needed. Automated control reduces reliance on occupant behavior for adjusting lights. These measures save energy by reducing the amount of time lights are on.

Electric Unitary HVAC measures generally involve replacing older inefficient air conditioning systems with modern energy efficient systems. New air conditioning systems can provide equivalent cooling to older air condition systems at a reduced energy cost. These measures save energy by reducing the power used by the air conditioning systems, due to improved electrical efficiency.

Gas Heating (HVAC/Process) measures generally involve replacing older inefficient hydronic heating systems with modern energy efficient systems. Gas heating systems can provide equivalent heating compared to older systems at a reduced energy cost. These measures save energy by reducing the fuel demands for heating, due to improved combustion and heat transfer efficiency.

Plug Load Equipment control measures generally involve installing automated devices that limit the power usage or operation of equipment that is plugged into an electric outlet when not in use.

Energy Efficient Practices

TRC also identified seven low cost (or no cost) energy efficient practices. A facility's energy performance can be significantly improved by employing certain behavioral or operational adjustments and by performing better routine maintenance on building systems. These practices can extend equipment lifetime, improve occupant comfort, provide better health and safety, as well as reduce annual energy and O&M costs. Potential opportunities identified at Transportation Facility include:

- Reduce Air Leakage
- Close Doors and Windows
- Perform Proper Lighting Maintenance
- Practice Proper Use of Thermostat Schedules and Temperature Resets
- Perform Proper Furnace Maintenance
- Perform Proper Water Heater Maintenance
- Water Conservation

For details on these energy efficient practices, please refer to Section 5.

On-Site Generation Measures

TRC evaluated the potential for installing on-Site generation for Transportation Facility. Based on the configuration of the site and its loads there is a low potential for installing any PV and combined heat and power self-generation measures.

For details on our evaluation and on-site generation potential, please refer to section 6.

1.3 Implementation Planning

To realize the energy savings from the ECMs listed in this report, a project implementation plan must be developed. Available capital must be considered and decisions need to be made whether it is best to pursue individual ECMs separately, groups of ECMs, or a comprehensive approach where all ECMs are implemented together, possibly in conjunction with other facility upgrades or improvements.

Rebates, incentives, and financing are available from NJCEP, as well as other sources, to help reduce the costs associated with the implementation of energy efficiency projects. Prior to implementing any measure, please review the relevant incentive program guidelines before proceeding. This is important because in most cases you will need to submit applications for the incentives prior to purchasing materials or commencing with installation.

The ECMs outlined in this report may qualify under the following program(s):

- SmartStart
- Direct Install
- Energy Savings Improvement Program (ESIP)

For facilities wanting to pursue only selected individual measures (or planning to phase implementation of selected measures over multiple years), incentives are available through the SmartStart program. To participate in this program, you may utilize internal resources, or an outside firm or contractor, to do the final design of the ECM(s) and do the installation. Program pre-approval is required for some SmartStart incentives, so only after receiving pre-approval should you proceed with ECM installation. The incentive estimates listed above in Figure 3 are based on the SmartStart program. More details on this program and others are available in Section 8.

This facility may also qualify for the Direct Install program which can provide turnkey installation of multiple measures, through an authorized network of participating contractors. This program can provide substantially higher incentives that SmartStart, up to 70% of the cost of selected measures, although measure eligibility will have to be assessed and be verified by the designated Direct Install contractor and, in most cases, they will perform the installation work.

For larger facilities with limited capital availability to implement ECMs, project financing may be available through the Energy Savings Improvement Program (ESIP). Supported directly by the NJBPU, ESIP provides government agencies with project development, design, and implementation support services, as well as, attractive financing for implementing ECMs. An LGEA report (or other approved energy audit) is required for participation in ESIP. Please refer to Section 8.3 for additional information on the ESIP Program.

The Demand Response Energy Aggregator is a (non-NJCEP) program designed to reduce electric loads at commercial facilities, when wholesale electricity prices are high or when the reliability of the electric grid is threatened due to peak power demand. Demand Response (DR) service providers (a.k.a. Curtailment Service Providers) are registered with PJM, the independent system operator (ISO) for mid-Atlantic state region that is charged with maintaining electric grid reliability. By enabling grid operators to call upon commercial facilities to reduce their electric usage during times of peak demand, the grid is made more reliable and overall transmission costs are reduced for all ratepayers. Curtailment Service Providers provide regular payments to medium and large consumers of electric power for their participation in DR programs. Program participation is voluntary and facilities receive payments whether or not they are called upon to curtail their load during times of peak demand. Refer to Section 7 for additional information on this program.

Additional information on relevant incentive programs is in Section 8 or: www.njcleanenergy.com/ci.

2 FACILITY INFORMATION AND EXISTING CONDITIONS

2.1 Project Contacts

Figure 4 – Project Contacts

Name	Role	E-Mail	Phone #
Customer			
Michelle Richardson	Business Administrator	mrichardson@jacksonsd.org	732-833-4600
John Blair	Energy Education Specialist	jblair@jacksonsd.org	732-833-4600 Extn: 4380
TRC Energy Services			
Smruti Srinivasan	Auditor	ssrinivasan@trcsolutions.com	(732) 855-0033

2.2 General Site Information

On March 26, 2018, TRC performed an energy audit at Transportation Facility located in Jackson, New Jersey. TRC's team met with John Blair to review the facility operations and help focus our investigation on specific energy-using systems.

Transportation Facility is a 6,640 square-foot facility comprised of a maintenance garage and break room in the lower level and offices in the upper level. This is a two-story facility. The building is occupied from 5:00 AM-5:00 PM during the week and 8:00 AM-4:00 PM during the weekends all year.

The building was constructed in 1974. Space heating is provided using a gas fired hot water boiler supplying in the various spaces using baseboard heaters and warm air unit heaters. Space cooling in the offices is provided by window air conditioning (AC) units and a split-system AC unit. Lighting in the offices consists of linear T8 tubes and compact fluorescent lamps (CFL) while the maintenance garage is lit using metal halide, high bay fixtures.

2.3 Building Occupancy

The typical schedule is presented in the table below. The typical schedule is presented in the table below. During a typical day, the facility is occupied by approximately 12 full time staff.

Figure 5 - Building Schedule

Building Name	Weekday/Weekend	Operating Schedule
Transportation Garage	Weekday	5AM - 5PM
Transportation Garage	Weekend	8AM - 4PM

2.4 Building Envelope

The building has a concrete block and a metal panel construction. It has pitched roof is clad with a standing seam metal roofing system. The windows are double pane and exterior doors are aluminum. These are in good condition. The overhead doors in the maintenance garage are insulated and weather stripped.



2.5 On-Site Generation

Transportation Facility does not have any on-site electric generation systems currently installed.

2.6 Energy-Using Systems

Lighting System

Lighting is provided mostly by 32-Watt linear fluorescent T8 lamps with electronic ballasts as well as some compact fluorescent lamps (CFL). Most of the fixtures are 2-lamp or 4-lamp, 4-foot long troffers.

A small area of the building and most of the office spaces are lit with 42-watt CFL lamps in recessed can ceiling fixtures.

Lighting control is provided by wall switches and occupancy sensors. The occupancy sensors are either wall or ceiling mounted depending on the space layout.

The maintenance garage is lit using high bay fixtures with metal halide 250-Watt lamps controlled by photocells, though the lights were seen on during a sunny day.

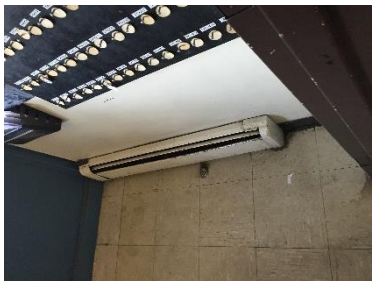


Hot Water Heating System

The hot water system consists of one 360 kBtu/h Weil-McClean gas-fired non-condensing hot water boiler with an efficiency of 76%. The hot water from the boiler is circulated using one ¾ HP motor. The boiler is original to the building and has been evaluated for replacement.

The offices and breakrooms are heated using hot water baseboard heaters and maintenance garage is heated using warm air fan-coil unit heaters. The space temperatures of the baseboard and warm air unit heaters are controlled using manual thermostats.



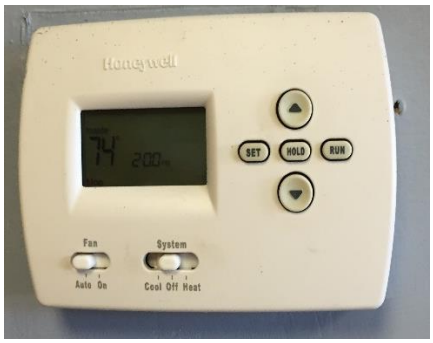



Direct Expansion Air Conditioning System (DX)

The garage office and the breakroom are cooled using 0.5-ton and 1.5-ton window LG brand AC units with integrated controls. The units were installed 2007 and are in good condition.

The upper level offices are cooled using one Tempstar 5-ton split AC unit installed in 2001. The unit is controlled using programmable thermostats. This unit has been evaluated for replacement.





Domestic Hot Water Heating System

The domestic hot water heating system for the facility consists of one electric water heater with a gallon capacity of 40 gallons. The unit has an input capacity of 4.5kW was installed and is 19 years old.

Building Plug Load

There are nine computer work stations throughout the facility. The office plug loads at the facility include printers and paper shredders. The kitchenette has plug loads such as the refrigerators, coffee machines and microwave ovens. The breakroom also has one refrigerated and one non-refrigerated vending machine without controls.

2.7 Water-Using Systems

The restroom faucets are rated for 2.2 gallons per minute (gpm) or lower, the toilets are rated at 1.6 gallons per flush (gpf) and the urinals are rated at 1 gpf.

3 SITE ENERGY USE AND COSTS

Utility data for electricity and natural gas was analyzed to identify opportunities for savings. In addition, data for electricity and natural gas was evaluated to determine the annual energy performance metrics for the building in energy cost per square foot and energy usage per square foot. These metrics are an estimate of the relative energy efficiency of this building. There are several factors that could cause the energy use of this building to vary from the "typical" energy usage profile for facilities with similar characteristics. Local weather conditions, building age and insulation levels, equipment efficiency, daily occupancy hours, changes in occupancy throughout the year, equipment operating hours, and energy efficient behavior of occupants all contribute to benchmarking scores. Please refer to the Benchmarking section within Section 3.4 for additional information.

3.1 Total Cost of Energy

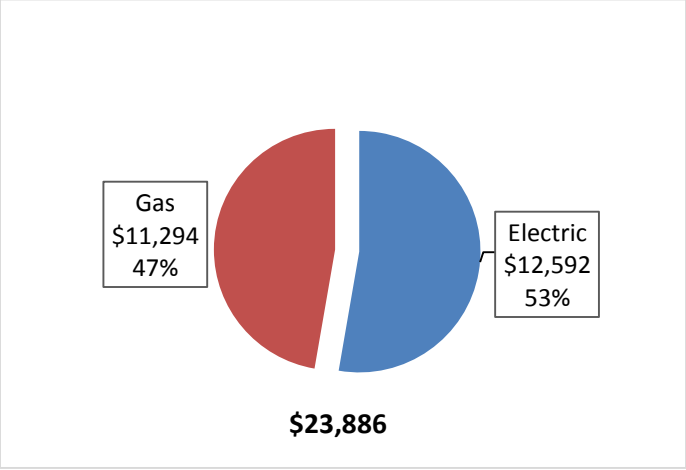
The following energy consumption and cost data is based on the last 12-month period of utility billing data that was provided for each utility. A profile of the annual energy consumption and energy cost of the facility was developed from this information.

Figure 6 - Utility Summary

Utility Summary for Transportation Facility		
Fuel	**Usage**	**Cost**
Electricity	105,433 kWh	$12,592
Natural Gas	8,828 Therms	$11,294
Total		**$23,886**

The current annual energy cost for this facility is $23,886 as shown in the chart below.

Figure 7 - Energy Cost Breakdown



3.2 Electricity Usage

Electricity is provided by JCP&L. The average electric cost over the past 12 months was $0.119/kWh, which is the blended rate that includes energy supply, distribution, and other charges. This rate is used throughout the analyses in this report to assess energy costs and savings. The electric third-party supply is provided by Constellation New Energy. The monthly electricity consumption and peak demand are shown in the chart below. The usage profile indicates increased demand in the cooling months. Otherwise the relatively steady usage indicates a lighting/plug load dominated usage pattern.

Figure 8 - Electric Usage & Demand

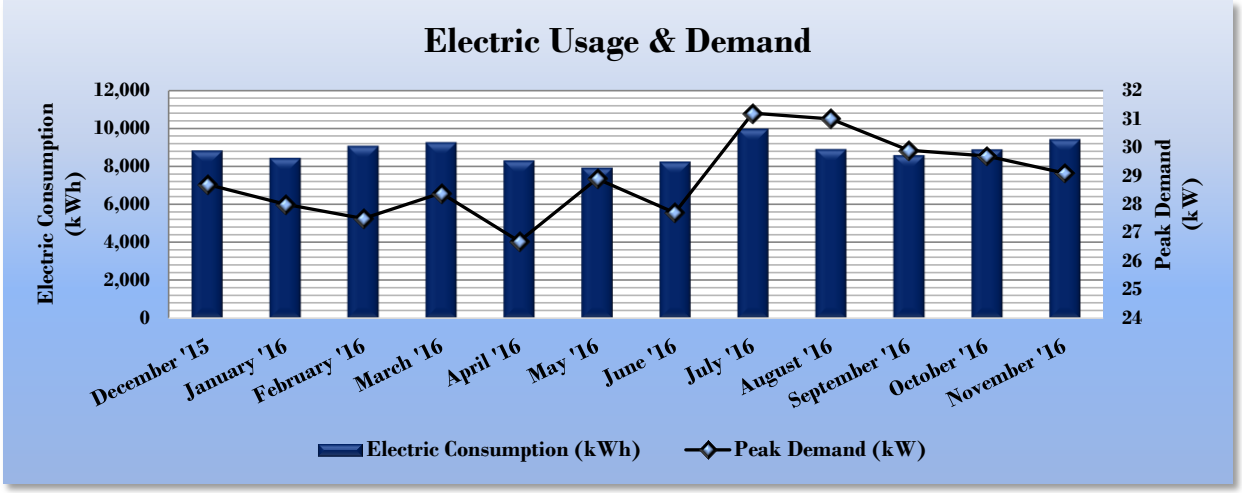


Figure 9 - Electric Usage & Demand

Electric Billing Data for Transportation Facility					
Period Ending	Days in Period	Electric Usage (kWh)	Demand (kW)	Demand Cost	Total Electric Cost
12/31/15	30	8,792	29		$1,026
1/31/16	31	8,401	28		$983
2/29/16	29	9,034	28		$1,044
3/31/16	31	9,228	28		$1,069
4/30/16	30	8,267	27		$964
5/31/16	31	7,890	29		$940
6/30/16	30	8,221	28		$976
7/31/16	31	9,937	31		$1,200
8/31/16	31	8,866	31		$1,094
9/30/16	30	8,550	30		$1,056
10/31/16	31	8,854	30		$1,094
11/30/16	30	9,393	29		$1,148
Totals	**365**	**105,433**	**31.2**	**$0**	**$12,592**
Annual	**365**	**105,433**	**31.2**	**$0**	**$12,592**

3.3 Natural Gas Usage

Natural gas is provided by NJ Natural Gas. The average gas cost for the past 12 months is $1.279/therm, which is the blended rate used throughout the analyses in this report. The monthly gas consumption is shown in the chart below. The usage profile for natural gas consumption is typical for a gas heated building in a temperate climate with no domestic hot water load. The high usage in May 2016 may be due to a cool spring.

Figure 10 - Natural Gas Usage

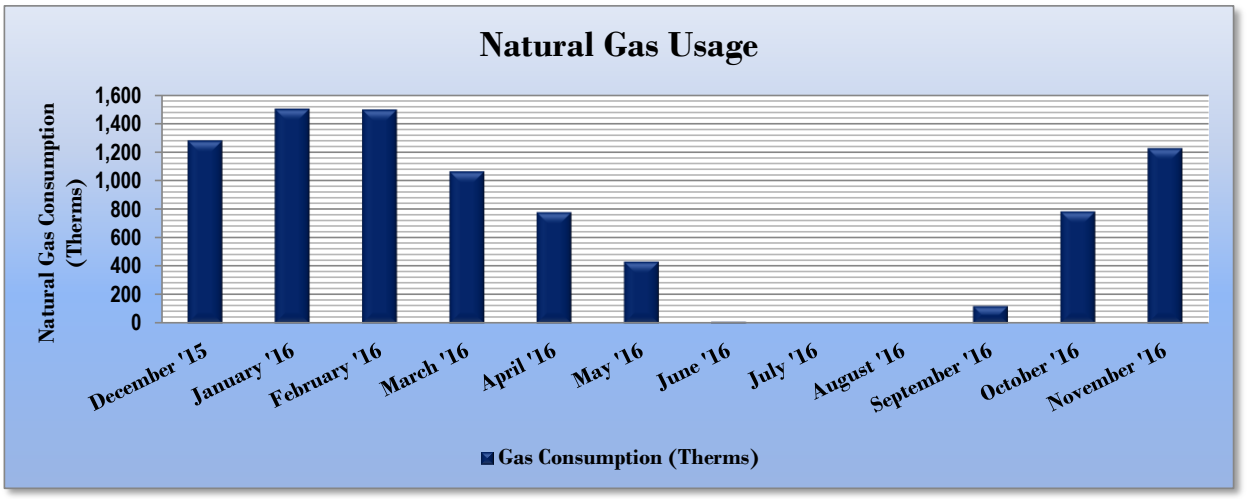


Figure 11 - Natural Gas Usage

Gas Billing Data for Transportation Facility			
Period Ending	Days in Period	Natural Gas Usage (Therms)	Natural Gas Cost
1/8/16	30	1,279	$1,481
2/4/16	27	1,501	$1,711
3/4/16	29	1,495	$1,706
4/6/16	33	1,062	$1,255
5/4/16	28	776	$959
6/8/16	35	432	$600
7/8/16	30	11	$163
8/8/16	31	0	$152
9/6/16	29	0	$152
10/3/16	27	120	$281
11/4/16	32	784	$1,068
12/2/16	28	1,224	$1,579
Totals	**359**	**8,683**	**$11,108**
Annual	**365**	**8,828**	**$11,294**

3.4 Benchmarking

This facility was benchmarked using Portfolio Manager, an online tool created and managed by the United States Environmental Protection Agency (EPA) through the ENERGY STAR® program. Portfolio Manager analyzes your building's consumption data, cost information, and operational use details and then compares its performance against a national median for similar buildings of its type. Metrics provided by this analysis are Energy Use Intensity (EUI) and an ENERGY STAR® score for select building types.

The EUI is a measure of a facility's energy consumption per square foot, and it is the standard metric for comparing buildings' energy performance. Comparing the EUI of a building with the national median EUI for that building type illustrates whether that building uses more or less energy than similar buildings of its type on a square foot basis. EUI is presented in terms of "site energy" and "source energy." Site energy is the amount of fuel and electricity consumed by a building as reflected in utility bills. Source energy includes fuel consumed to generate electricity consumed at the site, factoring in electric production and distribution losses for the region.

Figure 12 - Energy Use Intensity Comparison – Existing Conditions

Energy Use Intensity Comparison - Existing Conditions		
	Transportation Facility	National Median Building Type: Garage
Source Energy Use Intensity (kBtu/ft^2)	309.7	123.1
Site Energy Use Intensity (kBtu/ft^2)	187.1	78.8

Implementation of all recommended measures in this report would improve the building's estimated EUI significantly, as shown in the table below:

Figure 13 - Energy Use Intensity Comparison – Following Installation of Recommended Measures

Energy Use Intensity Comparison - Following Installation of Recommended Measures		
	Transportation Facility	National Median Building Type: Garage
Source Energy Use Intensity (kBtu/ft^2)	228.1	123.1
Site Energy Use Intensity (kBtu/ft^2)	153.6	78.8

Many types of commercial buildings are also eligible to receive an ENERGY STAR® score. This score is a percentile ranking from 1 to 100. It compares your building's energy performance to similar buildings nationwide. A score of 50 represents median energy performance, while a score of 75 means your building performs better than 75 percent of all similar buildings nationwide and may be eligible for ENERGY STAR® certification. This building type does not currently qualify to receive a score.

A Portfolio Manager Statement of Energy Performance (SEP) was generated for this facility, see Appendix B: ENERGY STAR® Statement of Energy Performance.

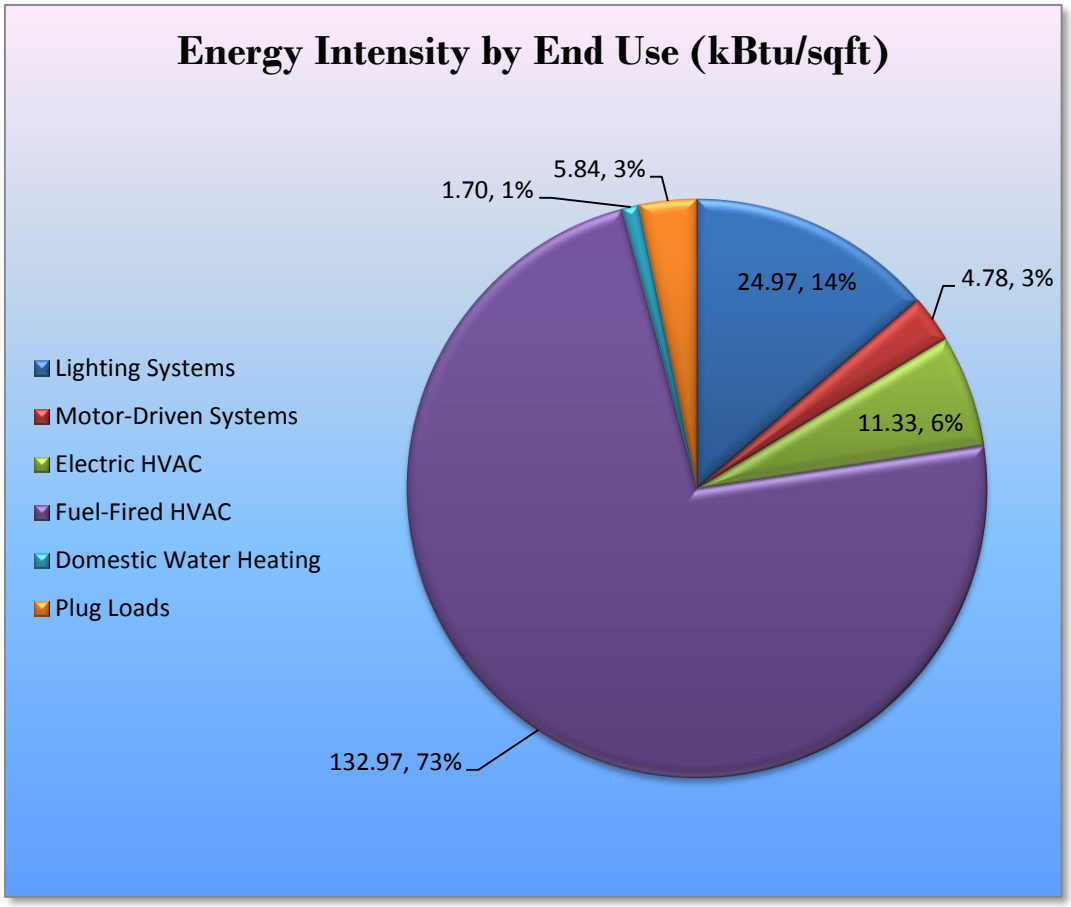
For more information on ENERGY STAR® certification go to: https://www.energystar.gov/buildings/facility-owners-and-managers/existing-buildings/earn-recognition/energy-star-certification/how-app-1.

A Portfolio Manager account has been created online for your facility and you will be provided with the login information for the account. We encourage you to update your utility information in Portfolio Manager regularly, so that you can keep track of your building's performance. Free online training is available to help you use ENERGY STAR® Portfolio Manager to track your building's performance at: https://www.energystar.gov/buildings/training.

3.5 Energy End-Use Breakdown

In order to provide a complete overview of energy consumption across building systems, an energy balance was performed at this facility. An energy balance utilizes standard practice engineering methods to evaluate all components of the various electric and fuel-fired systems found in a building to determine their proportional contribution to overall building energy usage. This chart of energy end uses highlights the relative contribution of each equipment category to total energy usage. This can help determine where the greatest benefits might be found from energy efficiency measures.

Figure 14 - Energy Balance (% and kBtu/SF)



4 ENERGY CONSERVATION MEASURES

Level of Analysis

The goal of this audit report is to identify potential energy efficiency opportunities, help prioritize specific measures for implementation, and provide information to the Transportation Facility regarding financial incentives for which they may qualify to implement the recommended measures. For this audit report, most measures have received only a preliminary analysis of feasibility which identifies expected ranges of savings and costs. This level of analysis is usually considered sufficient to demonstrate project cost-effectiveness and help prioritize energy measures. Savings are based on the New Jersey Clean Energy Program Protocols to Measure Resource Savings dated June 29, 2016, approved by the New Jersey Board of Public Utilities. Further analysis or investigation may be required to calculate more precise savings based on specific circumstances. A higher level of investigation may be necessary to support any custom SmartStart or Pay for Performance, or Direct Install incentive applications. Financial incentives for the ECMs identified in this report have been calculated based the NJCEP prescriptive SmartStart program. Some measures and proposed upgrade projects may be eligible for higher incentives than those shown below through other NJCEP programs as described in Section 8.

The following sections describe the evaluated measures.

4.1 Recommended ECMs

The measures below have been evaluated by the auditor and are recommended for implementation at the facility.

Figure 15 – Summary of Recommended ECMs

Energy Conservation Measure		Annual Electric Savings (kWh)	Peak Demand Savings (kW)	Annual Fuel Savings (MMBtu)	Annual Energy Cost Savings ($)	Estimated Install Cost ($)	Estimated Incentive ($)*	Estimated Net Cost ($)	Simple Payback Period (yrs)**	CO_2e Emissions Reduction (lbs)
Lighting Upgrades		**37,152**	**6.5**	**0.0**	**$4,437.19**	**$72,780.52**	**$4,380.00**	**$68,400.52**	**15.4**	**37,412**
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Lighting Control Measures		**41**	**0.0**	**0.0**	**$4.95**	**$116.00**	**$0.00**	**$116.00**	**23.5**	**42**
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Electric Unitary HVAC Measures		**4,457**	**1.1**	**0.0**	**$532.33**	**$7,481.10**	**$460.00**	**$7,021.10**	**13.2**	**4,488**
ECM 4	Install High Efficiency Electric AC	4,457	1.1	0.0	$532.33	$7,481.10	$460.00	$7,021.10	13.2	4,488
Gas Heating (HVAC/Process) Replacement		**0**	**0.0**	**74.8**	**$956.77**	**$8,076.68**	**$630.00**	**$7,446.68**	**7.8**	**8,757**
ECM 5	Install High Efficiency Hot Water Boilers	0	0.0	74.8	$956.77	$8,076.68	$630.00	$7,446.68	7.8	8,757
Plug Load Equipment Control - Vending Machine		**1,612**	**0.0**	**0.0**	**$192.51**	**$230.00**	**$0.00**	**$230.00**	**1.2**	**1,623**
ECM 6	Vending Machine Control	1,612	0.0	0.0	$192.51	$230.00	$0.00	$230.00	1.2	1,623
TOTALS		**43,263**	**7.6**	**74.8**	**$6,123.74**	**$88,684.31**	**$5,470.00**	**$83,214.31**	**13.6**	**52,322**

* - All incentives presented in this table are based on NJ Smart Start Building equipment incentives and assume proposed equipment meets minimum performance criteria for that program.

** - Simple Payback Period is based on net measure costs (i.e. after incentives).

4.1.1 Lighting Upgrades

Our recommendations for upgrades to existing lighting fixtures are summarized in Figure 16 below.

Figure 16 – Summary of Lighting Upgrade ECMs

Energy Conservation Measure		Annual Electric Savings (kWh)	Peak Demand Savings (kW)	Annual Fuel Savings (MMBtu)	Annual Energy Cost Savings ($)	Estimated Install Cost ($)	Estimated Incentive ($)	Estimated Net Cost ($)	Simple Payback Period (yrs)	CO_2e Emissions Reduction (lbs)
Lighting Upgrades		**37,152**	**6.5**	**0.0**	**$4,437.19**	**$72,780.52**	**$4,380.00**	**$68,400.52**	**15.4**	**37,412**
ECM 1	Install LED Fixtures	30,594	5.2	0.0	$3,653.98	$69,815.20	$3,900.00	$65,915.20	18.0	30,808
ECM 2	Retrofit Fixtures with LED Lamps	6,558	1.3	0.0	$783.22	$2,965.32	$480.00	$2,485.32	3.2	6,604

During lighting upgrade planning and design, we recommend a comprehensive approach that considers both the efficiency of the lighting fixtures and how they are controlled.

ECM 1: Install LED Fixtures

Summary of Measure Economics

Interior/ Exterior	Annual Electric Savings (kWh)	Peak Demand Savings (kW)	Annual Fuel Savings (MMBtu)	Annual Energy Cost Savings ($)	Estimated Install Cost ($)	Estimated Incentive ($)	Estimated Net Cost ($)	Simple Payback Period (yrs)	CO_2e Emissions Reduction (lbs)
Interior	20,942	3.6	0.0	$2,501.17	$53,704.00	$3,000.00	$50,704.00	20.3	21,088
Exterior	9,652	1.6	0.0	$1,152.81	$16,111.20	$900.00	$15,211.20	13.2	9,720

Measure Description

We recommend replacing existing fixtures containing HID lamps with new high-performance LED light fixtures. This measure saves energy by installing LEDs which use less power than other technologies with a comparable light output.

Additional savings from lighting maintenance can be anticipated since LEDs have lifetimes which are more than twice that of fluorescent tubes and more than 10 times longer than many incandescent lamps.

ECM 2: Retrofit Fixtures with LED Lamps

Summary of Measure Economics

Interior/ Exterior	Annual Electric Savings (kWh)	Peak Demand Savings (kW)	Annual Fuel Savings (MMBtu)	Annual Energy Cost Savings ($)	Estimated Install Cost ($)	Estimated Incentive ($)	Estimated Net Cost ($)	Simple Payback Period (yrs)	CO_2e Emissions Reduction (lbs)
Interior	6,059	1.2	0.0	$723.63	$2,535.30	$480.00	$2,055.30	2.8	6,101
Exterior	499	0.1	0.0	$59.58	$430.02	$0.00	$430.02	7.2	502

Measure Description

We recommend retrofitting existing incandescent lamps and linear T8 tubes with LED lamps. Many LED tube lamps are direct replacements for existing fluorescent lamps and can be installed while leaving the fluorescent fixture ballast in place. LED bulbs can be used in existing fixtures as a direct replacement for most other lighting technologies. This measure saves energy by installing LEDs which use less power than other lighting technologies yet provide equivalent lighting output for the space.

Additional savings from lighting maintenance can be anticipated since LEDs have lifetimes which are more than twice that of fluorescent tubes and more than 10 times longer than many incandescent lamps.

4.1.2 Lighting Control Measures

Our recommendations for lighting control measures is summarized in Figure 17 below.

Figure 17 – Summary of Lighting Control ECMs

Energy Conservation Measure		Annual Electric Savings (kWh)	Peak Demand Savings (kW)	Annual Fuel Savings (MMBtu)	Annual Energy Cost Savings ($)	Estimated Install Cost ($)	Estimated Incentive ($)	Estimated Net Cost ($)	Simple Payback Period (yrs)	CO_2e Emissions Reduction (lbs)
Lighting Control Measures		**41**	**0.0**	**0.0**	**$4.95**	**$116.00**	**$0.00**	**$116.00**	**23.5**	**42**
ECM 3	Install Occupancy Sensor Lighting Controls	41	0.0	0.0	$4.95	$116.00	$0.00	$116.00	23.5	42

During lighting upgrade planning and design, we recommend a comprehensive approach that considers both the efficiency of the lighting fixtures and how they are controlled.

ECM 3: Install Occupancy Sensor Lighting Controls

Summary of Measure Economics

Annual Electric Savings (kWh)	Peak Demand Savings (kW)	Annual Fuel Savings (MMBtu)	Annual Energy Cost Savings ($)	Estimated Install Cost ($)	Estimated Incentive ($)	Estimated Net Cost ($)	Simple Payback Period (yrs)	CO_2e Emissions Reduction (lbs)
41	0.0	0.0	$4.95	$116.00	$0.00	$116.00	23.5	42

Measure Description

We recommend installing occupancy sensors to control lighting fixtures that are currently controlled by manual switches in all areas that are controlled by manual wall switches. Lighting sensors detect occupancy using ultrasonic and/or infrared sensors. For most spaces, we recommend lighting controls use dual technology sensors, which can eliminate the possibility of any lights turning off unexpectedly. Lighting systems are enabled when an occupant is detected. Fixtures are automatically turned off after an area has been vacant for a preset period. Some controls also provide dimming options and all modern occupancy controls can be easily over-ridden by room occupants to allow them to manually turn fixtures on or off, as desired. Energy savings results from only operating lighting systems when they are required.

Occupancy sensors may be mounted on the wall at existing switch locations, mounted on the ceiling, or in remote locations. In general, wall switch replacement sensors are recommended for single occupant offices and other small rooms. Ceiling-mounted or remote mounted sensors are used in locations without local switching or where wall switches are not in the line-of-sight of the main work area and in large spaces. We recommend a comprehensive approach to lighting design that upgrades both the lighting fixtures and the controls together for maximum energy savings and improved lighting for occupants.

4.1.3 Electric Unitary HVAC Measures

Our recommendations for unitary HVAC measures are summarized in Figure 18 below.

Figure 18 - Summary of Unitary HVAC ECMs

Energy Conservation Measure		Annual Electric Savings (kWh)	Peak Demand Savings (kW)	Annual Fuel Savings (MMBtu)	Annual Energy Cost Savings ($)	Estimated Install Cost ($)	Estimated Incentive ($)	Estimated Net Cost ($)	Simple Payback Period (yrs)	CO_2e Emissions Reduction (lbs)
Electric Unitary HVAC Measures		**4,457**	**1.1**	**0.0**	**$532.33**	**$7,481.10**	**$460.00**	**$7,021.10**	**13.2**	**4,488**
ECM 4	Install High Efficiency Electric AC	4,457	1.1	0.0	$532.33	$7,481.10	$460.00	$7,021.10	13.2	4,488

ECM 4: Install High Efficiency Air Conditioning Units

Summary of Measure Economics

Annual Electric Savings (kWh)	Peak Demand Savings (kW)	Annual Fuel Savings (MMBtu)	Annual Energy Cost Savings ($)	Estimated Install Cost ($)	Estimated Incentive ($)	Estimated Net Cost ($)	Simple Payback Period (yrs)	CO_2e Emissions Reduction (lbs)
4,457	1.1	0.0	$532.33	$7,481.10	$460.00	$7,021.10	13.2	4,488

Measure Description

We recommend replacing the building's standard efficiency 5-ton split-system air conditioning unit with high efficiency split AC system. There have been significant improvements in both compressor and fan motor efficiencies over the past several years. Therefore, electricity savings can be achieved by replacing older units with new high efficiency units. A higher EER or SEER rating indicates a more efficient cooling system. The magnitude of energy savings for this measure depends on the relative efficiency of the older unit versus the new high efficiency unit, the average cooling load, and the estimated annual operating hours.

4.1.4 Gas-Fired Heating System Replacements

Our recommendations for gas-fired heating system replacements are summarized in Figure 19 below.

Figure 19 - Summary of Gas-Fired Heating Replacement ECMs

Energy Conservation Measure		Annual Electric Savings (kWh)	Peak Demand Savings (kW)	Annual Fuel Savings (MMBtu)	Annual Energy Cost Savings ($)	Estimated Install Cost ($)	Estimated Incentive ($)	Estimated Net Cost ($)	Simple Payback Period (yrs)	CO_2e Emissions Reduction (lbs)
Gas Heating (HVAC/Process) Replacement		**0**	**0.0**	**74.8**	**$956.77**	**$8,076.68**	**$630.00**	**$7,446.68**	**7.8**	**8,757**
ECM 5	Install High Efficiency Hot Water Boilers	0	0.0	74.8	$956.77	$8,076.68	$630.00	$7,446.68	7.8	8,757

ECM 5: Install High Efficiency Hot Water Boilers

Summary of Measure Economics

Annual Electric Savings (kWh)	Peak Demand Savings (kW)	Annual Fuel Savings (MMBtu)	Annual Energy Cost Savings ($)	Estimated Install Cost ($)	Estimated Incentive ($)	Estimated Net Cost ($)	Simple Payback Period (yrs)	CO_2e Emissions Reduction (lbs)
0	0.0	74.8	$956.77	$8,076.68	$630.00	$7,446.68	7.8	8,757

Measure Description

We recommend replacing older inefficient non-condensing hot water boilers with high efficiency hot water boilers. Significant improvements have been made in combustion technology resulting in increased overall boiler efficiency. Energy savings results from improved combustion efficiency and reduced standby losses at low loads.

The most notable efficiency improvement is condensing hydronic boilers that can achieve over 90% efficiency under the proper conditions. Condensing hydronic boilers typically operate at efficiencies between 85% and 87% when the return water temperature is above 130°F. The boiler efficiency increases as the return water temperature drops below 130°F.

4.1.5 Plug Load Equipment Control - Vending Machines

Our recommendations for plug load equipment controls are summarized in Figure 20 below.

Figure 20 - Summary of Plug Load Equipment Control ECMs

Energy Conservation Measure		Annual Electric Savings (kWh)	Peak Demand Savings (kW)	Annual Natural Gas Savings (MMBtu)	Annual N/A Savings (MMBtu)	Annual N/A Savings (MMBtu)	Annual Fuel Savings (MMBtu)	Annual Energy Cost Savings ($)	Estimated Install Cost ($)	Estimated Incentive ($)*	Estimated Net Cost ($)	Simple Payback Period (yrs)**	CO_2e Emissions Reduction (lbs)
Plug Load Equipment Control - Vending Machine		**1,612**	**0.0**	**0.0**	**0.0**	**0.0**	**0.0**	**$192.51**	**$230.00**	**$0.00**	**$230.00**	**1.2**	**1,623**
ECM 6	Vending Machine Control	1,612	0.0	0.0	0.0	0.0	0.0	$192.51	$230.00	$0.00	$230.00	1.2	1,623

ECM 6: Vending Machine Control

Summary of Measure Economics

Annual Electric Savings (kWh)	Peak Demand Savings (kW)	Annual Fuel Savings (MMBtu)	Annual Energy Cost Savings ($)	Estimated Install Cost ($)	Estimated Incentive ($)	Estimated Net Cost ($)	Simple Payback Period (yrs)	CO_2e Emissions Reduction (lbs)
1,612	0.0	0.0	$192.51	$230.00	$0.00	$230.00	1.2	1,623

Measure Description

Vending machines operate continuously, even during non-business hours. It is recommended to install occupancy sensor controls to reduce the energy use. These controls power down vending machines when the vending machine area has been vacant for some time, then power up at regular intervals, as needed, to turn machine lights on or keep the product cool. Energy savings are a dependent on vending machine and activity level in the area surrounding the machines.

5 ENERGY EFFICIENT PRACTICES

In addition to the quantifiable savings estimated in Section 4, a facility's energy performance can also be improved through application of many low cost or no-cost energy efficiency strategies. By employing certain behavioral and operational changes and performing routine maintenance on building systems, equipment lifetime can be extended; occupant comfort, health and safety can be improved; and energy and O&M costs can be reduced. The recommendations below are provided as a framework for developing a whole building maintenance plan that is customized to your facility. Consult with qualified equipment specialists for details on proper maintenance and system operation.

Reduce Air Leakage

Air leakage, or infiltration, occurs when outside air enters a building uncontrollably through cracks and openings. Properly sealing such cracks and openings can significantly reduce heating and cooling costs, improve building durability, and create a healthier indoor environment. This includes caulking or installing weather stripping around leaky doors and windows allowing for better control of indoor air quality through controlled ventilation.

Close Doors and Windows

Ensure doors and windows are closed in conditioned spaces. Leaving doors and windows open leads to a significant increase in heat transfer between conditioned spaces and the outside air. Reducing a facility's air changes per hour (ACH) can lead to increased occupant comfort as well as significant heating and cooling savings, especially when combined with proper HVAC controls and adequate ventilation.

Perform Proper Lighting Maintenance

To sustain optimal lighting levels, lighting fixtures should undergo routine maintenance. Light levels decrease over time due to lamp aging, lamp and ballast failure, and buildup of dirt and dust on lamps, fixtures and reflective surfaces. Together, these factors can reduce total illumination by 20% - 60% or more, while operating fixtures continue drawing full power. To limit this reduction, lamps, reflectors and diffusers should be thoroughly cleaned of dirt, dust, oil, and smoke film buildup approximately every 6 – 12 months.

Practice Proper Use of Thermostat Schedules and Temperature Resets

Ensure thermostats are correctly set back. By employing proper set back temperatures and schedules, facility heating and cooling costs can be reduced dramatically during periods of low or no occupancy. As such, thermostats should be programmed for a setback of 5-10°F during low occupancy hours (reduce heating setpoints and increase cooling setpoints). Cooling load can be reduced further by increasing the facility's occupied setpoint temperature. In general, during the cooling season, thermostats should be set as high as possible without sacrificing occupant comfort.

Perform Boiler Maintenance

Preventative furnace maintenance can extend the life of the system, maintain energy efficiency, and ensure safe operation. Following the manufacturer's instructions, a yearly tune-up should include tasks such as checking for gas / carbon monoxide leaks; checking components for cracks, corrosion, dirt, or debris build-up; ensuring the ignition system is working properly; testing and adjusting operation and safety controls; inspecting the electrical connections; and ensuring proper lubrication for motors and bearings.

Perform Water Heater Maintenance

At least once a year, drain a few gallons out of the water heater using the drain valve. If there is a lot of sediment or debris, then a full flush is recommended. Turn the temperature down and then completely drain the tank. Once a year check for any leaks or heavy corrosion on the pipes and valves. For gas water heaters, check the draft hood and make sure it is placed properly, with a few inches of air space between the tank and where it connects to the vent. Look for any corrosion or wear on the gas line and on the piping. If you noticed any black residue, soot or charred metal, this is a sign you may be having combustion issues and you should have the unit serviced by a professional. For electric water heaters, look for any signs of leaking such as rust streaks or residue around the upper and lower panels covering the electrical components on the tank. For water heaters over three to four years old have a technician inspect the sacrificial anode annually.

Water Conservation

Installing low-flow faucets or faucet aerators, low-flow showerheads, and kitchen sink pre-rinse spray valves saves both energy and water. These devices save energy by reducing the overall amount of hot water used hence reducing the energy used to heat the water. The flow ratings for EPA WaterSense™ (http://www3.epa.gov/watersense/products) labeled devices are 1.5 gpm for bathroom faucets, 2.0 gpm for showerheads, and 1.28 gpm for pre-rinse spray valves.

Installing dual flush or low-flow toilets and low-flow or waterless urinals are additional ways to reduce the sites water use, however, these devices do not provide energy savings at the site level. Any reduction in water use does however ultimately reduce grid level electricity use since a significant amount of electricity is used to deliver water from reservoirs to end users. The EPA WaterSense™ ratings for urinals is 0.5 gpf and toilets that use as little as 1.28 gpf (this is lower than the current 1.6 gpf federal standard).

6 On-Site Generation Measures

On-site generation measure options include both renewable (e.g., solar, wind) and non-renewable (e.g., fuel cells) on-site technologies that generate power to meet all or a portion of the electric energy needs of a facility, often repurposing any waste heat where applicable. Also referred to as distributed generation, these systems contribute to Greenhouse Gas (GHG) emission reductions, demand reductions and reduced customer electricity purchases, resulting in the electric system reliability through improved transmission and distribution system utilization.

The State of New Jersey's Energy Master Plan (EMP) encourages new distributed generation of all forms and specifically focuses on expanding use of combined heat and power (CHP) by reducing financial, regulatory and technical barriers and identifying opportunities for new entries. The EMP also outlines a goal of 70% of the State's electrical needs to be met by renewable sources by 2050.

Preliminary screenings were performed to determine the potential that a generation project could provide a cost-effective solution for your facility. Before deciding to implement, a feasibility study should be conducted that would take a detailed look at existing energy profiles, siting, interconnection, and the costs associated with the generation project including interconnection costs, departing load charges, and any additional special facilities charges.

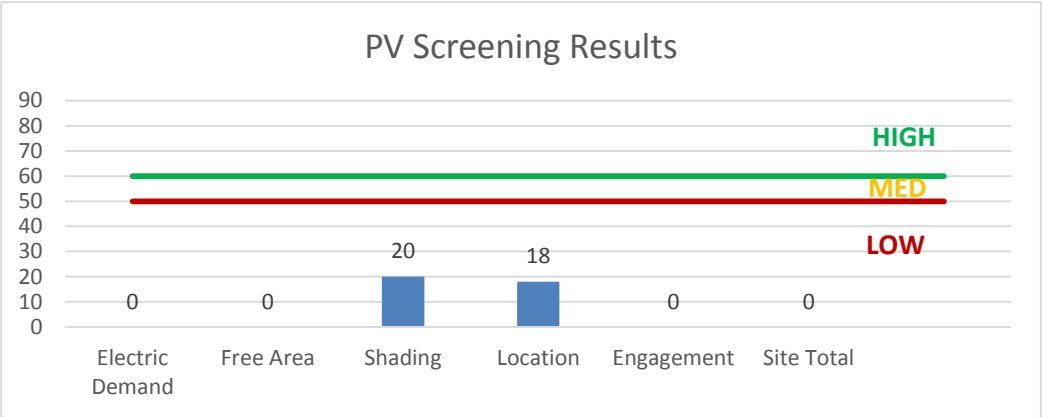
6.1 Photovoltaic

Sunlight can be converted into electricity using photovoltaics (PV) modules. Modules are racked together into an array that produces direct current (DC) electricity. The DC current is converted to alternating current (AC) through an inverter. The inverter is interconnected to the facility's electrical distribution system. The amount of unobstructed area available determines how large of a solar array can be installed. The size of the array combined with the orientation, tilt, and shading elements determines the energy produced.

A preliminary screening based on the facility's electric demand, size and location of free area, and shading elements shows that the facility has a Low potential for installing a PV array.

To be cost-effective, a solar PV array needs certain minimum criteria, such as flat or south-facing rooftop or other unshaded space on which to place the PV panels. In our opinion, the facility does appear not meet these minimum criteria for cost-effective PV installation.

Figure 21 - Photovoltaic Screening



For more information on solar PV technology and commercial solar markets in New Jersey, or to find a qualified solar installer, who can provide a more detailed assessment of the specific costs and benefits of solar develop of the site, please visit the following links below:

- **Basic Info on Solar PV in NJ**: http://www.njcleanenergy.com/whysolar
- **NJ Solar Market FAQs**: http://www.njcleanenergy.com/renewable-energy/program-updates-and-background-information/solar-transition/solar-market-faqs
- **Approved Solar Installers in the NJ Market**: http://www.njcleanenergy.com/commercial-industrial/programs/nj-smartstart-buildings/tools-and-resources/tradeally/approved_vendorsearch/?id=60&start=1

6.2 Combined Heat and Power

Combined heat and power (CHP) is the on-site generation of electricity along with the recovery of heat energy, which is put to beneficial use. Common technologies for CHP include reciprocating engines, microturbines, fuel cells, backpressure steam turbines, and (at large facilities) gas turbines. Electric generation from a CHP system is typically interconnected to local power distribution systems. Heat is recovered from exhaust and ancillary cooling systems and interconnected to the existing hot water (or steam) distribution systems.

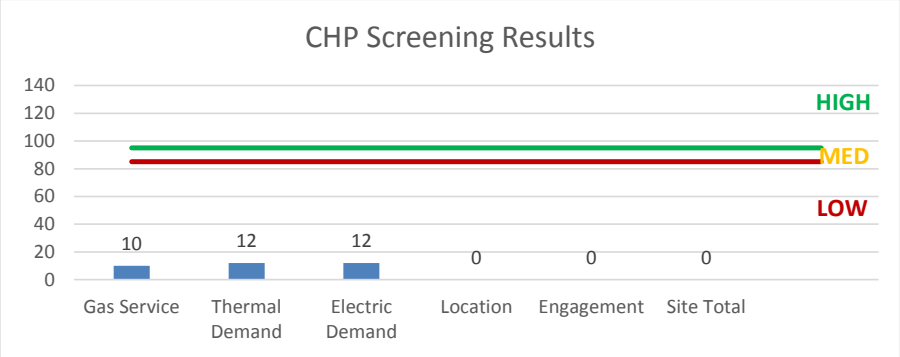
CHP systems are typically used to produce a portion of the electric power used onsite by a facility, with the balance of electric power needs supplied by grid purchases. The heat is used to supplement (or supplant) existing boilers for space heating and/or domestic hot water heating. Waste heat can also be routed through absorption chillers for space cooling. The key criteria used for screening, however, is the amount of time the system operates at full load and the facility's ability to use the recovered heat. Facilities with continuous use for large quantities of waste heat are the best candidates for CHP.

A preliminary screening based on heating and electrical demand, siting, and interconnection shows that the facility has a Low potential for installing a cost-effective CHP system.

Low or infrequent thermal load are the most significant factors contributing to the potential for CHP at the site. In our opinion, the facility does not appear to meet the minimum requirements for a cost-effective CHP installation.

For a list of qualified firms in New Jersey specializing in commercial CHP cost assessment and installation, go to: http://www.njcleanenergy.com/commercial-industrial/programs/nj-smartstart-buildings/tools-and-resources/tradeally/approved_vendorsearch/.

Figure 22 - Combined Heat and Power Screening



7 DEMAND RESPONSE

Demand Response (DR) is a program designed to reduce the electric load of commercial facilities when electric wholesale prices are high or when the reliability of the electric grid is threatened due to peak demand. Demand Response service providers (a.k.a. Curtailment Service Providers) are registered with PJM, the independent system operator (ISO) for mid-Atlantic state region that is charged with maintaining electric grid reliability.

By enabling grid operators to call upon Curtailment Service Providers and commercial facilities to reduce electric usage during times of peak demand, the grid is made more reliable and overall transmission costs are reduced for all ratepayers. Curtailment Service Providers provide regular payments to medium and large consumers of electric power for their participation in DR programs. Program participation is voluntary and participants receive payments whether or not their facility is called upon to curtail their electric usage.

Typically an electric customer needs to be capable of reducing their electric demand, within minutes, by at least 100 kW or more in order to participate in a DR program. Customers with a greater capability to quickly curtail their demand during peak hours will receive higher payments. Customers with back-up generators onsite may also receive additional DR payments for their generating capacity if they agree to run the generators for grid support when called upon. Eligible customers who have chosen to participate in a DR programs often find it to be a valuable source of revenue for their facility because the payments can significantly offset annual electric costs.

Participating customers can often quickly reduce their peak load through simple measures, such as temporarily raising temperature set points on thermostats, so that air conditioning units run less frequently, or agreeing to dim or shut off less critical lighting. This usually requires some level of building automation and controls capability to ensure rapid load reduction during a DR curtailment event. DR program participants may need to install smart meters or may need to also sub-meter larger energy-using equipment, such as chillers, in order to demonstrate compliance with DR program requirements.

DR does not include the reduction of electricity consumption based on normal operating practice or behavior. For example, if a company's normal schedule is to close for a holiday, the reduction of electricity due to this closure or scaled-back operation is not considered a demand response activity in most situations.

The first step toward participation in a DR program is to contact a Curtailment Service Provider. A list of these providers is available on PJM's website and it includes contact information for each company, as well as the states where they have active business (http://www.pjm.com/markets-and-operations/demand-response/csps.aspx). PJM also posts training materials that are developed for program members interested in specific rules and requirements regarding DR activity (http://www.pjm.com/training/training%20material.aspx), along with a variety of other DR program information.

Curtailment Service Providers typically offer free assessments to determine a facility's eligibility to participate in a DR program. They will provide details regarding program rules and requirements for metering and controls, assess a facility's ability to temporarily reduce electric load, and provide details on payments to be expected for participation in the program. Providers usually offer multiple options for DR to larger facilities and may also install controls or remote monitoring equipment of their own to help ensure compliance with all terms and conditions of a DR contract.

In our opinion, this building is not a good candidate for demand response program.

8 PROJECT FUNDING / INCENTIVES

The NJCEP is able to provide the incentive programs described below, and other benefits to ratepayers, because of the Societal Benefits Charge (SBC) Fund. The SBC was created by the State of New Jersey's Electricity Restructuring Law (1999), which requires all customers of investor-owned electric and gas utilities to pay a surcharge on their monthly energy bills. As a customer of a state-regulated electric or gas utility and therefore a contributor to the fund your organization is eligible to participate in the LGEA program and also eligible to receive incentive payment for qualifying energy efficiency measures. Also available through the NJBPU are some alternative financing programs described later in this section. Please refer to Figure 23 for a list of the eligible programs identified for each recommended ECM.

Figure 23 - ECM Incentive Program Eligibility

Energy Conservation Measure		SmartStart Prescriptive	Direct Install
ECM 1	Install LED Fixtures	x	x
ECM 2	Retrofit Fixtures with LED Lamps	x	x
ECM 3	Install Occupancy Sensor Lighting Controls		x
ECM 4	Install High Efficiency Electric AC	x	x
ECM 5	Install High Efficiency Hot Water Boilers	x	x
ECM 6	Vending Machine Control	x	x

SmartStart is generally well-suited for implementation of individual measures or small group of measures. It provides flexibility to install measures at your own pace using in-house staff or a preferred contractor. Direct Install caters to small to mid-size facilities that can bundle multiple ECMs together. This can greatly simplify participation and may lead to higher incentive amounts, but requires the use of pre-approved contractors.

Generally, the incentive values provided throughout the report assume the SmartStart program is utilized because it provides a consistent basis for comparison of available incentives for various measures, though in many cases incentive amounts may be higher through participation in other programs.

Brief descriptions of all relevant financing and incentive programs are located in the sections below. Further information, including most current program availability, requirements, and incentive levels can be found at: www.njcleanenergy.com/ci.

8.1 SmartStart

Overview

The SmartStart program offers incentives for installing prescriptive and custom energy efficiency measures at your facility. Routinely the program adds, removes or modifies incentives from year to year for various energy efficiency equipment based on market trends and new technologies.

Equipment with Prescriptive Incentives Currently Available:

Electric Chillers
Electric Unitary HVAC
Gas Cooling
Gas Heating
Gas Water Heating
Ground Source Heat Pumps
Lighting
Lighting Controls
Refrigeration Doors
Refrigeration Controls
Refrigerator/Freezer Motors
Food Service Equipment
Variable Frequency Drives

Most equipment sizes and types are served by this program. This program provides an effective mechanism for securing incentives for energy efficiency measures installed individually or as part of a package of energy upgrades.

Incentives

The SmartStart prescriptive incentive program provides fixed incentives for specific energy efficiency measures, whereas the custom SmartStart program provides incentives for more unique or specialized technologies or systems that are not addressed through prescriptive incentive offerings for specific devices.

Since your facility is an existing building, only the retrofit incentives have been applied in this report. Custom Measure incentives are calculated at $0.16/kWh and $1.60/therm based on estimated annual savings, capped at 50% of the total installed incremental project cost, or a project cost buy down to a one year payback (whichever is less. Program incentives are capped at $500,000 per electric account and $500,000 per natural gas account, per fiscal year.

How to Participate

To participate in the SmartStart program you will need to submit an application for the specific equipment to be installed. Many applications are designed as rebates, although others require application approval prior to installation. Applicants may work with a contractor of their choosing and can also utilize internal personnel, which provides added flexibility to the program. Using internal personnel also helps improve the economics of the ECM by reducing the labor cost that is included in the tables in this report.

Detailed program descriptions, instructions for applying and applications can be found at: www.njcleanenergy.com/SSB.

8.2 Direct Install

Overview

Direct Install is a turnkey program available to existing small to medium-sized facilities with a peak electric demand that does not exceed 200 kW for any recent 12-month period. You will work directly with a pre-approved contractor who will perform a free energy assessment at your facility, identify specific eligible measures, and provide a clear scope of work for installation of selected measures. Energy efficiency measures may include lighting and lighting controls, refrigeration, HVAC, motors, variable speed drives and controls.

Incentives

The program pays up to 70**%** of the total installed cost of eligible measures, up to $125,000 per project. Direct Install participants will also be held to a fiscal year cap of $250,000 per entity.

How to Participate

To participate in the Direct Install program you will need to contact the participating contractor who the region of the state where your facility is located. A complete list of Direct Install program partners is provided on the Direct Install website linked below. The contractor will be paid the measure incentives directly by the program which will pass on to you in the form of reduced material and implementation costs. This means up to 70% of eligible costs are covered by the program, subject to program caps and eligibility, while the remaining 30% of the cost is paid to the contractor by the customer.

Since DI offers a free assessment of eligible measures, Direct Install is also available to small businesses and other commercial facilities too that may not be eligible for the more detailed facility audits provided by LGEA.

Detailed program descriptions and applications can be found at: www.njcleanenergy.com/DI.

8.3 Energy Savings Improvement Program

The Energy Savings Improvement Program (ESIP) is an alternate method for New Jersey's government agencies to finance the implementation of energy conservation measures. An ESIP is a type of "performance contract,"whereby school districts, counties, municipalities, housing authorities and other public and state entities enter in to contracts to help finance building energy upgrades. This is done in a manner that ensures that annual payments are lower than the savings projected from the ECMs, ensuring that ESIP projects are cash flow positive in year one, and every year thereafter. ESIP provides government agencies in New Jersey with a flexible tool to improve and reduce energy usage with minimal expenditure of new financial resources. NJCEP incentive programs can be leveraged to help further reduce the total project cost of eligible measures.

This LGEA report is the first step to participating in ESIP. Next, you will need to select an approach for implementing the desired ECMs:

(1) Use an Energy Services Company or "ESCO."
(2) Use independent engineers and other specialists, or your own qualified staff, to provide and manage the requirements of the program through bonds or lease obligations.
(3) Use a hybrid approach of the two options described above where the ESCO is utilized for some services and independent engineers, or other specialists or qualified staff, are used to deliver other requirements of the program.

After adopting a resolution with a chosen implementation approach, the development of the Energy Savings Plan (ESP) can begin. The ESP demonstrates that the total project costs of the ECMs are offset by the energy savings over the financing term, not to exceed 15 years. The verified savings will then be used to pay for the financing.

The ESIP approach may not be appropriate for all energy conservation and energy efficiency improvements. Entities should carefully consider all alternatives to develop an approach that best meets their needs. A detailed program descriptions and application can be found at: www.njcleanenergy.com/ESIP.

Please note that ESIP is a program delivered directly by the NJBPU and is not an NJCEP incentive program. As mentioned above, you may utilize NJCEP incentive programs to help further reduce costs when developing the ESP. You should refer to the ESIP guidelines at the link above for further information and guidance on next steps.

9 ENERGY PURCHASING AND PROCUREMENT STRATEGIES

9.1 Retail Electric Supply Options

In 1999, New Jersey State Legislature passed the Electric Discount & Energy Competition Act (EDECA) to restructure the electric power industry in New Jersey. This law deregulated the retail electric markets, allowing all consumers to shop for service from competitive electric suppliers. The intent was to create a more competitive market for electric power supply in New Jersey. As a result, utilities were allowed to charge Cost of Service and customers were given the ability to choose a third party (i.e. non-utility) energy supplier.

Energy deregulation in New Jersey has increased energy buyers' options by separating the function of electricity distribution from that of electricity supply. So, though you may choose a different company from which to buy your electric power, responsibility for your facility's interconnection to the grid and repair to local power distribution will still reside with the traditional utility company serving your region.

If your facility is not purchasing electricity from a third party supplier, consider shopping for a reduced rate from third party electric suppliers. If your facility is purchasing electricity from a third party supplier, review and compare prices at the end of the current contract or every couple years.

A list of third party electric suppliers, who are licensed by the state to provide service in New Jersey, can be found online at: www.state.nj.us/bpu/commercial/shopping.html.

9.2 Retail Natural Gas Supply Options

The natural gas market in New Jersey has also been deregulated. Most customers that remain with the utility for natural gas service pay rates that are market-based and that fluctuate on a monthly basis. The utility provides basic gas supply service (BGSS) to customers who choose not to buy from a third party supplier for natural gas commodity.

A customer's decision about whether to buy natural gas from a retail supplier is typically dependent upon whether a customer seeks budget certainty and/or longer-term rate stability. Customers can secure longer-term fixed prices by signing up for service through a third party retail natural gas supplier. Many larger natural gas customers may seek the assistance of a professional consultant to assist in their procurement process.

If your facility is not purchasing natural gas from a third party supplier, consider shopping for a reduced rate from third party natural gas suppliers. If your facility is purchasing natural gas from a third party supplier, review and compare prices at the end of the current contract or every couple years.

A list of third party natural gas suppliers, who are licensed by the state to provide service in New Jersey, can be found online at: www.state.nj.us/bpu/commercial/shopping.html.

Appendix A: Equipment Inventory & Recommendations

Lighting Inventory & Recommendations

	Existing Conditions					Proposed Conditions							Energy Impact & Financial Analysis						
Location	Fixture Quantity	Fixture Description	Control System	Watts per Fixture	Annual Operating Hours	Fixture Recommendation	Add Controls?	Fixture Quantity	Fixture Description	Control System	Watts per Fixture	Annual Operating Hours	Total Peak kW Savings	Total Annual kWh Savings	Total Annual MMBtu Savings	Total Annual Energy Cost Savings	Total Installation Cost	Total Incentives	Simple Payback w/ Incentives in Years
Entrance	1	Linear Fluorescent - T8: 4' T8 (32W) - 2L	Wall Switch	62	4,212	Relamp	No	1	LED - Linear Tubes: (2) 4' Lamps	Wall Switch	29	4,212	0.03	157	0.0	$18.76	$58.50	$10.00	2.59
Office suite - 1st floor	4	Linear Fluorescent - T8: 4' T8 (32W) - 4L	Wall Switch	114	4,212	Relamp	No	4	LED - Linear Tubes: (4) 4' Lamps	Wall Switch	58	4,212	0.18	1,066	0.0	$127.33	$380.53	$80.00	2.36
Copy room	2	Linear Fluorescent - T8: 4' T8 (32W) - 2L	Occupancy Sensor	62	2,948	Relamp	No	2	LED - Linear Tubes: (2) 4' Lamps	Occupancy Sensor	29	2,948	0.05	220	0.0	$26.26	$117.00	$20.00	3.69
Assisstant transport director	1	Linear Fluorescent - T8: 4' T8 (32W) - 4L	Occupancy Sensor	114	2,948	Relamp	No	1	LED - Linear Tubes: (4) 4' Lamps	Occupancy Sensor	58	2,948	0.05	187	0.0	$22.28	$95.13	$20.00	3.37
Transportation secretary	2	Linear Fluorescent - T8: 4' T8 (32W) - 4L	Occupancy Sensor	114	2,948	Relamp	No	2	LED - Linear Tubes: (4) 4' Lamps	Occupancy Sensor	58	2,948	0.09	373	0.0	$44.57	$190.27	$40.00	3.37
Director of transportation	5	Linear Fluorescent - T8: 4' T8 (32W) - 4L	Occupancy Sensor	114	2,948	Relamp	No	5	LED - Linear Tubes: (4) 4' Lamps	Occupancy Sensor	58	2,948	0.23	933	0.0	$111.42	$475.67	$100.00	3.37
Closet	1	Linear Fluorescent - T8: 4' T8 (32W) - 2L	Wall Switch	62	4,212	Relamp	Yes	1	LED - Linear Tubes: (2) 4' Lamps	Occupancy Sensor	29	2,948	0.03	198	0.0	$23.70	$174.50	$10.00	6.94
Hallway upstairs	1	Linear Fluorescent - T8: 4' T8 (32W) - 2L	Wall Switch	62	4,212	Relamp	No	1	LED - Linear Tubes: (2) 4' Lamps	Wall Switch	29	4,212	0.03	157	0.0	$18.76	$58.50	$10.00	2.59
Hallway upstairs	1	Linear Fluorescent - T8: 2' T8 (17W) - 2L	Wall Switch	33	4,212	Relamp	No	1	LED - Linear Tubes: (2) 2' Lamps	Wall Switch	17	4,212	0.01	76	0.0	$9.10	$48.20	$10.00	4.20
Hallway downstairs	1	Linear Fluorescent - T8: 4' T8 (32W) - 2L	Wall Switch	62	4,212	Relamp	No	1	LED - Linear Tubes: (2) 4' Lamps	Wall Switch	29	4,212	0.03	157	0.0	$18.76	$58.50	$10.00	2.59
Restroom 1	1	Linear Fluorescent - T8: 4' T8 (32W) - 2L	Occupancy Sensor	62	2,948	Relamp	No	1	LED - Linear Tubes: (2) 4' Lamps	Occupancy Sensor	29	2,948	0.03	110	0.0	$13.13	$58.50	$10.00	3.69
Restroom 2	1	Linear Fluorescent - T8: 4' T8 (32W) - 2L	Occupancy Sensor	62	2,948	Relamp	No	1	LED - Linear Tubes: (2) 4' Lamps	Occupancy Sensor	29	2,948	0.03	110	0.0	$13.13	$58.50	$10.00	3.69
Garage office	8	Linear Fluorescent - T8: 4' T8 (32W) - 2L	Wall Switch	62	4,212	Relamp	No	8	LED - Linear Tubes: (2) 4' Lamps	Wall Switch	29	4,212	0.21	1,257	0.0	$150.07	$468.00	$80.00	2.59
Garage	20	Metal Halide: (1) 250W Lamp	Wall Switch	295	4,212	Fixture Replacement	No	20	LED - Fixtures: High-Bay	Wall Switch	75	4,212	3.58	20,942	0.0	$2,501.17	$53,704.00	$3,000.00	20.27
Boiler room	1	Linear Fluorescent - T8: 4' T8 (32W) - 2L	Wall Switch	62	4,212	Relamp	No	1	LED - Linear Tubes: (2) 4' Lamps	Wall Switch	29	4,212	0.03	157	0.0	$18.76	$58.50	$10.00	2.59
Exterior wall pack	7	Compact Fluorescent: 1 Lamp	Wall Switch	42	4,380	Relamp	No	7	LED Screw-In Lamps: 1 Lamp	Wall Switch	29	4,380	0.07	437	0.0	$52.14	$376.27	$0.00	7.22
Exterior canopy fixtures	1	Compact Fluorescent: 1 Lamp	Wall Switch	42	4,380	Relamp	No	1	LED Screw-In Lamps: 1 Lamp	Wall Switch	29	4,380	0.01	62	0.0	$7.45	$53.75	$0.00	7.22
Breakroom	6	Linear Fluorescent - T8: 4' T8 (32W) - 2L	Wall Switch	62	4,212	Relamp	No	6	LED - Linear Tubes: (2) 4' Lamps	Wall Switch	29	4,212	0.16	942	0.0	$112.55	$351.00	$60.00	2.59
Gas station canopy fixtures	6	Metal Halide: (1) 400W Lamp	Wall Switch	458	4,212	Fixture Replacement	No	6	LED - Fixtures: High-Bay	Wall Switch	120	4,212	1.65	9,652	0.0	$1,152.81	$16,111.20	$900.00	13.19
All building	5	Exit Signs: LED - 2 W Lamp	None	6	8,760	None	No	5	Exit Signs: LED - 2 W Lamp	None	6	8,760	0.00	0	0.0	$0.00	$0.00	$0.00	0.00

Motor Inventory & Recommendations

		Existing Conditions						Proposed Conditions				Energy Impact & Financial Analysis						
Location	Area(s)/System(s) Served	Motor Quantity	Motor Application	HP Per Motor	Full Load Efficiency	VFD Control?	Annual Operating Hours	Install High Efficiency Motors?	Full Load Efficiency	Install VFDs?	Number of VFDs	Total Peak kW Savings	Total Annual kWh Savings	Total Annual MMBtu Savings	Total Annual Energy Cost Savings	Total Installation Cost	Total Incentives	Simple Payback w/ Incentives in Years
Garage	Garage	3	Supply Fan	0.3	60.0%	No	3,000	No	60.0%	No		0.00	0	0.0	$0.00	$0.00	$0.00	0.00
Boiler room	Boiler	1	Combustion Air Fan	0.3	60.0%	No	2,745	No	60.0%	No		0.00	0	0.0	$0.00	$0.00	$0.00	0.00
Garage	Hoist doors	3	Other	0.5	86.5%	No	2,745	No	86.5%	No		0.00	0	0.0	$0.00	$0.00	$0.00	0.00
Garage	DHW	1	Other	0.5	60.0%	No	2,745	No	60.0%	No		0.00	0	0.0	$0.00	$0.00	$0.00	0.00
Mechanical space	Boiler	1	Heating Hot Water Pump	0.8	60.0%	No	2,745	No	60.0%	No		0.00	0	0.0	$0.00	$0.00	$0.00	0.00

Electric HVAC Inventory & Recommendations

		Existing Conditions				Proposed Conditions							Energy Impact & Financial Analysis						
Location	Area(s)/System(s) Served	System Quantity	System Type	Cooling Capacity per Unit (Tons)	Heating Capacity per Unit (kBtu/hr)	Install High Efficiency System?	System Quantity	System Type	Cooling Capacity per Unit (Tons)	Heating Capacity per Unit (kBtu/hr)	Cooling Mode Efficiency (SEER/EER)	Heating Mode Efficiency (COP)	Install Dual Enthalpy Economizer?	Total Peak kW Savings	Total Annual kWh Savings	Total Annual MMBtu Savings	Total Annual Energy Cost Savings	Total Installation Cost	Total Incentives	Simple Payback w/ Incentives in Years
Grounds	Offices	1	Split-System AC	5.00		Yes	1	Split-System AC	5.00		14.00		No	1.15	4,457	0.0	$532.33	$7,481.10	$460.00	13.19
Garage office	Garage office	1	Window AC	0.67		No							No	0.00	0	0.0	$0.00	$0.00	$0.00	0.00
Breakroom	Breakroom	1	Window AC	1.50		No							No	0.00	0	0.0	$0.00	$0.00	$0.00	0.00

Fuel Heating Inventory & Recommendations

		Existing Conditions			Proposed Conditions						Energy Impact & Financial Analysis						
Location	Area(s)/System(s) Served	System Quantity	System Type	Output Capacity per Unit (MBh)	Install High Efficiency System?	System Quantity	System Type	Output Capacity per Unit (MBh)	Heating Efficiency	Heating Efficiency Units	Total Peak kW Savings	Total Annual kWh Savings	Total Annual MMBtu Savings	Total Annual Energy Cost Savings	Total Installation Cost	Total Incentives	Simple Payback w/ Incentives in Years
Boiler room	All building	1	Non-Condensing Hot Water Boiler	360.00	Yes	1	Non-Condensing Hot Water Boiler	360.00	85.00%	Et	0.00	0	74.8	$956.77	$8,076.68	$630.00	7.78

DHW Inventory & Recommendations

		Existing Conditions		Proposed Conditions						Energy Impact & Financial Analysis						
Location	Area(s)/System(s) Served	System Quantity	System Type	Replace?	System Quantity	System Type	Fuel Type	System Efficiency	Efficiency Units	Total Peak kW Savings	Total Annual kWh Savings	Total Annual MMBtu Savings	Total Annual Energy Cost Savings	Total Installation Cost	Total Incentives	Simple Payback w/ Incentives in Years
Boiler room	Kitchenette and restrooms	1	Storage Tank Water Heater (≤ 50 Gal)	No						0.00	0	0.0	$0.00	$0.00	$0.00	0.00

Plug Load Inventory

	Existing Conditions			
Location	Quantity	Equipment Description	Energy Rate (W)	ENERGY STAR Qualified?
Transportation Garage	2	LED Tv	100.0	Yes
Transportation Garage	9	Computer	145.0	Yes
Transportation Garage	1	Space heater	1,500.0	Yes
Transportation Garage	2	Paper shredder	150.0	Yes
Transportation Garage	2	Water dispenser	500.0	Yes
Transportation Garage	2	Microwave	1,000.0	Yes
Transportation Garage	1	Coffee machine	400.0	Yes
Transportation Garage	1	Big printer	218.0	Yes
Transportation Garage	1	Medium refrigerator	60.0	Yes
Transportation Garage	3	Small printers	20.0	Yes
Transportation Garage	1	Double door fridge	218.0	Yes
Transportation Garage	2	Fork lift	4,000.0	Yes

Vending Machine Inventory & Recommendations

	Existing Conditions		Proposed Conditions	Energy Impact & Financial Analysis						
Location	Quantity	Vending Machine Type	Install Controls?	Total Peak kW Savings	Total Annual kWh Savings	Total Annual MMBtu Savings	Total Annual Energy Cost Savings	Total Installation Cost	Total Incentives	Simple Payback w/ Incentives in Years
Break room	1	Refrigerated	Yes	0.00	1,612	0.0	$192.51	$230.00	$0.00	1.19

Appendix B: ENERGY STAR® Statement of Energy Performance

ENERGY STAR® Statement of Energy Performance

LEARN MORE AT energystar.gov

N/A

ENERGY STAR® Score[1]

Jackson Township BOE Transportation Facility

Primary Property Type: Other - Services
Gross Floor Area (ft²): 6,640
Built: 1974

For Year Ending: December 31, 2016
Date Generated: March 26, 2018

1. The ENERGY STAR score is a 1-100 assessment of a building's energy efficiency as compared with similar buildings nationwide, adjusting for climate and business activity.

Property & Contact Information

Property Address	Property Owner	Primary Contact
Jackson Township BOE Transportation Facility 165 Don Connor Boulevard Jackson, New Jersey 08527	Jackson Township BOE 151 Don Connor Boulevard Jackson, NJ 08527 (732) 833-4600	Michelle Richardson 151 Don Connor Boulevard Jackson, NJ 08527 (732) 833-4600 sstewart@trcsolutions.com

Property ID: 3080521

Energy Consumption and Energy Use Intensity (EUI)

Site EUI
198.4 kBtu/ft²

Source EUI
330.1 kBtu/ft²

Annual Energy by Fuel	
Natural Gas (kBtu)	930,990 (71%)
Electric - Grid (kBtu)	386,624 (29%)

National Median Comparison	
National Median Site EUI (kBtu/ft²)	60.4
National Median Source EUI (kBtu/ft²)	100.4
% Diff from National Median Source EUI	229%
Annual Emissions	
Greenhouse Gas Emissions (Metric Tons CO2e/year)	92

Signature & Stamp of Verifying Professional

I _____ (Name) verify that the above information is true and correct to the best of my knowledge.

Signature: _____ Date: _____

Licensed Professional

____ _____

,

(____)____-_____

_____

Professional Engineer Stamp (if applicable)