



Local Government Energy Audit Report

Black River Wildlife Management Area Office

May 24, 2019

Prepared for:

Black River Wildlife Management Office
275 North Road
Chester, NJ 07930

Prepared by:

TRC Energy Services
900 Route 9 North
Woodbridge, NJ 07095

Disclaimer

The goal of this audit report is to identify potential energy efficiency opportunities, help prioritize specific measures for implementation, and provide information about financial incentives that may be available. Most energy conservation measures have received preliminary analysis of feasibility that identifies expected ranges of savings and costs. This level of analysis is usually considered sufficient to establish a basis for further discussion and to help prioritize energy measures.

TRC Energy Services (TRC) reviewed the energy conservation measures and estimates of energy savings were reviewed for technical accuracy. Actual, achieved energy savings depend on behavioral factors and other uncontrollable variables and, therefore, estimates of final energy savings are not guaranteed. TRC and the New Jersey Board of Public Utilities (NJBPU) shall in no event be liable should the actual energy savings vary.

TRC bases estimated installation costs on our experience at similar facilities, pricing from local contractors and vendors, and/or cost estimates from RS Means. We encourage the owner of the facility to independently confirm these cost estimates and to obtain multiple estimates when considering measure installations. Actual installation costs can vary widely based on individual measures and conditions. TRC and NJBPU do not guarantee installed cost estimates and shall in no event be held liable should actual installed costs vary from estimates.

New Jersey's Clean Energy Program (NJCEP) incentive values provided in this report are estimates based on program information available at the time of the report. Incentive levels are not guaranteed. The NJBPU reserves the right to extend, modify, or terminate programs without prior notice. Please review all available program incentives and eligibility requirements prior to selecting and installing any energy conservation measures.

The customer and their respective contractor(s) are responsible to implement energy conservation measures in complete conformance with all applicable local, state and federal requirements.

Copyright ©2019 TRC Energy Services. All rights reserved.

Reproduction or distribution of the whole, or any part of the contents of this document without written permission of TRC is prohibited. Neither TRC nor any of its employees makes any warranty, express or implied, or assumes any legal liability or responsibility for the accuracy, completeness, or usefulness of any data, information, method, product or process disclosed in this document, or represents that its use will not infringe upon any privately-owned rights, including but not limited to, patents, trademarks or copyrights.

Table of Contents

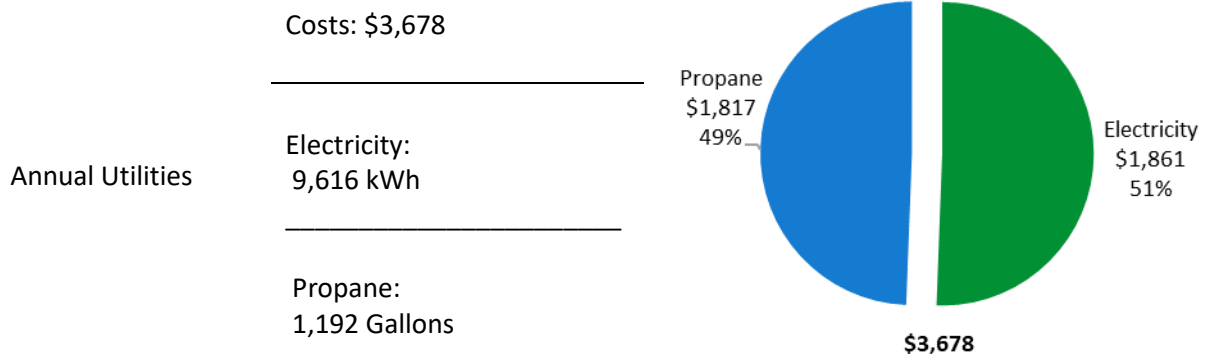
1	Executive Summary	5
1.1	Planning Your Project	8
	Pick Your Installation Approach	8
	More Options from Around the State	10
2	Existing Conditions	11
2.1	Site Overview.....	11
2.2	Building Occupancy	11
2.3	Building Envelope	12
2.4	Lighting Systems.....	13
2.5	Air Handling Systems.....	14
	Air Conditioner	14
	Heating System	14
2.6	Domestic Hot Water	15
2.8	Plug Load & Vending Machines.....	16
2.9	Water-Using Systems	16
3	Energy Use and Costs	17
3.1	Electricity	18
3.2	Propane	19
3.3	Benchmarking.....	20
	Tracking Your Energy Performance.....	20
4	Energy Conservation Measures	21
4.1	Lighting.....	24
	ECM 1: Install LED Fixtures	24
	ECM 2: Retrofit Fluorescent Fixtures with LED Lamps and Drivers.....	24
	ECM 3: Retrofit Fixtures with LED Lamps.....	25
4.2	Lighting Controls.....	25
	ECM 4: Install Occupancy Sensor Lighting Controls	25
4.3	Electric Unitary HVAC.....	26
	Install High Efficiency Air Conditioning Unit.....	26
4.4	Gas-Fired Heating.....	26
	ECM 5: Install High Efficiency Furnaces.....	26
4.5	HVAC.....	27
	ECM 6: Install Programmable Thermostats.....	27
5	Energy Efficient Best Practices	28
	Energy Tracking with ENERGY STAR® Portfolio Manager®	28
	Lighting Controls	28
	Thermostat Schedules and Temperature Resets	28
	HVAC Filter Cleaning and Replacement	28

Furnace Maintenance	28
Water Heater Maintenance	29
Water Conservation	29
Procurement Strategies	29
6 On-site Generation	30
6.1 Solar Photovoltaic	30
6.2 Combined Heat and Power	32
7 Project Funding and Incentives.....	33
7.1 SmartStart	34
7.2 Direct Install	35
7.3 Energy Savings Improvement Program.....	36
8 Energy Purchasing and Procurement Strategies	37
8.1 Retail Electric Supply Options.....	37
8.2 Retail Natural Gas Supply Options	37
Appendix A: Equipment Inventory & Recommendations	A-1
Appendix B: ENERGY STAR® Statement of Energy Performance.....	B-1
Appendix C: Glossary	C-1

1 EXECUTIVE SUMMARY

The New Jersey Board of Public Utilities (NJBP) has sponsored this Local Government Energy Audit (LGEA) report for the Black River Wildlife Management Office. This report provides you with information about your facility's energy use, identifies energy conservation measures (ECMs) that can reduce your energy use, and provides information and assistance to help make changes in your facility. TRC Energy Services (TRC) conducted this study as part of a comprehensive effort to assist New Jersey school districts and local governments in controlling their energy costs and help protect our environment by reducing statewide energy consumption.

BUILDING PERFORMANCE REPORT



ENERGY STAR®
Benchmarking Score 89
(1-100 scale)

Congratulations, your building performs better than the national average. This report has suggestions about how to keep your building running efficiently, further improve performance and lower your energy bills even more.

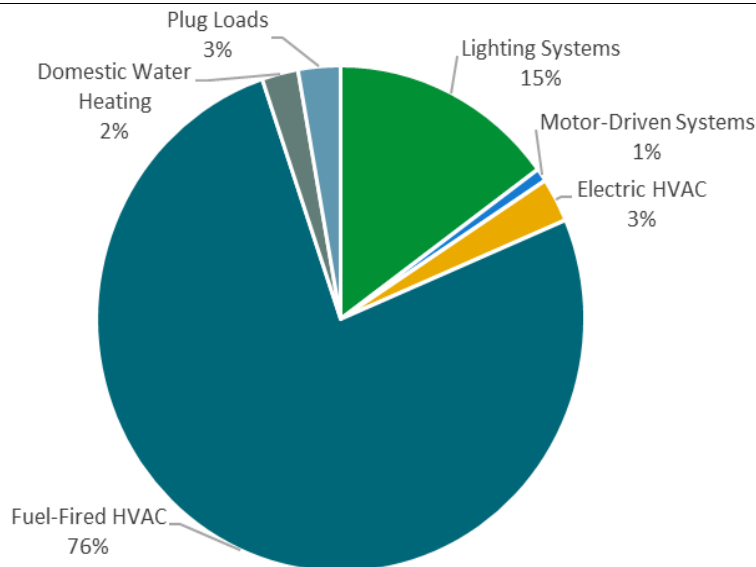


Figure 1 - Energy Use by System

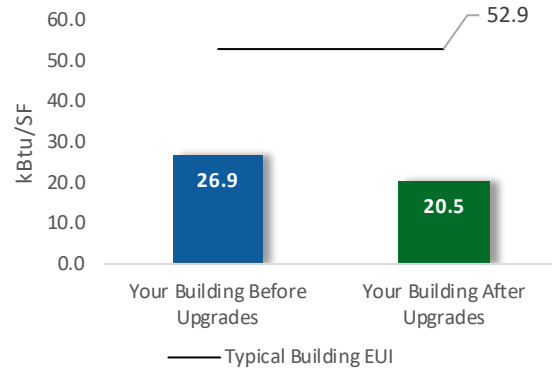
POTENTIAL IMPROVEMENTS



This energy audit considered a range of potential energy improvements in your building. Costs and savings will vary between improvements. Presented below are two potential scopes of work for your consideration.

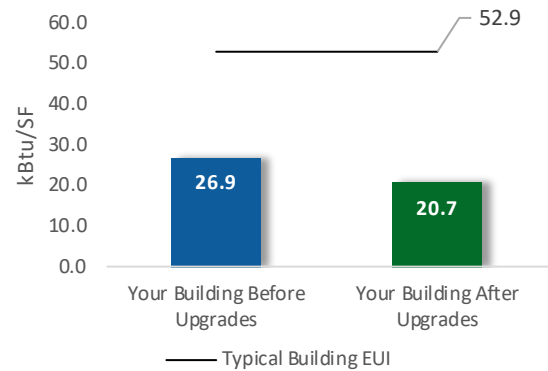
Scenario 1: Full Package (all evaluated measures)

Installation Cost	\$9,919
Potential Rebates & Incentives ¹	\$1,130
Annual Cost Savings	\$1,229
Annual Energy Savings	Electricity: 4,865 kWh Propane: 189 Gallons
Greenhouse Gas Emission Savings	4 Tons
Simple Payback	7.1 Years
Site Energy Savings (all utilities)	24%



Scenario 2: Cost Effective Package²

Installation Cost	\$8,286
Potential Rebates & Incentives	\$1,130
Annual Cost Savings	\$1,174
Annual Energy Savings	Electricity: 4,578 kWh Propane: 189 Gallons
Greenhouse Gas Emission Savings	4 Tons
Simple Payback	6.1 Years
Site Energy Savings (all utilities)	23%



On-site Generation Potential

Photovoltaic	None
Combined Heat and Power	None

¹ Incentives are based on current SmartStart Prescriptive incentives. Other Program incentives may apply.

² A cost-effective measure is defined as one where the simple payback does not exceed two-thirds of the expected proposed equipment useful life. Simple payback is based on the net measure cost after potential incentives.

#	Energy Conservation Measure	Annual Electric Savings (kWh)	Peak Demand Savings (kW)	Annual Fuel Savings (MMBtu)	Annual Energy Cost Savings (\$)	Lifetime Energy Cost Savings (\$)	Estimated Install Cost (\$)	Estimated Incentive (\$)*	Estimated Net Cost (\$)	Simple Payback Period (yrs)**	CO ₂ e Emissions Reduction (lbs)
Lighting Upgrades		4,061	1.4	-1	\$773	\$11,601	\$4,869	\$590	\$4,279	5.5	3,981
ECM 1	Install LED Fixtures	2,234	0.4	0	\$432	\$6,485	\$2,898	\$300	\$2,598	6.0	2,249
ECM 2	Retrofit Fluorescent Fixtures with LED Lamps and Drivers	1,181	0.7	0	\$220	\$3,304	\$1,030	\$160	\$870	3.9	1,119
ECM 3	Retrofit Fixtures with LED Lamps	647	0.4	0	\$121	\$1,811	\$942	\$130	\$812	6.7	613
Lighting Control Measures		517	0.3	0	\$96	\$772	\$1,080	\$140	\$940	9.7	490
ECM 4	Install Occupancy Sensor Lighting Controls	517	0.3	0	\$96	\$772	\$1,080	\$140	\$940	9.7	490
Electric Unitary HVAC Measures		287	0.2	0	\$56	\$833	\$1,633	\$0	\$1,633	29.4	289
	Install High Efficiency Air Conditioning Units	287	0.2	0	\$56	\$833	\$1,633	\$0	\$1,633	29.4	289
Gas Heating (HVAC/Process) Replacement		0	0.0	11	\$187	\$3,732	\$1,677	\$400	\$1,277	6.8	1,589
ECM 5	Install High Efficiency Furnaces	0	0.0	11	\$187	\$3,732	\$1,677	\$400	\$1,277	6.8	1,589
HVAC System Improvements		0	0.0	7	\$117	\$1,290	\$660	\$0	\$660	5.6	999
ECM 6	Install Programmable Thermostats	0	0.0	7	\$117	\$1,290	\$660	\$0	\$660	5.6	999
TOTALS		4,865	1.9	17	\$1,229	\$18,228	\$9,919	\$1,130	\$8,789	7.1	7,348

* - All incentives presented in this table are based on NJ SmartStart equipment incentives and assume proposed equipment meets minimum performance criteria for that program.

** - Simple Payback Period is based on net measure costs (i.e. after incentives).

Figure 2 – Evaluated Energy Improvements

1.1 Planning Your Project

Careful planning makes for a successful energy project. When considering this scope of work, you will have some decisions to make, such as:

- ◆ How will the project be funded and/or financed?
- ◆ Is it best to pursue individual ECMs, groups of ECMs, or use a comprehensive approach where all ECMs are installed together?
- ◆ Are there other facility improvements that should happen at the same time?

Pick Your Installation Approach

New Jersey’s Clean Energy Programs give you the flexibility to do a little or a lot. Rebates, incentives, and financing are available to help reduce both your installation costs and your energy bills. If you are planning to take advantage of these programs, make sure to review incentive program guidelines before proceeding. This is important because in most cases you will need to submit applications for the incentives before purchasing materials or starting installation.

The potential ECMs identified for this building likely qualify for multiple incentive and funding programs. Based on current program rules and requirements, your measures are likely to qualify for the following programs:

Energy Conservation Measure		SmartStart	Direct Install	Pay For Performance
ECM 1	Install LED Fixtures	X	X	
ECM 2	Retrofit Fluorescent Fixtures with LED Lamps and Drivers	X	X	
ECM 3	Retrofit Fixtures with LED Lamps	X	X	
ECM 4	Install Occupancy Sensor Lighting Controls	X	X	
ECM 5	Install High Efficiency Furnaces		X	
ECM 6	Install Programmable Thermostats			

Figure 3 – Funding Options



New Jersey's Clean Energy Programs At-A-Glance

	SmartStart Flexibility to install at your own pace	Direct Install Turnkey installation	Pay for Performance Whole building upgrades
Who should use it?	Buildings installing individual measures or small group of measures.	Small to mid-size facilities that can bundle multiple measures together. Average peak demand should be below 200 kW. Not suitable for significant building shell issues.	Mid to large size facilities looking to implement as many measures as possible at one time. Peak demand should be over 200 kW.
How does it work?	Use in-house staff or your preferred contractor.	Pre-approved contractors pass savings along to you via reduced material and labor costs.	Whole-building approach to energy upgrades designed to reduce energy use by at least 15%. The more you save, the higher the incentives.
What are the Incentives?	Fixed incentives for specific energy efficiency measures.	Incentives pay up to 70% of eligible costs, up to \$125,000 per project. You pay the remaining 30% directly to the contractor.	Up to 25% of installation cost, calculated based on level of energy savings per square foot.
How do I participate?	Apply for the specific equipment to be installed.	Contact a participating contractor in your region.	Contact a pre-qualified partner to develop your energy reduction plan and set your energy savings targets.

Take the next step by visiting www.njcleanenergy.com for program details, applications, and to contact a qualified contractor.

Individual Measures with SmartStart

For facilities wishing to pursue only selected individual measures (or planning to phase implementation of selected measures over multiple years), incentives are available through the SmartStart program. To participate, you can use internal resources or an outside firm or contractor to perform the final design of the ECM(s) and install the equipment. Program pre-approval is required for some SmartStart incentives, so only after receiving pre-approval should you proceed with ECM installation.

Turnkey Installation with Direct Install

The Direct Install program provides turnkey installation of multiple measures through an authorized network of participating contractors. This program can provide substantially higher incentives than SmartStart, up to 70% of the cost of selected measures. Direct Install contractors will assess and verify individual measure eligibility and, in most cases, they perform the installation work. The Direct Install program is available to sites with an average peak demand of less than 200 kW.

Whole Building Approach with Pay for Performance

Pay for Performance can be a good option for medium to large sized facilities to achieve deep energy savings. Pay for Performance allows you to install as many measures as possible under a single project as well as address measures that may not qualify for other programs. Many facilities pursuing an Energy Savings Improvement Program (ESIP) loan also use this program. Pay for Performance works for larger customers with a peak demand over 200 kW. The minimum installed scope of work must include at least two unique measures resulting in at least 15% energy savings, where lighting cannot make up the majority of the savings.

More Options from Around the State

Financing and Planning Support with the Energy Savings Improvement Program (ESIP)

For larger facilities with limited capital availability to implement ECMs, project financing may be available through the ESIP. Supported directly by the NJBPU, ESIP provides government agencies with project development, design, and implementation support services, as well as, attractive financing for implementing ECMs. You have already taken the first step as an LGEA customer, because this report is required to participate in ESIP.

Resiliency with Return on Investment through Combined Heat & Power (CHP)

The CHP program provides incentives for combined heat and power (aka cogeneration) and waste heat to power projects. Combined heat and power systems generate power on-site and recover heat from the generation system to meet on-site thermal loads. Waste heat to power systems use waste heat to generate power. You will work with a qualified developer who will design a system that meets your building's heating and cooling needs.

Ongoing Electric Savings with Demand Response

The Demand Response Energy Aggregator program reduces electric loads at commercial facilities when wholesale electricity prices are high or when the reliability of the electric grid is threatened due to peak power demand. By enabling commercial facilities to reduce their electric demand during times of peak demand, the grid is made more reliable and overall transmission costs are reduced for all ratepayers. Curtailment service providers provide regular payments to medium and large consumers of electric power for their participation in demand response (DR) programs. Program participation is voluntary, and facilities receive payments regardless of whether they are called upon to curtail their load during times of peak demand.

2 EXISTING CONDITIONS

The New Jersey Board of Public Utilities (NJBP) has sponsored this Local Government Energy Audit (LGEA) Report for New Jersey Department of Environmental Protection, Division of Fish and Wildlife. This report provides information on how your facility uses energy, identifies energy conservation measures (ECMs) that can reduce your energy use, and provides information and assistance to help you implement the ECMs. This report also contains valuable information on financial incentives from New Jersey’s Clean Energy Program (NJCEP) for implementing ECMs.

TRC conducted this study as part of a comprehensive effort to assist New Jersey educational and local government facilities in controlling energy costs and protecting our environment by offering a wide range of energy management options and advice.

2.1 Site Overview

On October 17, 2018, TRC performed an energy audit at New Jersey Department of Environmental Protection, Division of Fish and Wildlife located in Chester, NJ. TRC met with Chris Murphy to review the facility operations and help focus our investigation on specific energy-using systems.

The New Jersey Division of Fish and Wildlife is a government agency dedicated to the protection, management, and wise use of New Jersey’s fish and wildlife resources.

The Black River wildlife management area office is located at 275 North Road in Chester Township, New Jersey. The facility was originally built in 1950 and is comprised of two buildings totaling approximately 5,270 square feet. Spaces include unheated garage bays, a heated maintenance space, an office, and a restroom.

Lighting at the management office consists of linear fluorescent T8 and T12 fixtures. The office is cooled by a window air conditioning unit and heated with propane-fired furnaces and warm air units.

2.2 Building Occupancy

The facility is occupied year-round, Monday to Friday. Typical weekday occupancy is three staff members. The typical schedule is presented in the table below:

Building Name	Weekday/Weekend	Operating Schedule
Black River Wildlife Management Office	Weekday	7:00 AM - 3:30 PM
	Weekend	Closed

Figure 4 - Building Occupancy Schedule

2.3 Building Envelope

The maintenance office building is a slab on grade single story with concrete block walls. A portion of the front wall is wood framed with wood siding. The roof is sloped with asphalt shingles supported by wood trusses. The roof appears to be in fair condition. The vinyl framed double paned windows are in fair condition. The insulated metal entrance door is also in poor condition. Overall, the maintenance office building appears in poor condition.

The new garage is a slab on grade pre-engineered metal building with concrete block foundation and wood frame walls. Wood trusses support a sloped standing seam metal roofing system. The windows are single paned glass with aluminum clad wood frames in good condition. There are three bays in the building, two are uninsulated and unconditioned while one is insulated and heated with a propane furnace. The metal framed overhead doors and main entrance door are in good condition.



Image 1: Building Envelopes

2.4 Lighting Systems

The old maintenance office building is illuminated with 32-Watt U-shape fluorescent lamps, while the garage has 2-lamp, 8-foot long linear fluorescent T12 lamps. Typically, T8 fluorescent lamps use electronic ballasts and T12 fluorescent lamps use less efficient magnetic ballasts. Exit signs are LED. Interior fixtures are controlled with manual wall switches and lighting levels were generally sufficient. Exterior illumination for the garage bay is provided by wall mounted metal halide fixtures with 150-Watt and 250-Watt lamps that are controlled with photocells.

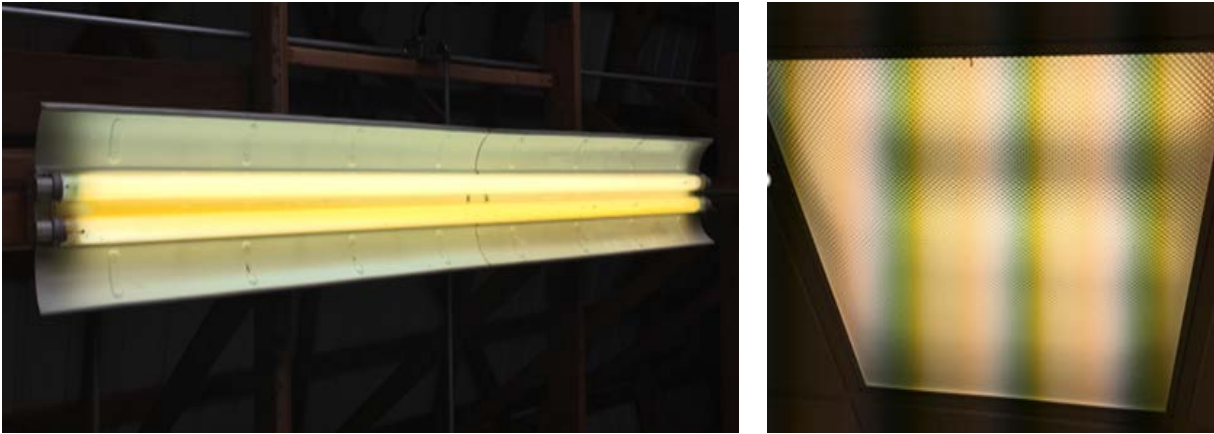


Image 2: 8-Foot Long T12 and U-Shape T8 Fixtures



Image 3: Metal Halide Fixtures

2.5 Air Handling Systems

Air Conditioner



The office area of the maintenance building is cooled by a 1.5 ton Hampton bay window air conditioner that is old and appears in poor condition. With an efficiency estimated to be 9.1 EER, it has been evaluated for replacement.

Image 4: Hampton Bay Window AC

Heating System

Heating system for the heated bay and the office areas consists of two propane fires furnaces. The York unit with 74 MBh output capacity and 80% efficiency serves the heated bay, while the Amana 46 MBh condensing unit with an efficiency of 92.1% serves the office area. The York unit appears in fair condition and has been evaluated for replacement. The units are controlled with non-programmable local thermostats.



Image 5: York & Amana Propane Fired Furnaces



Image 6: Local Thermostat

2.6 Domestic Hot Water

The domestic hot water is produced with a Bradford White 9 gallon, 1.5 kW electric water heater located in the maintenance office building and serves the restroom. The water heater is in good condition.



Image 7: Domestic Water Heater

2.8 Plug Load & Vending Machines

The utility bill analysis indicates that plug loads consume approximately 2.81% percent of total building energy use. This is lower than a typical building.

The facility seem to already be doing a great job managing the electrical plug loads. This report makes additional suggestions for ECMs in this area, as well as in the Energy Efficient Best Practices section.

The facility has minimal plug load equipment. It consists of a desktop computer, a refrigerator, water cooler, microwave, and two small printers.

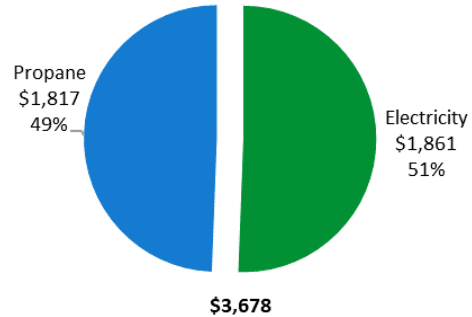
2.9 Water-Using Systems

There is one restroom with a toilet, urinal, and sink. Faucet flow rate is low.

3 ENERGY USE AND COSTS

Twelve months of utility billing data are used to develop annual energy consumption and cost data. This information creates a profile of the annual energy consumption and energy costs.

Utility Summary		
Fuel	Usage	Cost
Electricity	9,616 kWh	\$1,861
Propane	1,192 Gallons	\$1,817
Total		\$3,678



An energy balance identifies and quantifies energy use in your various building systems. This can highlight areas with the most potential for improvement. This energy balance was developed using calculated energy use for each of the end uses noted in the figure.

The energy auditor collects information regarding equipment operating hours, capacity, efficiency and other operational parameters from facility staff, drawings, and on-site observations. This information is used as the inputs to calculate the existing conditions energy use for the site. The calculated energy use is then compared to the historical energy use and the initial inputs are revised, as necessary, to balance the calculated energy use to the historical energy use.

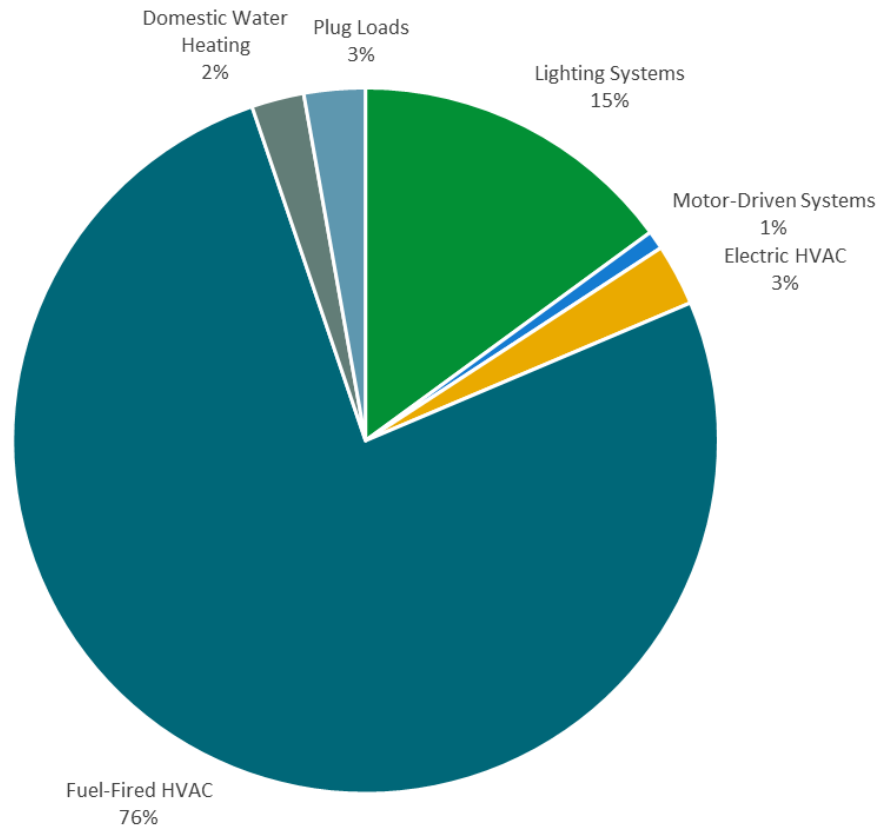
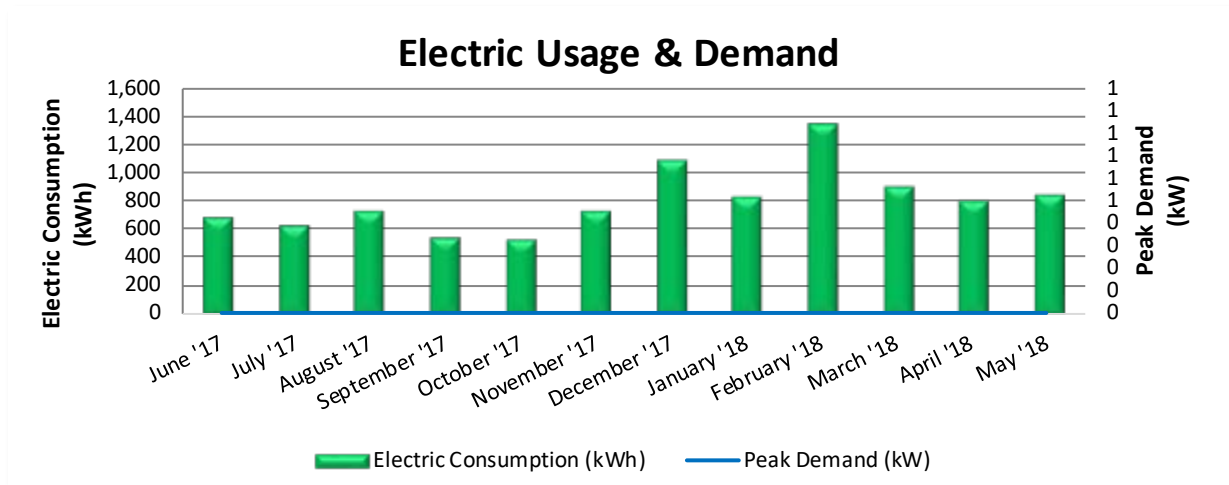


Figure 5 - Energy Balance

3.1 Electricity

JCP&L delivers electricity under rate class MGSS, with electric production provided by Champion Energy Services, a third-party supplier.



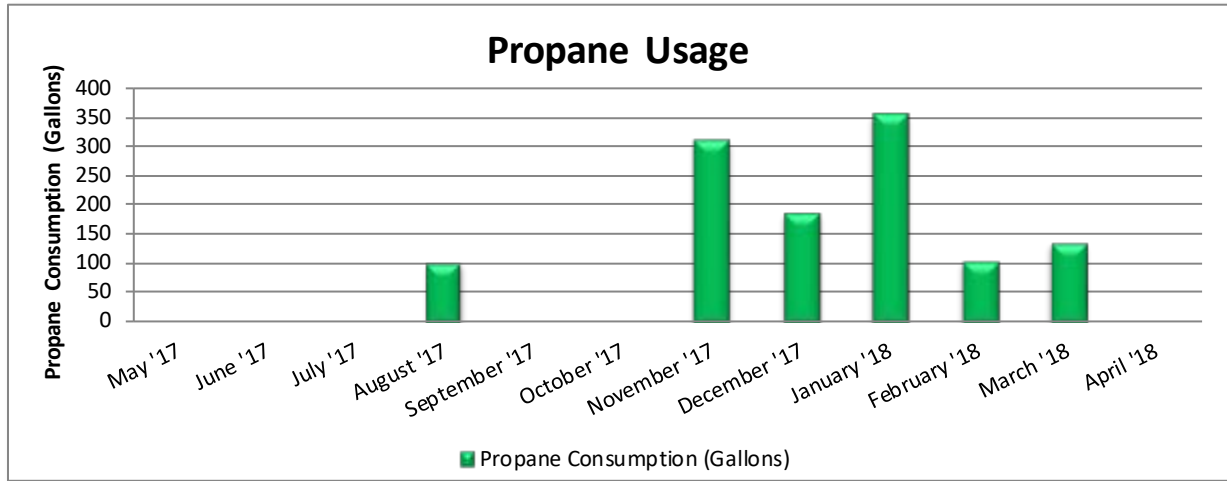
Electric Billing Data			
Period Ending	Days in Period	Electric Usage (kWh)	Total Electric Cost
6/27/17	30	687	\$137
7/27/17	31	624	\$128
8/28/17	31	732	\$145
9/27/17	30	543	\$115
10/27/17	31	525	\$121
11/29/17	30	724	\$140
12/28/17	31	1,083	\$193
1/26/18	31	825	\$155
2/27/18	28	1,341	\$231
3/28/18	31	895	\$165
4/25/18	30	798	\$148
5/25/18	31	839	\$184
Totals	365	9,616	\$1,861
Annual	365	9,616	\$1,861

Notes:

- Peak electric usage occurred in February '18.
- The average electric cost over the past 12 months was \$0.194/kWh, which is the blended rate that includes energy supply, distribution, demand, and other charges. This report uses this blended rate to estimate energy cost savings. The electric profile has wintertime surge usage that may be weather related as it indicates supplemental electric heat.

3.2 Propane

Suburban Propane delivers Propane to the project site.



Propane Billing Data			
Period Ending	Days in Period	Propane Usage (Gallons)	Fuel Cost
6/14/17	30	0	\$0
7/14/17	31	0	\$0
8/11/17	31	0	\$0
9/14/17	30	101	\$139
10/13/17	31	0	\$0
11/14/17	30	0	\$0
12/13/17	31	309	\$502
1/15/18	31	187	\$285
2/13/18	28	355	\$551
3/14/18	31	105	\$158
4/1/18	30	135	\$182
5/10/18	31	0	\$0
Totals	365	1,192	\$1,817
Annual	365	1,192	\$1,817

Notes:

- The average Propane cost for the past 12 months is \$1.524/Gallon, which is the blended rate used throughout the analysis.

3.3 Benchmarking

Your building was benchmarked using the United States Environmental Protection Agency's *Portfolio Manager*® software. Benchmarking compares your building's energy use to that of similar buildings across the county, while neutralizing variations due to location, occupancy and operating hours. Some building types can be scored with a 1-100 ranking of a building's energy performance relative to the national building market. A score of 50 represents the national average and a score of 100 is best.

This ENERGY STAR® benchmarking score provides a comprehensive snapshot of your building's energy performance. It assesses the building's physical assets, operations, and occupant behavior, which is compiled into a quick and easy-to-understand score.

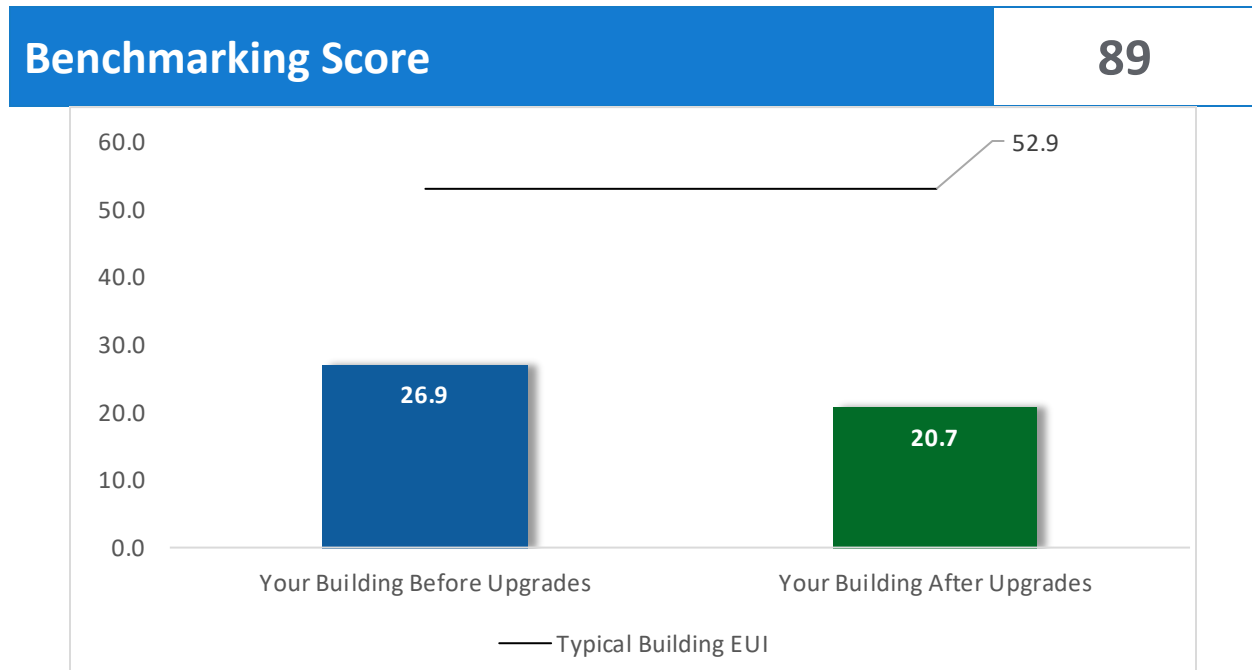


Figure 6 - Energy Use Intensity Comparison

Energy use intensity (EUI) measures energy consumption per square foot and is the standard metric for comparing buildings' energy performance. A lower EUI means better performance and less energy consumed. A number of factors can cause a building to vary from the "typical" energy usage. Local weather conditions, building age and insulation levels, equipment efficiency, daily occupancy hours, changes in occupancy throughout the year, equipment operating hours, and occupant behavior all contribute to a building's energy use and the benchmarking score.

Tracking Your Energy Performance

Keeping track of your energy use on a monthly basis is one of the best ways to keep energy costs in check. Update your utility information in Portfolio Manager® regularly, so that you can keep track of your building's performance.

We have created a Portfolio Manager® account for your facility and we have already entered the monthly utility data shown above for you. Account login information for your account will be sent via email.

Free online training is available to help you use ENERGY STAR® Portfolio Manager® to track your building's performance at: <https://www.energystar.gov/buildings/training>.

For more information on ENERGY STAR® and Portfolio Manager®, visit their website.

4 ENERGY CONSERVATION MEASURES

The goal of this audit report is to identify and evaluate potential energy efficiency improvements, provide information about the cost effectiveness of those improvements, and recognize potential financial incentives from NJBPU. Most energy conservation measures have received preliminary analysis of feasibility which identifies expected ranges of savings and costs. This level of analysis is typically sufficient to demonstrate project cost-effectiveness and help prioritize energy measures.

Calculations of energy use and savings are based on the current version of the *New Jersey's Clean Energy Program Protocols to Measure Resource Savings*, which is approved by the New Jersey Board of Public Utilities. Further analysis or investigation may be required to calculate more precise savings based on specific circumstances.

Operation and maintenance costs for the proposed new equipment will generally be lower than the current costs for the existing equipment—especially if the existing equipment is at or past its normal useful life. We have conservatively assumed there to be no impact on overall maintenance costs over the life of the equipment.

Financial incentives are based on the current NJCEP prescriptive SmartStart program. A higher level of investigation may be necessary to support any SmartStart Custom, Pay for Performance, or Direct Install incentive applications. Some measures and proposed upgrades may be eligible for higher incentives than those shown below through other NJCEP programs described in a following section of this report.

For a detailed list of the locations and recommended energy conservation measures for all inventoried equipment, see **Appendix A: Equipment Inventory & Recommendations**.

#	Energy Conservation Measure	Annual Electric Savings (kWh)	Peak Demand Savings (kW)	Annual Fuel Savings (MMBtu)	Annual Energy Cost Savings (\$)	Lifetime Energy Cost Savings (\$)	Estimated Install Cost (\$)	Estimated Incentive (\$)*	Estimated Net Cost (\$)	Simple Payback Period (yrs)**	CO ₂ e Emissions Reduction (lbs)
Lighting Upgrades		4,061	1.4	-1	\$773	\$11,601	\$4,869	\$590	\$4,279	5.5	3,981
ECM 1	Install LED Fixtures	2,234	0.4	0	\$432	\$6,485	\$2,898	\$300	\$2,598	6.0	2,249
ECM 2	Retrofit Fluorescent Fixtures with LED Lamps and Drivers	1,181	0.7	0	\$220	\$3,304	\$1,030	\$160	\$870	3.9	1,119
ECM 3	Retrofit Fixtures with LED Lamps	647	0.4	0	\$121	\$1,811	\$942	\$130	\$812	6.7	613
Lighting Control Measures		517	0.3	0	\$96	\$772	\$1,080	\$140	\$940	9.7	490
ECM 4	Install Occupancy Sensor Lighting Controls	517	0.3	0	\$96	\$772	\$1,080	\$140	\$940	9.7	490
Electric Unitary HVAC Measures		287	0.2	0	\$56	\$833	\$1,633	\$0	\$1,633	29.4	289
	Install High Efficiency Air Conditioning Units	287	0.2	0	\$56	\$833	\$1,633	\$0	\$1,633	29.4	289
Gas Heating (HVAC/Process) Replacement		0	0.0	11	\$187	\$3,732	\$1,677	\$400	\$1,277	6.8	1,589
ECM 5	Install High Efficiency Furnaces	0	0.0	11	\$187	\$3,732	\$1,677	\$400	\$1,277	6.8	1,589
HVAC System Improvements		0	0.0	7	\$117	\$1,290	\$660	\$0	\$660	5.6	999
ECM 6	Install Programmable Thermostats	0	0.0	7	\$117	\$1,290	\$660	\$0	\$660	5.6	999
TOTALS		4,865	1.9	17	\$1,229	\$18,228	\$9,919	\$1,130	\$8,789	7.1	7,348

* - All incentives presented in this table are based on NJ SmartStart equipment incentives and assume proposed equipment meets minimum performance criteria for that program.

** - Simple Payback Period is based on net measure costs (i.e. after incentives).

Figure 7 – All Evaluated ECMs

#	Energy Conservation Measure	Annual Electric Savings (kWh)	Peak Demand Savings (kW)	Annual Fuel Savings (MMBtu)	Annual Energy Cost Savings (\$)	Estimated Install Cost (\$)	Estimated Incentive (\$)*	Estimated Net Cost (\$)	Simple Payback Period (yrs)**	CO ₂ e Emissions Reduction (lbs)
Lighting Upgrades		4,061	1.4	-1	\$773	\$4,869	\$590	\$4,279	5.5	3,981
ECM 1	Install LED Fixtures	2,234	0.4	0	\$432	\$2,898	\$300	\$2,598	6.0	2,249
ECM 2	Retrofit Fluorescent Fixtures with LED Lamps and Drivers	1,181	0.7	0	\$220	\$1,030	\$160	\$870	3.9	1,119
ECM 3	Retrofit Fixtures with LED Lamps	647	0.4	0	\$121	\$942	\$130	\$812	6.7	613
Lighting Control Measures		517	0.3	0	\$96	\$1,080	\$140	\$940	9.7	490
ECM 4	Install Occupancy Sensor Lighting Controls	517	0.3	0	\$96	\$1,080	\$140	\$940	9.7	490
Gas Heating (HVAC/Process) Replacement		0	0.0	11	\$187	\$1,677	\$400	\$1,277	6.8	1,589
ECM 5	Install High Efficiency Furnaces	0	0.0	11	\$187	\$1,677	\$400	\$1,277	6.8	1,589
HVAC System Improvements		0	0.0	7	\$117	\$660	\$0	\$660	5.6	999
ECM 6	Install Programmable Thermostats	0	0.0	7	\$117	\$660	\$0	\$660	5.6	999
TOTALS		4,578	1.6	17	\$1,174	\$8,286	\$1,130	\$7,156	6.1	7,059

* - All incentives presented in this table are based on NJ SmartStart equipment incentives and assume proposed equipment meets minimum performance criteria for that program.

** - Simple Payback Period is based on net measure costs (i.e. after incentives).

Figure 8 – Cost Effective ECMs

4.1 Lighting

#	Energy Conservation Measure	Annual Electric Savings (kWh)	Peak Demand Savings (kW)	Annual Fuel Savings (MMBtu)	Annual Energy Cost Savings (\$)	Estimated Install Cost (\$)	Estimated Incentive (\$)*	Estimated Net Cost (\$)	Simple Payback Period (yrs)**	CO ₂ e Emissions Reduction (lbs)
Lighting Upgrades		4,061	1.4	-1	\$773	\$4,869	\$590	\$4,279	5.5	3,981
ECM 1	Install LED Fixtures	2,234	0.4	0	\$432	\$2,898	\$300	\$2,598	6.0	2,249
ECM 2	Retrofit Fluorescent Fixtures with LED Lamps and Drivers	1,181	0.7	0	\$220	\$1,030	\$160	\$870	3.9	1,119
ECM 3	Retrofit Fixtures with LED Lamps	647	0.4	0	\$121	\$942	\$130	\$812	6.7	613

When considering lighting upgrades, we suggest using a comprehensive design approach that simultaneously upgrades lighting fixtures and controls to maximize energy savings and improve occupant lighting. Comprehensive design will also consider appropriate lighting levels for different space types to make sure that the right amount of light is delivered where needed. If conversion to LED light sources are proposed, we suggest converting all of a specific lighting type (e.g. linear fluorescent) to LED lamps to minimize the number of lamp types in use at the facility, which should help reduce future maintenance costs.

ECM 1: Install LED Fixtures

Replace existing exterior fixtures containing metal halide lamps with new LED light fixtures. This measure saves energy by installing LEDs which use less power than other technologies with a comparable light output.

In some cases, HID fixtures can be retrofit with screw-based LED lamps. Replacing an existing HID fixture with a new LED fixture will generally provide better overall lighting optics; however, replacing the HID lamp with a LED screw-in lamp is typically a less expensive retrofit. We recommend you work with your lighting contractor to determine which retrofit solution is best suited to your needs and will be compatible with the existing fixtures.

Maintenance savings may also be achieved since LED lamps last longer than other light sources and therefore do not need to be replaced as often.

Affected building areas: exterior wall mounted fixtures – garage building.

ECM 2: Retrofit Fluorescent Fixtures with LED Lamps and Drivers

Retrofit fluorescent T12 fixtures by removing the fluorescent tubes and ballasts and replacing them with LED tubes and LED drivers (if necessary), which are designed to be used in retrofitted fluorescent fixtures.

The measure uses the existing fixture housing but replaces the electric components with more efficient lighting technology which use less power than other lighting technologies but provides equivalent lighting output. Maintenance savings may also be achieved since LED tubes last longer than fluorescent tubes and therefore do not need to be replaced as often.

Affected building areas: garage building interior T12 fixtures.

ECM 3: Retrofit Fixtures with LED Lamps

Replace fluorescent U-shape lamps with LED lamps. Many LED tubes are direct replacements for existing fluorescent tubes and can be installed while leaving the fluorescent fixture ballast in place. LED lamps can be used in existing fixtures as a direct replacement for most other lighting technologies.

This measure saves energy by installing LEDs which use less power than other lighting technologies yet provide equivalent lighting output for the space. Maintenance savings may also be available, as longer-lasting LEDs lamps will not need to be replaced as often as the existing lamps.

Affected building areas: office building fluorescent U-shape lamps.

4.2 Lighting Controls

#	Energy Conservation Measure	Annual Electric Savings (kWh)	Peak Demand Savings (kW)	Annual Fuel Savings (MMBtu)	Annual Energy Cost Savings (\$)	Estimated Install Cost (\$)	Estimated Incentive (\$)*	Estimated Net Cost (\$)	Simple Payback Period (yrs)**	CO ₂ e Emissions Reduction (lbs)
Lighting Control Measures		517	0.3	0	\$96	\$1,080	\$140	\$940	9.7	490
ECM 4	Install Occupancy Sensor Lighting Controls	517	0.3	0	\$96	\$1,080	\$140	\$940	9.7	490

Lighting controls reduce energy use by turning off or lowering, lighting fixture power levels when not in use. A comprehensive approach to lighting design should upgrade the lighting fixtures and the controls together for maximum energy savings and improved lighting for occupants.

ECM 4: Install Occupancy Sensor Lighting Controls

Install occupancy sensors to control lighting fixtures in areas that are frequently unoccupied, even for short periods. For most spaces, we recommend installing lighting controls with dual technology sensors which reduce the possibility of lights turning off unexpectedly.

Occupancy sensors detect occupants using ultrasonic and/or infrared sensors. When an occupant enters the space, the lighting fixtures switch to full lighting levels. Most occupancy sensor lighting controls allow users to manually turn fixtures on/off, as needed. Some controls can also provide dimming options.

Occupancy sensors can be mounted on the wall at existing switch locations, mounted on the ceiling, or in remote locations. In general, wall switch replacement sensors are best suited to single occupant offices and other small rooms. Ceiling-mounted or remote mounted sensors are used in large spaces, locations without local switching and where wall switches are not in the line-of-sight of the main work area.

This measure provides energy savings by reducing the lighting operating hours.

Affected building areas: garage and heated bays, office.

4.3 Electric Unitary HVAC

#	Energy Conservation Measure	Annual Electric Savings (kWh)	Peak Demand Savings (kW)	Annual Fuel Savings (MMBtu)	Annual Energy Cost Savings (\$)	Estimated Install Cost (\$)	Estimated Incentive (\$)*	Estimated Net Cost (\$)	Simple Payback Period (yrs)**	CO ₂ e Emissions Reduction (lbs)
Electric Unitary HVAC Measures		287	0.2	0	\$56	\$1,633	\$0	\$1,633	29.4	289
	Install High Efficiency Air Conditioning Units	287	0.2	0	\$56	\$1,633	\$0	\$1,633	29.4	289

Install High Efficiency Air Conditioning Unit

We evaluated replacing standard efficiency window air conditioning unit with high efficiency window air conditioning unit. The magnitude of energy savings for this measure depends on the relative efficiency of the older unit versus the new high efficiency unit, the average cooling load, and the estimated annual operating hours.

Replacing the window unit has a long payback period and may not be justifiable based simply on energy considerations. However, the unit has reached the end of its normal useful life and appears in poor condition. Typically, the marginal cost of purchasing a high efficiency unit can be justified by the marginal savings from the improved efficiency. When the window unit is eventually replaced, consider purchasing equipment that exceeds the minimum efficiency required by building codes.

4.4 Gas-Fired Heating

#	Energy Conservation Measure	Annual Electric Savings (kWh)	Peak Demand Savings (kW)	Annual Fuel Savings (MMBtu)	Annual Energy Cost Savings (\$)	Estimated Install Cost (\$)	Estimated Incentive (\$)*	Estimated Net Cost (\$)	Simple Payback Period (yrs)**	CO ₂ e Emissions Reduction (lbs)
Gas Heating (HVAC/Process) Replacement		0	0.0	11	\$187	\$1,677	\$400	\$1,277	6.8	1,589
ECM 5	Install High Efficiency Furnaces	0	0.0	11	\$187	\$1,677	\$400	\$1,277	6.8	1,589

ECM 5: Install High Efficiency Furnaces

Replace standard efficiency furnace serving the heated bay with condensing furnace. Improved combustion technology and heat exchanger design optimize heat recovery from the combustion gases which can significantly improve furnace efficiency. Savings result from improved system efficiency.

Note: these units produce acidic condensate that requires proper drainage.

4.5 HVAC

#	Energy Conservation Measure	Annual Electric Savings (kWh)	Peak Demand Savings (kW)	Annual Fuel Savings (MMBtu)	Annual Energy Cost Savings (\$)	Estimated Install Cost (\$)	Estimated Incentive (\$)*	Estimated Net Cost (\$)	Simple Payback Period (yrs)**	CO ₂ e Emissions Reduction (lbs)
HVAC System Improvements		0	0.0	7	\$117	\$660	\$0	\$660	5.6	999
ECM 6	Install Programmable Thermostats	0	0.0	7	\$117	\$660	\$0	\$660	5.6	999

ECM 6: Install Programmable Thermostats

Replace manual thermostats with programmable thermostats which provide energy savings by reducing heating energy usage when a room is unoccupied. Manual thermostats are generally adjusted to a single heating setpoint and left at that setting regardless of occupancy and they provide the same level of heating regardless of whether the space is being used. Programmable thermostats can maintain different temperature settings for different times of day and for different days of the week. By reducing heating temperature setpoints when spaces are unoccupied, the operation of the HVAC equipment is reduced while maintaining comfortable space temperatures for building usage.

5 ENERGY EFFICIENT BEST PRACTICES

A whole building maintenance plan will extend equipment life; improve occupant comfort, health, and safety; and reduce energy and maintenance costs. You may already be doing some of these things— see our list below for potential additions to your maintenance plan. Be sure to consult with qualified equipment specialists for details on proper maintenance and system operation.

Energy Tracking with ENERGY STAR® Portfolio Manager®



You've heard it before - you can't manage what you don't measure. ENERGY STAR® Portfolio Manager® is an online tool that you can use to measure and track energy and water consumption, as well as greenhouse gas emissions⁴. Your account has already been established. Now you can continue to keep tabs on your energy performance every month.

Lighting Controls

As part of a lighting maintenance schedule, test lighting controls to ensure proper functioning. For occupancy sensors, this requires triggering the sensor and verifying that the sensor's timer settings are correct. For daylight and photocell sensors, maintenance involves cleaning sensor lenses and confirming that setpoints and sensitivity are configured properly.

Thermostat Schedules and Temperature Resets



Use thermostat setback temperatures and schedules to reduce heating and cooling energy use during periods of low or no occupancy. Thermostats should be programmed for a setback of 5-10°F during low occupancy hours (reduce heating setpoints and increase cooling setpoints). Cooling load can be reduced by increasing the facility's occupied setpoint temperature. In general, during the cooling season, thermostats should be set as high as possible without sacrificing occupant comfort.

HVAC Filter Cleaning and Replacement

Air filters should be checked regularly (often monthly) and cleaned or replaced when appropriate. Air filters reduce indoor air pollution, increase occupant comfort, and help keep equipment operating efficiently. If the building has a building management system, consider installing a differential pressure switch across filters to send an alarm about premature fouling or overdue filter replacement. Over time, filters become less and less effective as particulate buildup increases. Dirty filters also restrict air flow through the air conditioning or heat pump system, which increases the load on the distribution fans.

Furnace Maintenance

Preventative maintenance can extend the life of the system, maintain energy efficiency, and ensure safe operation. Following the manufacturer's instructions, a yearly tune-up should: check for gas / carbon monoxide leaks; change the air and fuel filters; check components for cracks, corrosion, dirt, or debris build-up; ensure the ignition system is working properly; test and adjust operation and safety controls; inspect electrical connections; and lubricate motors and bearings.

⁴ <https://www.energystar.gov/buildings/facility-owners-and-managers/existing-buildings/use-portfolio-manager>

Water Heater Maintenance

Preventative maintenance can extend the life of the system, maintain energy efficiency, and ensure safe operation. At least once a year, follow manufacturer instructions to drain a few gallons out of the water heater using the drain valve. If there is a lot of sediment or debris, then a full flush is recommended. Turn the temperature down and then completely drain the tank. Annual checks should include checks for:

- Leaks or heavy corrosion on the pipes and valves.
- Corrosion or wear on the gas line and on the piping. If you noticed any black residue, soot, or charred metal, this is a sign you may be having combustion issues and you should have the unit serviced by a professional.
- For electric water heaters, look for signs of leaking such as rust streaks or residue around the upper and lower panels covering the electrical components on the tank.
- For water heaters more than three years old, have a technician inspect the sacrificial anode annually.

Water Conservation



Installing dual flush or low-flow toilets and low-flow/waterless urinals are ways to reduce water use. The EPA WaterSense™ ratings for urinals is 0.5 gallons per flush (gpf) and for flush valve toilets is 1.28 gpf (this is lower than the current 1.6 gpf federal standard).

For more information regarding water conservation go to the EPA's WaterSense™ website⁵ or download a copy of EPA's "WaterSense™ at Work: Best Management Practices for Commercial and Institutional Facilities"⁶ to get ideas for creating a water management plan and best practices for a wide range of water using systems.

Water conservation devices that do not reduce hot water consumption will not provide energy savings at the site level, but they may significantly affect your water and sewer usage costs. Any reduction in water use does however ultimately reduce grid-level electricity use since a significant amount of electricity is used to deliver water from reservoirs to end users.

If the facility has detached buildings with a master water meter for the entire campus, check for unnatural wet areas in the lawn or water seeping in the foundation at water pipe penetrations through the foundation. Periodically check overnight meter readings when the facility is unoccupied, and there is no other scheduled water usage.

Manage irrigation systems to use water more effectively outside the building. Adjust spray patterns so that water lands on intended lawns and plantings and not on pavement and walls. Consider installing an evapotranspiration irrigation controller that will prevent over-watering.

Procurement Strategies

Purchasing efficient products reduces energy costs without compromising quality. Consider modifying your procurement policies and language to require ENERGY STAR® or WaterSense™ products where available.

⁵ <https://www.epa.gov/watersense>

⁶ <https://www.epa.gov/watersense/watersense-work-0>

6 ON-SITE GENERATION

You don't have to look far in New Jersey to see one of the thousands of solar electric systems providing clean power to homes, businesses, schools, and government buildings. On-site generation includes both renewable (e.g., solar, wind) and non-renewable (e.g., fuel cells) technologies that generate power to meet all or a portion of the facility's electric energy needs. Also referred to as distributed generation, these systems contribute to greenhouse gas (GHG) emission reductions, demand reductions and reduced customer electricity purchases reduction, which results in improved electric grid reliability through better use of transmission and distribution systems.

Preliminary screenings were performed to determine if an on-site generation measure could be a cost-effective solution for your facility. Before deciding to install an on-site generation system, we recommend conducting a feasibility study to analyze existing energy profiles, siting, interconnection, and the costs associated with the generation project including interconnection costs, departing load charges, and any additional special facilities charges.

6.1 Solar Photovoltaic

Photovoltaic (PV) panels convert sunlight into electricity. Individual panels are combined into an array that produces direct current (DC) electricity. The DC current is converted to alternating current (AC) through an inverter. The inverter is then connected to the building's electrical distribution system.

A preliminary screening based on the facility's electric demand, size and location of free area, and shading elements shows that the facility has a **low** potential for installing a PV array.

This facility appears to not meet the minimum criteria for a cost-effective solar PV installation. To be cost-effective, a solar PV array needs certain minimum criteria, such as flat or south-facing rooftop or other unshaded space on which to place the PV panels.

The graphic below displays the results of the PV potential screening conducted as a part of this audit. The position of each slider indicates the potential (potential increases to the right) that each factor contributes to the overall site potential.

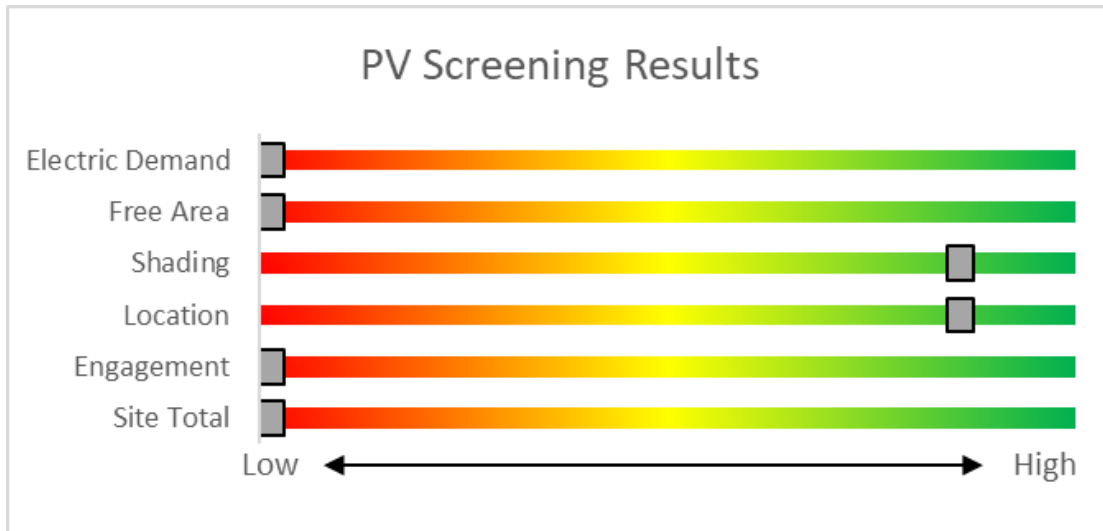


Figure 9 - Photovoltaic Screening

Solar Renewable Energy Credit (SREC) Registration Program

Rebates are not available for solar projects, but owners of solar projects MUST register their projects in the SREC Registration Program before starting construction. Once your PV system is up and running, you periodically earn credits, which can then be sold on the open market for up to 15 years.

If you are considering installing solar photovoltaics on your building, visit www.njcleanenergy.com/srec for more information about the SREC Registration Program.

Get more information about solar power in New Jersey or find a qualified solar installer who can help you decide if solar is right for your building:

- **Basic Info on Solar PV in NJ:** www.njcleanenergy.com/whysolar
- **NJ Solar Market FAQs:** www.njcleanenergy.com/renewable-energy/program-updates-and-background-information/solar-transition/solar-market-faqs
- **Approved Solar Installers in the NJ Market:** www.njcleanenergy.com/commercial-industrial/programs/nj-smartstart-buildings/tools-and-resources/tradeally/approved_vendorsearch/?id=60&start=1

6.2 Combined Heat and Power

Combined heat and power (CHP) generates electricity at the facility and puts waste heat energy to good use. Common types of CHP systems are reciprocating engines, microturbines, fuel cells, backpressure steam turbines, and (at large facilities) gas turbines.

CHP systems typically produce a portion of the electric power used on-site, with the balance of electric power needs supplied by the local utility company. The heat is used to supplement (or replace) existing boilers and provide space heating and/or domestic hot water heating. Waste heat can also be routed through absorption chillers for space cooling.

The key criteria used for screening is the amount of time that the CHP system would operate at full load and the facility's ability to use the recovered heat. Facilities with a continuous need for large quantities of waste heat are the best candidates for CHP.

A preliminary screening based on heating and electrical demand, siting, and interconnection shows that the facility has no potential for installing a cost-effective CHP system.

Based on a preliminary analysis, the facility does not appear to meet the minimum requirements for a cost-effective CHP installation. The lack of gas service, low or infrequent thermal load, and lack of space for siting the equipment are the most significant factors contributing to the lack of CHP potential.

The graphic below displays the results of the CHP potential screening conducted as a part of this audit. The position of each slider indicates the potential (potential increases to the right) that each factor contributes to the overall site potential.

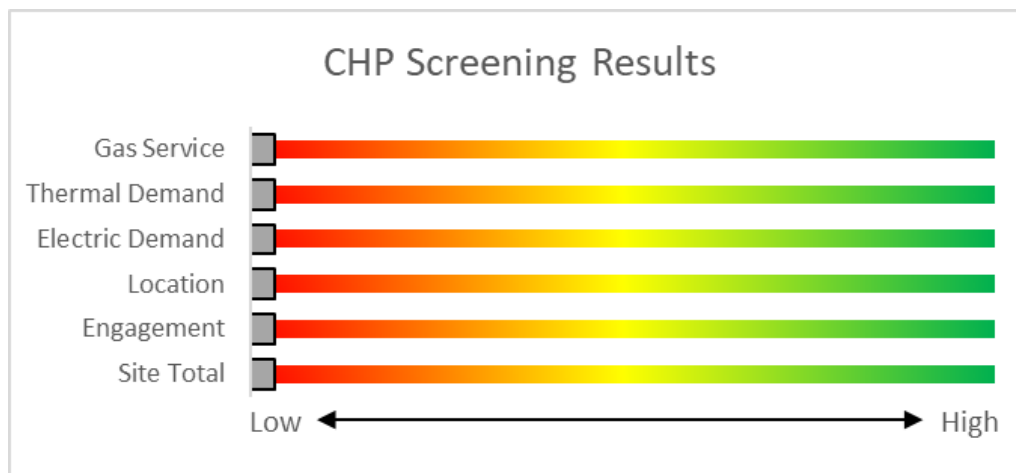


Figure 10 - Combined Heat and Power Screening

Find a qualified firm that specializes in commercial CHP cost assessment and installation: http://www.njcleanenergy.com/commercial-industrial/programs/nj-smartstart-buildings/tools-and-resources/tradeally/approved_vendorsearch/.

7 PROJECT FUNDING AND INCENTIVES

Ready to improve your building’s performance? Pick the program that works best for you. Incentive programs that may apply to this facility are identified in the Executive Summary. This section provides an overview of currently available New Jersey’s Clean Energy Programs.

	SmartStart <i>Flexibility to install at your own pace</i>	Direct Install <i>Turnkey installation</i>	Pay for Performance <i>Whole building upgrades</i>
Who should use it?	Buildings installing individual measures or small group of measures.	Small to mid-size facilities that can bundle multiple measures together. Average peak demand should be below 200 kW. Not suitable for significant building shell issues.	Mid to large size facilities looking to implement as many measures as possible at one time. Peak demand should be over 200 kW.
How does it work?	Use in-house staff or your preferred contractor.	Pre-approved contractors pass savings along to you via reduced material and labor costs.	Whole-building approach to energy upgrades designed to reduce energy use by at least 15%. The more you save, the higher the incentives.
What are the Incentives?	Fixed incentives for specific energy efficiency measures.	Incentives pay up to 70% of eligible costs, up to \$125,000 per project. You pay the remaining 30% directly to the contractor.	Up to 25% of installation cost, calculated based on level of energy savings per square foot.
How do I participate?	Submit an application for the specific equipment to be installed.	Contact a participating contractor in your region.	Contact a pre-qualified Partner to develop your Energy Reduction Plan and set your energy savings targets.
Take the next step by visiting www.njcleanenergy.com for program details, applications, and to contact a qualified contractor.			

7.1 SmartStart



SmartStart offers incentives for installing prescriptive and custom energy efficiency measures at your facility. This program provides an effective mechanism for securing incentives for energy efficiency measures installed individually or as part of a package of energy upgrades. This program serves most common equipment types and sizes.

SmartStart routinely adds, removes, or modifies incentives from year-to-year for various energy efficiency equipment based on market trends and new technologies.

Equipment with Prescriptive Incentives Currently Available:

Electric Chillers
Electric Unitary HVAC
Gas Cooling
Gas Heating
Gas Water Heating
Ground Source Heat Pumps
Lighting

Lighting Controls
Refrigeration Doors
Refrigeration Controls
Refrigerator/Freezer Motors
Food Service Equipment
Variable Frequency Drives

Incentives

The SmartStart Prescriptive program provides fixed incentives for specific energy efficiency measures. Prescriptive incentives vary by equipment type.

SmartStart Custom provides incentives for more unique or specialized technologies or systems that are not addressed through prescriptive incentives. Custom incentives are calculated at \$0.16/kWh and \$1.60/therm based on estimated annual savings. Incentives are capped at 50% of the total installed incremental project cost, or a project cost buy down to a one-year payback (whichever is less). Program incentives are capped at \$500,000 per electric account and \$500,000 per natural gas account, per fiscal year.

How to Participate

Submit an application for the specific equipment to be installed. Many applications are designed as rebates, although others require application approval prior to installation. You can work with your preferred contractor or use internal staff to install measures.

Visit www.njcleanenergy.com/SSB for a detailed program description, instructions for applying, and applications.

7.2 Direct Install



Direct Install is a turnkey program available to existing small to medium-sized facilities with an average peak electric demand that does not exceed 200 kW over the recent 12-month period. You work directly with a pre-approved contractor who will perform a free energy assessment at your facility, identify specific eligible measures, and provide a clear scope of work for

installation of selected measures. Energy efficiency measures may include lighting and lighting controls, refrigeration, HVAC, motors, variable speed drives and controls.

Incentives

The program pays up to 70% of the total installed cost of eligible measures, up to \$125,000 per project. Each entity is limited to incentives up to \$250,000 per fiscal year.

How to Participate

To participate in Direct Install, you will need to contact the participating contractor assigned to the region of the state where your facility is located. A complete list of Direct Install program partners is provided on the Direct Install website linked below. The contractor will be paid the measure incentives directly by the program, which will pass on to you in the form of reduced material and implementation costs. This means up to 70% of eligible costs are covered by the program, subject to program caps and eligibility, while the remaining 30% of the cost is paid to the contractor by the customer.

Detailed program descriptions and applications can be found at: www.njcleanenergy.com/DI.

7.3 Energy Savings Improvement Program

The Energy Savings Improvement Program (ESIP) serves New Jersey's government agencies by financing energy projects. An ESIP is a type of performance contract, whereby school districts, counties, municipalities, housing authorities and other public and state entities enter in to contracts to help finance building energy upgrades. Annual payments are lower than the savings projected from the ECMs, ensuring that ESIP projects are cash flow positive for the life of the contract.

ESIP provides government agencies in New Jersey with a flexible tool to improve and reduce energy usage with minimal expenditure of new financial resources. NJCEP incentive programs described above can also be used to help further reduce the total project cost of eligible measures.

How to Participate

This LGEA report is the first step to participating in ESIP. Next, you will need to select an approach for implementing the desired ECMs:

- (1) Use an energy services company or "ESCO."
- (2) Use independent engineers and other specialists, or your own qualified staff, to provide and manage the requirements of the program through bonds or lease obligations.
- (3) Use a hybrid approach of the two options described above where the ESCO is used for some services and independent engineers, or other specialists or qualified staff, are used to deliver other requirements of the program.

After adopting a resolution with a chosen implementation approach, the development of the energy savings plan (ESP) can begin. The ESP demonstrates that the total project costs of the ECMs are offset by the energy savings over the financing term, not to exceed 15 years. The verified savings will then be used to pay for the financing.

The ESIP approach may not be appropriate for all energy conservation and energy efficiency improvements. Carefully consider all alternatives to develop an approach that best meets your needs. A detailed program descriptions and application can be found at: www.njcleanenergy.com/ESIP.

ESIP is a program delivered directly by the NJBPU and is not an NJCEP incentive program. As mentioned above, you can use NJCEP incentive programs to help further reduce costs when developing the energy savings plan. Refer to the ESIP guidelines at the link above for further information and guidance on next steps.

8 ENERGY PURCHASING AND PROCUREMENT STRATEGIES

8.1 Retail Electric Supply Options

Energy deregulation in New Jersey has increased energy buyers' options by separating the function of electricity distribution from that of electricity supply. So, though you may choose a different company from which to buy your electric power, responsibility for your facility's interconnection to the grid and repair to local power distribution will still reside with the traditional utility company serving your region.

If your facility is not purchasing electricity from a third-party supplier, consider shopping for a reduced rate from third-party electric suppliers. If your facility already buys electricity from a third-party supplier, review and compare prices at the end of each contract year.

A list of licensed third-party electric suppliers is available at the NJBPU website⁷.

8.2 Retail Natural Gas Supply Options

The natural gas market in New Jersey is also deregulated. Most customers that remain with the utility for natural gas service pay rates that are market-based and that fluctuate monthly. The utility provides basic gas supply service (BGSS) to customers who choose not to buy from a third-party supplier for natural gas commodity.

A customer's decision about whether to buy natural gas from a retail supplier typically depends on whether a customer prefers budget certainty and/or longer-term rate stability. Customers can secure longer-term fixed prices by signing up for service through a third-party retail natural gas supplier. Many larger natural gas customers may seek the assistance of a professional consultant to assist in their procurement process.

If your facility does not already purchase natural gas from a third-party supplier, consider shopping for a reduced rate from third-party natural gas suppliers. If your facility already purchases natural gas from a third-party supplier, review and compare prices at the end of each contract year.

A list of licensed third-party natural gas suppliers is available at the NJBPU website⁸.

⁷ www.state.nj.us/bpu/commercial/shopping.html.

⁸ www.state.nj.us/bpu/commercial/shopping.html

APPENDIX A: EQUIPMENT INVENTORY & RECOMMENDATIONS

Lighting Inventory & Recommendations

Location	Existing Conditions						Proposed Conditions						Energy Impact & Financial Analysis								
	Fixture Quantity	Fixture Description	Control System	Light Level	Watts per Fixture	Annual Operating Hours	ECM #	Fixture Recommendation	Add Controls?	Fixture Quantity	Fixture Description	Control System	Watts per Fixture	Annual Operating Hours	Total Peak kW Savings	Total Annual kWh Savings	Total Annual MMBtu Savings	Total Annual Energy Cost Savings	Total Installation Cost	Total Incentives	Simple Payback w/ Incentives in Years
Exterior Wall Pack	2	Metal Halide: (1) 150W Lamp	Photocell		190	4,380	1	Fixture Replacement	No	2	LED - Fixtures: Outdoor Wall-Mounted Area Fixture	Photocell	45	4,380	0.2	1,270	0	\$246	\$1,932	\$200	7.0
Exterior Wall Pack	1	Metal Halide: (1) 250W Lamp	Photocell		295	4,380	1	Fixture Replacement	No	1	LED - Fixtures: Outdoor Wall-Mounted Area Fixture	Photocell	75	4,380	0.2	964	0	\$187	\$966	\$100	4.6
Garage Bay	4	Linear Fluorescent - T12: 8' T12 (75W) - 2L	Wall Switch	S	158	1,560	2, 4	Relamp & Reballast	Yes	4	LED - Linear Tubes: (2) 8' Lamps	Occupancy Sensor	72	1,076	0.4	744	0	\$139	\$785	\$115	4.8
Garage Bay	1	Exit Signs: LED - 2 W Lamp	None		6	8,760		None	No	1	Exit Signs: LED - 2 W Lamp	None	6	8,760	0.0	0	0	\$0	\$0	\$0	0.0
Heat Bay	4	Linear Fluorescent - T12: 8' T12 (75W) - 2L	Wall Switch	S	158	1,560	2, 4	Relamp & Reballast	Yes	4	LED - Linear Tubes: (2) 8' Lamps	Occupancy Sensor	72	1,076	0.4	744	0	\$139	\$785	\$115	4.8
Heat Bay	1	Exit Signs: LED - 2 W Lamp	None		6	8,760		None	No	1	Exit Signs: LED - 2 W Lamp	None	6	8,760	0.0	0	0	\$0	\$0	\$0	0.0
Office Building	12	U-Bend Fluorescent - T8: U T8 (32W) - 2L	Wall Switch	S	62	1,560	3, 4	Relamp	Yes	12	LED - Linear Tubes: (2) U-Lamp	Occupancy Sensor	33	1,076	0.4	808	0	\$151	\$1,410	\$190	8.1
Restroom	1	U-Bend Fluorescent - T8: U T8 (32W) - 2L	Wall Switch	S	62	1,560	3	Relamp	No	1	LED - Linear Tubes: (2) U-Lamp	Wall Switch	33	1,560	0.0	50	0	\$9	\$72	\$10	6.7

Motor Inventory & Recommendations

Location	Area(s)/System(s) Served	Existing Conditions							Proposed Conditions					Energy Impact & Financial Analysis						
		Motor Quantity	Motor Application	HP Per Motor	Full Load Efficiency	VFD Control?	Remaining Useful Life	Annual Operating Hours	ECM #	Install High Efficiency Motors?	Full Load Efficiency	Install VFDs?	Number of VFDs	Total Peak kW Savings	Total Annual kWh Savings	Total Annual MMBtu Savings	Total Annual Energy Cost Savings	Total Installation Cost	Total Incentives	Simple Payback w/ Incentives in Years
Heated Bay	Heated Bay	1	Supply Fan	0.2	60.0%	No	W	756		No	60.0%	No		0.0	0	0	\$0	\$0	\$0	0.0
Office Building	Office Building	1	Supply Fan	0.3	65.0%	No	W	756		No	65.0%	No		0.0	0	0	\$0	\$0	\$0	0.0

Electric HVAC Inventory & Recommendations

Location	Area(s)/System(s) Served	Existing Conditions						Proposed Conditions							Energy Impact & Financial Analysis						
		System Quantity	System Type	Cooling Capacity per Unit (Tons)	Heating Capacity per Unit (MBh)	Remaining Useful Life	ECM #	Install High Efficiency System?	System Quantity	System Type	Cooling Capacity per Unit (Tons)	Heating Capacity per Unit (MBh)	Cooling Mode Efficiency (SEER/EER)	Heating Mode Efficiency (COP)	Total Peak kW Savings	Total Annual kWh Savings	Total Annual MMBtu Savings	Total Annual Energy Cost Savings	Total Installation Cost	Total Incentives	Simple Payback w/ Incentives in Years
Office Building	Office Building	1	Window AC	1.50		B	NR	Yes	1	Window AC	1.50		12.00		0.2	287	0	\$56	\$1,633	\$0	29.4

Fuel Heating Inventory & Recommendations

Location	Area(s)/System(s) Served	Existing Conditions				Proposed Conditions							Energy Impact & Financial Analysis						
		System Quantity	System Type	Output Capacity per Unit (MBh)	Remaining Useful Life	ECM #	Install High Efficiency System?	System Quantity	System Type	Output Capacity per Unit (MBh)	Heating Efficiency	Heating Efficiency Units	Total Peak kW Savings	Total Annual kWh Savings	Total Annual MMBtu Savings	Total Annual Energy Cost Savings	Total Installation Cost	Total Incentives	Simple Payback w/ Incentives in Years
Heated Bay	Heated Bay	1	Furnace	74.00	B	5	Yes	1	Furnace	74.00	95.00%	AFUE	0.0	0	11	\$187	\$1,677	\$400	6.8
Office Building	Office Building	1	Furnace	46.00	W		No						0.0	0	0	\$0	\$0	\$0	0.0

Programmable Thermostat Recommendations

Location	Area(s)/System(s) Affected	Recommendation Inputs					Energy Impact & Financial Analysis						
		ECM #	Thermostat Quantity	Cooling Capacity of Controlled System (Tons)	Electric Heating Capacity of Controlled System (kBtu/hr)	Output Heating Capacity of Controlled System (MBh)	Total Peak kW Savings	Total Annual kWh Savings	Total Annual MMBtu Savings	Total Annual Energy Cost Savings	Total Installation Cost	Total Incentives	Simple Payback w/ Incentives in Years
Heated Bay	Heated Bay	6	1.00	0.00	0.00	74.00	0.0	0	5	\$76	\$330	\$0	4.3
Office Building	Office Building	6	1.00	0.00	0.00	46.00	0.0	0	2	\$41	\$330	\$0	8.0

DHW Inventory & Recommendations

Location	Area(s)/System(s) Served	Existing Conditions				Proposed Conditions						Energy Impact & Financial Analysis						
		System Quantity	System Type	Remaining Useful Life	ECM #	Replace?	System Quantity	System Type	Fuel Type	System Efficiency	Efficiency Units	Total Peak kW Savings	Total Annual kWh Savings	Total Annual MMBtu Savings	Total Annual Energy Cost Savings	Total Installation Cost	Total Incentives	Simple Payback w/ Incentives in Years
Office Building	Office Building	1	Storage Tank Water Heater (≤ 50 Gal)	W		No						0.0	0	0	\$0	\$0	\$0	0.0

Plug Load Inventory

Location	Existing Conditions			
	Quantity	Equipment Description	Energy Rate (W)	ENERGY STAR Qualified?
Facility	1	Computer Desktop	120.0	Yes
Facility	1	Refrigerator	185.0	No
Facility	1	Water Cooler	172.0	Yes
Facility	1	Microwave	800.0	No
Facility	2	Printer	55.0	Yes

APPENDIX B: ENERGY STAR® STATEMENT OF ENERGY PERFORMANCE

EUI is presented in terms of *site energy* and *source energy*. Site energy is the amount of fuel and electricity consumed by a building as reflected in utility bills. Source energy includes fuel consumed to generate electricity consumed at the site, factoring in electric production and distribution losses for the region.

ENERGY STAR® Statement of Energy Performance

LEARN MORE AT energystar.gov

89

ENERGY STAR® Score¹

Black River Wildlife Management Area Office

Primary Property Type: Office
Gross Floor Area (ft²): 5,270
Built: 1950

For Year Ending: April 30, 2018
Date Generated: January 31, 2019

1. The ENERGY STAR score is a 1-100 assessment of a building's energy efficiency as compared with similar buildings nationwide, adjusting for climate and business activity.

Property & Contact Information		
Property Address Black River Wildlife Management Area Office 275 North Road Chester, New Jersey 07930	Property Owner NJDEP Division of Fish and Wildlife PO Box 420 Trenton, NJ 08625 (609) 358-2072	Primary Contact Dave Golden PO Box 420 Trenton, NJ 08625 (809) 358-2072 david.golden@dep.nj.gov
Property ID: 6681629		

Energy Consumption and Energy Use Intensity (EUI)			
Site EUI 26.1 kBtu/ft ²	Annual Energy by Fuel Propane (kBtu) 109,682 (80%) Electric - Grid (kBtu) 27,776 (20%)	National Median Comparison National Median Site EUI (kBtu/ft ²) 51.8 National Median Source EUI (kBtu/ft ²) 71.1 % Diff from National Median Source EUI -50%	
Source EUI 35.8 kBtu/ft ²	Annual Emissions Greenhouse Gas Emissions (Metric Tons CO ₂ e/year) 10		

Signature & Stamp of Verifying Professional

I _____ (Name) verify that the above information is true and correct to the best of my knowledge.

Signature: _____ Date: _____

Licensed Professional

() - _____



Professional Engineer Stamp (if applicable)

APPENDIX C: GLOSSARY

TERM	DEFINITION
Blended Rate	Used to calculate fiscal savings associated with measures. The blended rate is calculated by dividing the amount of your bill by the total energy use. For example, if your bill is \$22,217.22, and you used 266,400 kilowatt-hours, your blended rate is 8.3 cents per kilowatt-hour.
Btu	<i>British thermal unit</i> : a unit of energy equal to the amount of heat required to increase the temperature of one pound of water by one-degree Fahrenheit.
CHP	<i>Combined heat and power</i> . Also referred to as cogeneration.
COP	<i>Coefficient of performance</i> : a measure of efficiency in terms of useful energy delivered divided by total energy input.
Demand Response	Demand response reduces or shifts electricity usage at or among participating buildings/sites during peak energy use periods in response to time-based rates or other forms of financial incentives.
DCV	<i>Demand control ventilation</i> : a control strategy to limit the amount of outside air introduced to the conditioned space based on actual occupancy need.
US DOE	<i>United States Department of Energy</i>
EC Motor	<i>Electronically commutated motor</i>
ECM	<i>Energy conservation measure</i>
EER	<i>Energy efficiency ratio</i> : a measure of efficiency in terms of cooling energy provided divided by electric input.
EUI	<i>Energy Use Intensity</i> : measures energy consumption per square foot and is a standard metric for comparing buildings' energy performance.
Energy Efficiency	Reducing the amount of energy necessary to provide comfort and service to a building/area. Achieved through the installation of new equipment and/or optimizing the operation of energy use systems. Unlike conservation, which involves some reduction of service, energy efficiency provides energy reductions without sacrifice of service.
ENERGY STAR®	ENERGY STAR® is the government-backed symbol for energy efficiency. The ENERGY STAR® program is managed by the EPA.
EPA	<i>United States Environmental Protection Agency</i>
Generation	The process of generating electric power from sources of primary energy (e.g., natural gas, the sun, oil).
GHG	<i>Greenhouse gas</i> : gases that are transparent to solar (short-wave) radiation but opaque to long-wave (infrared) radiation, thus preventing long-wave radiant energy from leaving Earth's atmosphere. The net effect is a trapping of absorbed radiation and a tendency to warm the planet's surface.

gpf	<i>Gallons per flush</i>
gpm	<i>Gallon per minute</i>
HID	<i>High intensity discharge:</i> high-output lighting lamps such as high-pressure sodium, metal halide, and mercury vapor.
hp	<i>Horsepower</i>
HPS	<i>High-pressure sodium:</i> a type of HID lamp
HSPF	<i>Heating seasonal performance factor:</i> a measure of efficiency typically applied to heat pumps. Heating energy provided divided by seasonal energy input.
HVAC	<i>Heating, ventilating, and air conditioning</i>
IHP 2014	US DOE Integral Horsepower rule. The current ruling regarding required electric motor efficiency.
IPLV	<i>Integrated part load value:</i> a measure of the part load efficiency usually applied to chillers.
kBtu	One thousand British thermal units
kW	<i>Kilowatt:</i> equal to 1,000 Watts.
kWh	<i>Kilowatt-hour:</i> 1,000 Watts of power expended over one hour.
LED	<i>Light emitting diode:</i> a high-efficiency source of light with a long lamp life.
LGEA	<i>Local Government Energy Audit</i>
Load	The total power a building or system is using at any given time.
Measure	A single activity, or installation of a single type of equipment, that is implemented in a building system to reduce total energy consumption.
MH	<i>Metal halide:</i> a type of HID lamp
MBh	<i>Thousand Btu per hour</i>
MBtu	<i>One thousand British thermal units</i>
MMBtu	<i>One million British thermal units</i>
MV	<i>Mercury Vapor:</i> a type of HID lamp
NJBPU	<i>New Jersey Board of Public Utilities</i>
NJCEP	<i>New Jersey Clean Energy Program:</i> NJCEP is a statewide program that offers financial incentives, programs and services for New Jersey residents, business owners and local governments to help them save energy, money and the environment.
psig	<i>Pounds per square inch gauge</i>
Plug Load	Refers to the amount of power used in a space by products that are powered by means of an ordinary AC plug.

PV	<i>Photovoltaic</i> : refers to an electronic device capable of converting incident light directly into electricity (direct current).
-----------	---

SEER	<i>Seasonal energy efficiency ratio</i> : a measure of efficiency in terms of annual cooling energy provided divided by total electric input.
-------------	---

SEP	<i>Statement of energy performance</i> : a summary document from the ENERGY STAR Portfolio.
------------	---

Simple Payback	The amount of time needed to recoup the funds expended in an investment or to reach the break-even point between investment and savings.
-----------------------	--

SREC	<i>Solar renewable energy credit</i> : a credit you can earn from the state for energy produced from a photovoltaic array.
-------------	--

T5, T8, T12	A reference to a linear lamp diameter. The number represents increments of 1/8 th of an inch.
--------------------	--

Temperature Setpoint	The temperature at which a temperature regulating device (thermostat, for example) has been set.
-----------------------------	--

therm	100,000 Btu. Typically used as a measure of natural gas consumption.
--------------	--

tons	A unit of cooling capacity equal to 12,000 Btu/hr.
-------------	--

Turnkey	Provision of a complete product or service that is ready for immediate use
----------------	--

VAV	<i>Variable air volume</i>
------------	----------------------------

VFD	<i>Variable frequency drive</i> : a controller used to vary the speed of an electric motor.
------------	---

WaterSense™	The symbol for water efficiency. The WaterSense™ program is managed by the EPA.
--------------------	---

Watt (W)	Unit of power commonly used to measure electricity use.
-----------------	---
